LEDYARD PUBLIC SCHOOLS

2023-24 BUDGET



Ledyard Board of Education 2023-24

Adopted February 15, 2023

Total Budget: \$35,908,368

Budget Increase: \$1,353,048 (3.92%)

Ledyard Board of Education 2023-2024 Budget Funding Contingency Plan

The Ledyard Town Charter Revision, dated December 3, 2018, requires the Board of Education to include as part of the annual budget submittal, "plans for dealing with additional reductions in State funding that might occur after the Board of Education budget is prepared that could include reduction in services."

Upon direction from the Ledyard Town Council that included a target reduction amount, the Ledyard Board of Education will evaluate the Board of Education adopted budget to identify potential specific reductions. It should be understood that any reductions to the budget will impact programs or district services to students.

It is important to consider that the Ledyard Board of Education budget is approximately 73.8% salary and wages. The remaining portions are made of relatively small allocations of mostly required expenses including student transportation.

Any reduction to the 2023-2024 approved Board of Education budget would necessitate a reduction in staff, which will potentially result in reduction in the number of class offerings.

For example:

- A \$160,000 reduction would necessitate the reduction of two teaching staff
- A \$220,000 reduction would necessitate the reduction of two teaching staff and three paraprofessional staff
- A \$280,000 reduction would necessitate the reduction of three teaching staff and two paraprofessional staff
- A \$320,000 reduction would necessitate the reduction of three teaching staff and four paraprofessional staff

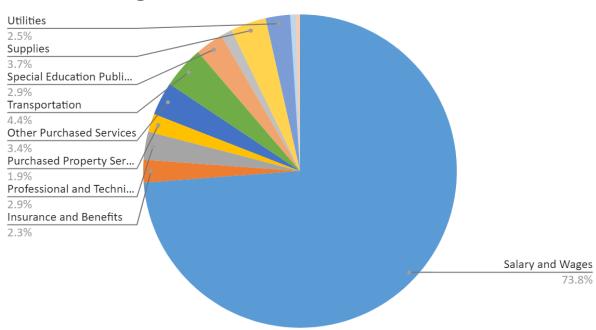
The Board of Education will conduct Special Meetings, as required, to review the options identified by the Central Office and Staff and develop and approve a proposed budget revision to address the Town Council required reduction(s).

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BOE ADOPTED BUDGET SECTION I: EXECUTIVE SUMMARY





Salaries and Wages (object codes 51010-51300) - Increase \$1,236,854 (4.89%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increase overall by \$802,148.52. This increase includes the contractual gross wage increase plus step and six known retirements at an estimated savings of \$223,000. The 2023-2024 budget includes requests for 5.0 FTE new educators to align with our strategic plan. These requests include an instructional coach to bring best instructional practices to classrooms by working closely with teachers to support their professional learning and implementation of curriculum; three ELA interventionists to work directly with students needing tiered support; one EL teacher to instruct students who speak a language other than English. Currently the district has 45 English Language Learner (ELL) students who are served by one full time teacher and one grant funded tutor; current staffing is not adequate to provide required EL instruction to students.

Due to a statewide shortage in athletic trainers, we are requesting a part time, 0.5 FTE staff position for an athletic trainer and have removed the athletic trainer stipend. The district is currently utilizing an EMT on a per diem basis for game coverage but needs a regularly staffed position to reduce liability, improve student safety and improve efficacy in the athletic program. This will also enhance communication, provide coverage at freshman and junior varsity athletic events, and assist coaching staff in evaluating and implementing sport specific conditioning programs and methods.

School Administration is involved in activities associated with directing and managing individual schools' operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students' academic and extracurricular activities, assignment of duties and evaluation of staff members, and maintenance of educational records. Staff budgeted and assigned to this program includes four (4.0) Principals, five (5.0) Assistant Principals, and four (4.0) Special Education Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 1.75%.

Salary objects additionally provide funding for the AFSCME Secretarial bargaining unit, the AFSCME Custodian/Maintenance bargaining unit, the AFSCME Information Technology bargaining unit, and the AFSCME Paraprofessional bargaining unit. These staff members are responsible for the oversight of critical district tasks that include administrative tasks for school building offices, the Central Office, student data, attendance data, purchasing, maintenance and cleaning of five building sites, maintenance of playing fields, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

Employee Benefits (object codes 52200-52800) – No change (0.00%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) are flat-funded based on trends and previous fiscal year expenditures.

The Town historically funds medical expenses for school district personnel. The Ledyard Education Association, our largest bargaining unit, will increase from a 22% premium share in the 2022-2023 fiscal year to a 22.75% premium share in the 2023-2024 school year. In 2023-2024, the LAA Group will have a 20.5% premium share (increase of 0.5% over 2022-2023); the AFSCME Custodian/Maintenance group will have a 17.5% premium share (increase of 0.25% over 2022-2023); the AFSCME Secretary group continues at a 19% premium share, which is unchanged for the duration of agreement; the AFSCME Paraprofessional group has a 20% premium share (increase of 1% over 2022-2023). The AFSCME IT group has an 18% premium share in 2022-2023 and will enter into negotiations during this budget year.

Insurance costs typically increase annually; assuming a 9% increase to insurance rates and flat enrollment in the Connecticut Partnership Plan, the increases in employee percentage share represent a savings of approximately \$166,916 in the town's budget.

Professional/Technical Services (object codes 53210-53740) – Increase \$129,950 (14.27%)

Professional and Technical Services are forecasted to increase in 2023-2024. General education professional development has decreased by \$2,800 based on the professional development calendar and availability of grant funds.

We estimate an increase of \$90,000 in special education student services (2091260 53400), an increase of \$40,000 for occupational therapy (53440), and an increase of \$15,000 for physical therapy. This is related to mandatory services for special needs students including contracted registered behavior therapists, special education professional development, and an increase of students receiving occupational therapy and physical therapy services based on Individual Education Plans (IEPs) and 504 Plans.

Purchased Property Services (object codes 54100-54900) – Increase \$82,625 (13.88%)

Most lines under purchased property services are flat funded. There is an increase on technology equipment maintenance in the amount of \$36,625 related to our fiber network, copier leases, K-12 technology services, and out of warranty and failing equipment repair. The increase in the purchased property services is directly offset by savings in technology staff salaries (2122230 51060). Our estimated impact of ERate grant opportunities offsetting costs in this line are \$105,676 based on our 2022-2023 award.

Technology repair (2122230 54320) is increased by \$46,000 for the replacement of out of warranty/failing projectors and SMART boards at Gallup Hill School and Ledyard Middle School.

Maintenance department repair costs (2112600 54300) are flat funded based on current fiscal year usage. There is a state mandated Building Management System (BMS) review in 2023-2024 at an estimated cost of \$18,500 but based on analysis the current budget should be able to accommodate this expense; this is an area of risk.

Other Purchased Services (object codes 55100-55900) - Decrease \$215,750 (-4.82%)

The budget for transportation (55100) is based on a contractual increase of 3%; at a cost of \$347.61 per day per full-sized bus. This budget line also includes the Magnet School Transportation Grant reimbursement from the State of Connecticut, estimated at \$130,000, which is reduced due to low enrollment/ridership.

Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-three (23) regular buses and six (6) special education buses. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of risk; special education is flat funded in this budget based on current year costs and

Excess Cost grant projections. Due to enrollment forecasting, Magnet school tuition (55660) is reduced by \$31,000, and public special education tuition (55600) is reduced by \$265,000.

Rather than operating an independent program, Ledvard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is flat funded.

Supplies (object codes 56110-56900) - Increase \$120,120 (5.70%)

Electricity (56220) increases by \$40,000; flat-funded based on usage and an estimated increase during the second half of the 2023-2024 school year due to a new contract for supply in December 2023 and potentially volatile new rates. Natural gas (56210) is flat funded; we have a current agreement through September 2023, however we have historically underspent this budget line. Heating oil (56200) is increased by \$42,230 based on market fluctuation, and diesel (56260) is increased by \$20,000 based on market fluctuation. Heating oil and diesel are negotiated annually each spring. Due to fluctuating markets and increasing costs, our utility costs are areas of potential risk.

Maintenance supplies (56900) increased by \$20,000 due to rising supply costs and inflation. This budget line had increased for 2021-2022 for pandemic related supplies, then was decreased for 2022-2023.

While many instructional supply lines are flat funded based on previous fiscal year results and projected current fiscal year expenditures, we have included relatively small requests for a WorldLanguage Lab at Ledyard Middle School, a pilot program to allow enrichment opportunities for students to experience more foreign languages. Additionally, we have increased funding for supplies in the agriscience program by \$10,000 due to rising costs; this budget has been flat funded for several years.

Textbooks (56400) have been adjusted based on the curriculum cycle. General instruction textbooks decreased by \$58,310. Mathematics instruction textbooks decreased by \$15,600, foreign language textbooks increased by \$21,800, social studies textbooks increased by \$500, and reading instruction textbooks increased by \$1,500. Testing supplies and instructional supplies for curriculum initiatives increased by \$21,100 to support materials for fundations, purposeful play, and patterns of power.

Testing supplies for special education increased by \$5,000 based on current fiscal year needs and instructional supplies for special education increased by \$1,400 for Ledyard Transition Academy supplies.

Equipment (object codes 57300-57350) – Decrease \$10,000 (-4.59%)

Most equipment budget lines are flat funded based on a review of current fiscal year levels. District software lines are flat funded based on current usage, current fiscal year grant narratives, and projected usage. Maintenance replacement equipment (2112600-57310) has been decreased by \$10,000 due to no new equipment requests for 2023-2024.

<u>Dues and Fees (object codes 58100-58120) - Increase \$9,250 (6.42%)</u>

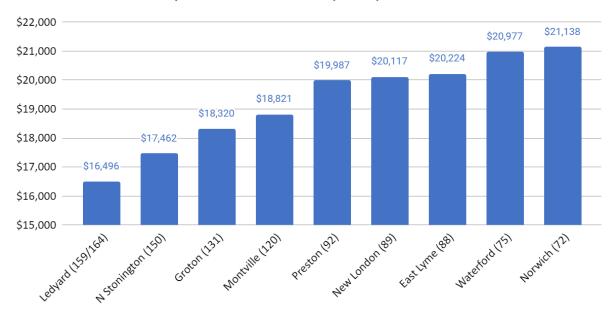
Most district fees (58100 and 58120) are unchanged based on current fiscal year levels and information from Project Oceanology, which has a \$0 increase for 2023-2024. Special education dues and fees (2091200 58100) are increased by \$9,250 for Thrively software, which provides assessment data for special education transition services.

SECTION II: NET CURRENT EXPENDITURES PER PUPIL

| Connecticut State Department of Education | | | | | | | | | |
|--|---|----------------|-----------------|-----|------|--|--|--|--|
| | Net C | urrent Expendi | tures per Pupil | | | | | | |
| | 2017-2018 2018-2019 2019-2020 2020-2021 2021-2022 | | | | | | | | |
| State Average \$18,243 \$18,791 \$19,339 \$20,707 \$21,438 | | | | | | | | | |
| Ledyard \$14,556 \$14,940 \$15,351 \$15,739 \$16,496 | | | | | | | | | |
| Ledyard Rank | 151 | 156 | 154 | 160 | 159* | | | | |

*Note - two districts are under review and not included in the 2021-2022 rankings

New London County 2021-2022 Per Pupil Expenditure



As of October 2022 - unaudited

Net Current Expenditures per Pupil

Net Current Expenditures per Pupil (NCEP) has been a primary measure of per-pupil spending in Connecticut for more than three decades. NCEP measures all education expenditures with a couple of adjustments (as explained below) for all the students for which a town is fiscally responsible, regardless of whether the town operates its own school or tuitions its resident students to other districts/regions, magnet or private schools.

ADM

Under C.G.S. Section 10-261(a)(2), average daily membership (ADM) is calculated from the October Public School Information System (PSIS) and the Education Financial System (EFS).

ADM represents resident students educated in and out of the district, adjusted for school sessions in excess of the 180-day/900-hour minimum, tuition-free summer school, and Open Choice participation. Prekindergarten students are counted on a full-time equivalency basis.

NCE

Net current expenditures (NCE) are calculated as defined in Connecticut General Statutes (C.G.S.) Section 10-261(a)(3). NCE includes all current public elementary and secondary expenditures from all sources, excluding reimbursable regular education transportation, tuition revenue, capital expenditures for land, buildings, equipment, and debt service. The information for determining NCE is provided from the Education Financial System (EFS).

NCEP

Net current expenditures per pupil (NCEP) represent NCE divided by ADM.

NCEP Rank

Each town is ranked between 1 (highest) and 166 (lowest) in NCEP.

| Rank | District Code | District | NCEP |
|------|---------------|-----------------|----------|
| 1 | 125 | SHARON | \$52,502 |
| 2 | 212 | DISTRICT NO. 12 | \$35,689 |
| 3 | 21 | CANAAN | \$35,003 |
| 4 | 201 | DISTRICT NO. 1 | \$32,081 |
| 5 | 31 | CORNWALL | \$31,309 |
| 6 | 98 | NORFOLK | \$30,457 |
| 7 | 68 | KENT | \$30,026 |
| 8 | 154 | WESTBROOK | \$29,621 |
| 9 | 63 | HAMPTON | \$28,202 |
| 10 | 122 | SALISBURY | \$28,069 |
| 11 | 100 | NORTH CANAAN | \$27,320 |
| 12 | 123 | SCOTLAND | \$27,104 |
| 13 | 145 | UNION | \$26,791 |
| 14 | 206 | DISTRICT NO. 6 | \$26,730 |
| 15 | 117 | REDDING | \$26,621 |
| 16 | 211 | DISTRICT NO. 11 | \$26,470 |
| 17 | 209 | DISTRICT NO. 9 | \$26,336 |

| Rank | District Code | District | NCEP |
|------|---------------|-----------------|----------|
| 18 | 57 | | \$26,311 |
| 19 | 24 | CHAPLIN | \$25,834 |
| 20 | 106 | OLD SAYBROOK | \$25,787 |
| 21 | 213 | DISTRICT NO. 13 | \$25,664 |
| 22 | 29 | COLEBROOK | \$25,376 |
| 23 | 50 | ESSEX | \$25,055 |
| 24 | 214 | DISTRICT NO. 14 | \$24,780 |
| 25 | 11 | BLOOMFIELD | \$24,551 |
| 26 | 36 | DEEP RIVER | \$24,460 |
| 27 | 207 | DISTRICT NO. 7 | \$24,371 |
| 28 | 157 | WESTON | \$24,262 |
| 29 | 127 | SHERMAN | \$24,170 |
| 30 | 158 | WESTPORT | \$24,149 |
| 31 | 39 | EASTFORD | \$24,032 |
| 32 | 47 | EAST WINDSOR | \$23,953 |
| 33 | 65 | HARTLAND | \$23,916 |
| 34 | 64 | HARTFORD | \$23,783 |
| 35 | 5 | BARKHAMSTED | \$23,376 |
| 36 | 13 | BOZRAH | \$23,329 |
| 37 | 204 | DISTRICT NO. 4 | \$23,313 |
| 38 | 26 | CHESTER | \$23,289 |
| 39 | 35 | DARIEN | \$23,180 |
| 40 | 165 | WINDSOR LOCKS | \$23,113 |
| 41 | 40 | EAST GRANBY | \$23,019 |
| 42 | 218 | DISTRICT NO. 18 | \$22,995 |
| 43 | 161 | WILTON | \$22,980 |
| 44 | 76 | MADISON | \$22,882 |
| 45 | 78 | MANSFIELD | \$22,758 |
| 46 | 84 | MILFORD | \$22,591 |
| 47 | 1 | ANDOVER | \$22,574 |
| 48 | 74 | LITCHFIELD | \$22,494 |
| 49 | 41 | EAST HADDAM | \$22,438 |
| 50 | 118 | RIDGEFIELD | \$22,394 |

| Rank | District Code | District | NCEP | |
|------|---------------|-----------------|----------|--|
| 51 | | WILLINGTON | \$22,383 | |
| 52 | 217 | DISTRICT NO. 17 | \$22,350 | |
| 53 | 14 | BRANFORD | \$22,294 | |
| 54 | 90 | NEW CANAAN | \$22,164 | |
| 55 | 71 | LEBANON | \$22,125 | |
| 56 | 3 | ASHFORD | \$22,104 | |
| 57 | 92 | NEW HARTFORD | \$22,007 | |
| 58 | 141 | THOMPSON | \$22,004 | |
| 59 | 162 | WINCHESTER | \$21,959 | |
| 60 | 46 | EASTON | \$21,953 | |
| 61 | 62 | HAMDEN | \$21,848 | |
| 62 | 147 | VOLUNTOWN | \$21,755 | |
| 63 | 27 | CLINTON | \$21,739 | |
| 64 | 83 | MIDDLETOWN | \$21,736 | |
| 65 | 51 | FAIRFIELD | \$21,581 | |
| 66 | 134 | STAFFORD | \$21,529 | |
| 67 | 103 | NORWALK | \$21,396 | |
| 68 | 91 | NEW FAIRFIELD | \$21,314 | |
| 69 | 137 | STONINGTON | \$21,216 | |
| 70 | 53 | FRANKLIN | \$21,208 | |
| 71 | 163 | WINDHAM | \$21,162 | |
| 72 | 104 | NORWICH | \$21,138 | |
| 73 | 208 | DISTRICT NO. 8 | \$21,127 | |
| 74 | 37 | DERBY | \$20,996 | |
| 75 | 152 | WATERFORD | \$20,977 | |
| 76 | 205 | DISTRICT NO. 5 | \$20,958 | |
| 77 | 148 | WALLINGFORD | \$20,917 | |
| 78 | 93 | NEW HAVEN | \$20,838 | |
| 79 | 164 | WINDSOR | \$20,713 | |
| 80 | 135 | STAMFORD | \$20,679 | |
| 81 | 215 | DISTRICT NO. 15 | \$20,621 | |
| 82 | 219 | DISTRICT NO. 19 | \$20,617 | |
| 83 | 143 | TORRINGTON | \$20,474 | |

| Rank | District Code | District | NCEP |
|------|---------------|---------------|----------|
| 84 | 67 | | \$20,395 |
| 85 | 94 | NEWINGTON | \$20,382 |
| 86 | 7 | BERLIN | \$20,322 |
| 87 | 116 | PUTNAM | \$20,301 |
| 88 | 45 | EAST LYME | \$20,224 |
| 89 | 95 | NEW LONDON | \$20,117 |
| 90 | 12 | BOLTON | \$20,051 |
| 91 | 97 | NEWTOWN | \$20,035 |
| 92 | 114 | PRESTON | \$19,987 |
| 93 | 8 | BETHANY | \$19,955 |
| 94 | 155 | WEST HARTFORD | \$19,915 |
| 95 | 111 | PLYMOUTH | \$19,865 |
| 96 | 60 | GUILFORD | \$19,795 |
| 97 | 30 | COLUMBIA | \$19,770 |
| 98 | 23 | CANTON | \$19,696 |
| 99 | 54 | GLASTONBURY | \$19,655 |
| 100 | 167 | WOODBRIDGE | \$19,638 |
| 101 | 99 | N BRANFORD | \$19,636 |
| 102 | 79 | MARLBOROUGH | \$19,617 |
| 103 | 107 | ORANGE | \$19,530 |
| 104 | 110 | PLAINVILLE | \$19,324 |
| 105 | 77 | MANCHESTER | \$19,315 |
| 106 | 4 | AVON | \$19,225 |
| 107 | 113 | PORTLAND | \$19,180 |
| 108 | 121 | SALEM | \$19,163 |
| 109 | 42 | EAST HAMPTON | \$19,146 |
| 110 | 128 | SIMSBURY | \$19,123 |
| 111 | 153 | WATERTOWN | \$19,122 |
| 112 | 101 | NORTH HAVEN | \$19,120 |
| 113 | 129 | SOMERS | \$19,087 |
| 114 | 69 | KILLINGLY | \$19,056 |
| 115 | 22 | CANTERBURY | \$18,929 |
| 116 | 139 | SUFFIELD | \$18,895 |

| Rank | District Code | District | NCEP |
|------|---------------|-----------------|----------|
| 117 | 56 | GRANBY | \$18,880 |
| 118 | 52 | FARMINGTON | \$18,849 |
| 119 | 28 | COLCHESTER | \$18,838 |
| 120 | 86 | MONTVILLE | \$18,821 |
| 121 | 25 | CHESHIRE | \$18,809 |
| 122 | 15 | BRIDGEPORT | \$18,748 |
| 123 | 138 | STRATFORD | \$18,721 |
| 124 | 133 | SPRAGUE | \$18,695 |
| 125 | 119 | ROCKY HILL | \$18,690 |
| 126 | 216 | DISTRICT NO. 16 | \$18,647 |
| 127 | 108 | OXFORD | \$18,615 |
| 128 | 73 | LISBON | \$18,456 |
| 129 | 17 | BRISTOL | \$18,405 |
| 130 | 112 | POMFRET | \$18,347 |
| 131 | 59 | GROTON | \$18,320 |
| 132 | 142 | TOLLAND | \$18,267 |
| 133 | 109 | PLAINFIELD | \$18,266 |
| 134 | 18 | BROOKFIELD | \$18,209 |
| 135 | 136 | STERLING | \$18,203 |
| 136 | 44 | EAST HAVEN | \$18,176 |
| 137 | 33 | CROMWELL | \$18,134 |
| 138 | 2 | ANSONIA | \$18,106 |
| 139 | 58 | GRISWOLD | \$18,067 |
| 140 | 146 | VERNON | \$17,969 |
| 141 | 32 | COVENTRY | \$17,938 |
| 142 | 49 | ENFIELD | \$17,872 |
| 143 | 159 | WETHERSFIELD | \$17,864 |
| 144 | 85 | MONROE | \$17,837 |
| 145 | 210 | DISTRICT NO. 10 | \$17,704 |
| 146 | 144 | TRUMBULL | \$17,628 |
| 147 | 124 | SEYMOUR | \$17,582 |
| 148 | 89 | NEW BRITAIN | \$17,525 |
| 149 | 9 | BETHEL | \$17,507 |

| Rank | District Code | District | NCEP |
|------|---------------|---------------|--------------|
| 150 | 102 | N STONINGTON | \$17,462 |
| 151 | 140 | THOMASTON | \$17,401 |
| 152 | 156 | WEST HAVEN | \$17,262 |
| 153 | 131 | SOUTHINGTON | \$17,102 |
| 154 | 19 | BROOKLYN | \$17,097 |
| 155 | 96 | NEW MILFORD | \$16,975 |
| 156 | 88 | NAUGATUCK | \$16,841 |
| 157 | 151 | WATERBURY | \$16,780 |
| 158 | 169 | WOODSTOCK | \$16,702 |
| 159 | 72 | LEDYARD | \$16,496 |
| 160 | 132 | SOUTH WINDSOR | \$16,423 |
| 161 | 43 | EAST HARTFORD | \$16,164 |
| 162 | 48 | ELLINGTON | \$16,162 |
| 163 | 166 | WOLCOTT | \$15,694 |
| 164 | 80 | MERIDEN | \$15,659 |
| | 34 | DANBURY | under review |
| | 126 | SHELTON | under review |

SECTION III: THE BUDGET PROCESS

The Ledyard Public School District annual operating budget is developed each year through numerous school and central office staff members' collaborative efforts in conjunction with the Superintendent and Board of Education. The timeline for the process begins in August with a review of system objectives for the year, throughout fall with discussions of staffing and school budgets, and through to the Town Meeting held in May.

Over the past five years, with the support of the Board of Education, the district has shifted its process of allocating resources and has focused on developing coherence as an organization. Budget requests are now based on the district's Strategic Plan and focus priorities, rather than isolating choices simply to specific school or department requests. This approach allows for more directed systemic improvements and shifting of resources to improve outcomes for all students. Budget decisions impact educational programs for students as well as the broad range of operations and services within the schools, all of which are designated to support the learning experience and well-being of our students. Our holistic approach works to ensure facilities management, human resources and personnel, transportation, special services, curriculum development, programs of studies, curricular, co-curricular and extra-curricular activities, pupil services, special education, food services, supplies and materials, equipment, and other essential features are all aligned into a cohesive, efficient and effective system.

Budget requests reflecting the district's Strategic Plan priorities are initially developed at the schools and departments. Proposed budget changes are discussed with the Superintendent during school and department budget consultations. Each recommendation is carefully evaluated by the Superintendent and district leadership team for its alignment and coherence to the district's Strategic Plan, improvement of student success/equity, and addressing clearly identified critical needs.

Process:

- 1. Superintendent briefs the Board of Education on current and anticipated student needs.
- 2. Special Board of Education Meeting to discuss district plans, Board Member suggestions and areas for suggested consideration.
- 3. BoE receives Town Council Budget Directive Letter, BoE issues guidance to the Superintendent.
- 4. Superintendent provides a budget overview and reviews priorities with the leadership team.

- 5. Budget requests are reviewed by the Directors, Instructional Leaders, and Principals who make adjustments as necessary to meet overall goals for the department, school, and district as outlined in the Superintendent's guidance.
- 6. School/program budgets are submitted to the Director of Finance for preliminary review to ensure the proposals are accurate.
- 7. Budget discussions on changes are held with administrators, the Director of Finance and Superintendent. This iterative process is designed to discuss and determine priorities for the overall district budget request.
- 8. Superintendent presents the budget to the Board of Education for review in early January.
- 9. Board of Education reviews, modifies, and adopts the Board's budget, typically by mid-February.
- 10. The Board of Education Budget is provided to the Mayor and Town Council for their consideration and eventual adoption by the community.

| | 2023-2024 Budget Requests by Tier | | |
|-------------------------------|---|-----------|--------------|
| | (1) GREEN - Recommended for inclusion in budget | | |
| | (2) YELLOW - Considered for inclusion in budget | | |
| | (3) RED - Considered for future inclusion in budget | | |
| | (3) NED - Gorisidered for future inclusion in budget | | |
| | | | |
| Building or Department | Request, Narrative | Amount | Туре |
| GFS/JWL, GHS | Instructional Coach (1) | \$85,000 | Salary |
| District Wide | ELA Interventionists (3) | \$255,000 | Salary |
| District Wide | EL Teacher (1) | \$75,000 | Salary |
| GFS/JWL | Data team workshop | \$8,400 | Salary |
| GFS | Kindergarten paraprofessional | \$16,115 | Salary |
| GHS | Kindergarten paraprofessional | \$16,115 | Salary |
| GHS | Summer Safety Care training | \$3,600 | Salary |
| LMS | World language lab licenses | \$4,000 | Prof Service |
| LHS | Athletic trainer | \$30,000 | Salary |
| IT, LMS, GHS | Projectors/SMART Boards - out of warranty replacements -LMS/GHS | \$46,000 | Equipment |
| Special Education | Increased required special education services | \$90,000 | Prof Service |
| LHS | Increase agriscience supplies | \$10,000 | Supplies |
| GFS/JWL, GHS | Elementary after school program stipends | \$6,000 | Salary |
| Special Education, Distric | Behavior interventionist (2) | \$72,772 | Salary |
| Special Education, Distric | BCBA | \$85,000 | Salary |
| District Wide | MTSS Coordinator (1) | \$95,000 | Salary |
| GFS/JWL, GHS | Instructional Coach (1) | \$85,000 | Salary |
| LMS | Grade level field experience | \$15,500 | Prof Service |
| District Wide | ELA Interventionists (2) | \$170,000 | Salary |
| District Wide | Math Interventionist (1) | \$85,000 | Salary |
| GFS/JWL | Increase art supplies | \$1,600 | Supplies |
| Special Education, Distric | Behavior interventionist (2) | \$72,772 | Salary |
| Special Education, Distric | BCBA | \$85,000 | Salary |
| LMS | General interventionist, est MA3 | \$57,520 | Salary |

| Building or Department | Request, Narrative | Amount | Туре |
|-------------------------------|--|-----------|--------------|
| Special Education | Increase preschool supply budget | \$1,000 | Supplies |
| GFS | Transition Kindergarten teacher, est MA3 | \$57,520 | Salary |
| GHS | Transition Kindergarten teacher, est MA3 | \$57,520 | Salary |
| GHS/GFS/JWL | Math Coach (2) | \$190,000 | Salary |
| Special Education | Increase SES Staffing (2) | \$150,000 | Salary |
| Special Education | Inclusion training professional development | \$30,000 | Prof Service |
| District Wide | Cross bridge magnet school bus reduction | -\$26,000 | Prof Service |
| District Wide | Assistive Technology Coordinator | \$75,000 | Salary |
| District Wide | Director of Curriculum | \$140,000 | Salary |
| District Wide | Increase substitutes by 20% | \$56,362 | Salary |
| District Wide | Increase paras by 20% | \$245,319 | Salary |
| LHS | Increaase 0.5 FTE counselor to 1.0 FTE | \$48,203 | Salary |
| GFS, GHS | State Mandated Reading Program K-3 software (state mandated) | \$270,000 | Supplies |
| GFS, GHS | Elementary instrumental music teacher | \$65,000 | Salary |
| GFS, GHS | World language teacher (2) | \$130,000 | Salary |
| District Wide | Late bus | \$65,000 | Prof Service |
| District Wide | Musical instrument updates | \$75,000 | Equipment |
| District Wide | Expanded prek; 3 teachers and 6 paraprofessionals | \$345,000 | Salary |
| LHS | Virtual learning proctor | \$65,000 | Salary |

SECTION IV: REVENUES

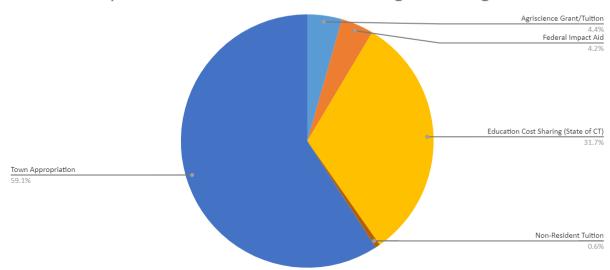
State of Connecticut/Federal Revenues

| | Town's Budget 2020-21 (MUNIS) | Actual 2020-21 | Town's Budget 2021-22 (MUNIS) | Actual 2021-22 | Town's Budget 2022-23 (MUNIS) | BOE ADOPTED 2023-24 |
|--------------|-------------------------------------|-------------------|-------------------------------------|-------------------|--|------------------------|
| FPL 503 | \$ 1,300,000.00 | \$ 1,535,296.64 | \$1,500,000.00 | \$1,387,081.87 | \$1,500,000.00 | \$1,500,000.00 |
| Agriscience | | | | | | |
| Operating | \$ 695,736.00 | \$ 855,464.00 | \$695,736.00 | \$997,429.00 | \$850,000.00 | \$850,000.00 |
| Education | | | | | | |
| Cost Sharing | \$ 11,492,516.00 | \$ 11,458,704.00 | \$11,492,516.00 | \$11,438,366.00 | \$11,492,516.00 | \$11,382,427.00 |
| Total | \$ 13,488,252.00 | \$ 13,849,464.64 | \$ 13,688,252.00 | \$13,822,876.87 | \$13,842,516.00 | \$13,732,427.00 |

Tuition Based Revenue

| | Actual 2020-21 | Actual 2021-22 | Town's Budget 2022-23 (MUNIS) | BOE ADOPTED 2023-24 |
|-------------------------|-------------------|-------------------|-------------------------------------|------------------------|
| Non-Resident Tuition | \$97,013.00 | \$34,647.50 | \$138,590.00 | \$57,960.00 |
| Non-Resident Tuition(S) | \$122,405.36 | \$82,089.00 | \$97,013.00 | \$37,437.00 |
| Agriscience Tuition | \$736,831.50 | \$717,109.79 | \$736,832.00 | \$764,176.00 |
| Total | \$956,249.86 | \$833,846.29 | \$972,435.00 | \$859,573.00 |

Town of Ledyard 2023-2024 Estimated BoE Budget Funding Sources



SECTION V: PROJECTED ENROLLMENT

Ledyard Public Schools Actual District Enrollment Oct 2014 to Oct 2022 ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL GRADE Oct-2014 Oct-2015 Oct-2016 Oct-2017 Oct-2018 Oct-2019 Oct-2020 Oct-2021 Dec-2022 PreK3 PreK4 K Half K Full n/a n/a n/a n/a Total PK3-5 n/a n/a n/a n/a n/a Total 6-8 Total 9-12 Total

PK3-12

Ledyard Public Schools Ten Year In-District Actual and Forecast Enrollment Oct 2018 to Oct 26

| | ien v | ear in-Dis | trict Actua | al and For | ecast Enro | ilment Oc | t 2018 to | Oct 26 | |
|-----------------|------------------|------------------|------------------|------------------|--------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| GRADE | PSIS Oct-2018 | PSIS Oct-2019 | PSIS Oct-2020 | PSIS Oct-2021 | ACTUAL Dec-2022 | FORE NESDEC Oct-2023 | FORE NESDEC Oct-2024 | FORE NESDEC Oct-2025 | FORE NESDEC Oct-2026 |
| PreK3 | 35 | 33 | 37 | 43 | 46 | 46 | 46 | 46 | 46 |
| PreK4 | 35 | 35 | 38 | 43 | 46 | 46 | 46 | 46 | 46 |
| K Half | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| K Full | 171 | 175 | 138 | 187 | 155 | 175 | 158 | 156 | 189 |
| 1 | 164 | 165 | 168 | 149 | 189 | 159 | 169 | 152 | 151 |
| 2 | 150 | 173 | 166 | 173 | 149 | 192 | 161 | 171 | 154 |
| 3 | 180 | 171 | 174 | 169 | 178 | 165 | 200 | 168 | 178 |
| 4 | 167 | 178 | 161 | 182 | 173 | 191 | 169 | 205 | 172 |
| 5 | 180 | 177 | 172 | 176 | 181 | 188 | 195 | 172 | 209 |
| 6 | 178 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total PK3-6 | 1260 | 1107 | 1054 | 1122 | 1117 | 1162 | 1144 | 1116 | 1145 |
| 6 | 0 | 177 | 178 | 193 | 166 | 199 | 192 | 199 | 175 |
| 7 | 186 | 179 | 163 | 179 | 188 | 172 | 196 | 189 | 196 |
| 8 | 196 | 189 | 172 | 174 | 178 | 198 | 178 | 203 | 196 |
| Total 6-8 | 382 | 545 | 513 | 546 | 532 | 569 | 566 | 591 | 567 |
| 9 | 205 | 218 | 192 | 181 | 196 | 200 | 218 | 196 | 223 |
| 10 | 179 | 191 | 210 | 195 | 183 | 208 | 200 | 218 | 196 |
| 11 | 200 | 167 | 194 | 197 | 187 | 195 | 208 | 200 | 218 |
| 12 | 182 | 188 | 165 | 197 | 182 | 207 | 189 | 202 | 194 |
| Total 9-12 | 766 | 764 | 761 | 770 | 748 | 810 | 815 | 816 | 831 |
| Total PK3-12 | 2408 | 2416 | 2328 | 2438 | 2397 | 2541 | 2525 | 2523 | 2543 |

Projected Enrollment 2023-24 (As of 12-21-22)

| | 2022-2 | 23 Actua | ls (Dece | mber 20 |)22) | | | | 2023-2 | 4 Proje | cted | | |
|------------------|--------|----------|----------|---------|------|-----|------------------|-----|--------|---------|------|-----|-----|
| School | К | 1 | 2 | 3 | 4 | 5 | School | К | 1 | 2 | 3 | 4 | 5 |
| Gales | 17 | 22 | 19 | 22 | 24 | 23 | Gales | 18 | 17 | 21 | 20 | 23 | 23 |
| Ferry/ Juliet | 18 | 22 | 18 | 21 | 22 | 24 | Ferry/ Juliet | 19 | 17 | 21 | 20 | 23 | 23 |
| Long | 18 | 21 | 17 | 24 | 23 | 24 | Long | 19 | 18 | 21 | 20 | 23 | 23 |
| | 19 | 21 | 17 | 23 | 21 | 25 | | 19 | 18 | 22 | 20 | 24 | 23 |
| Total | 72 | 86 | 71 | 90 | 90 | 96 | Total | 75 | 70 | 85 | 80 | 93 | 92 |
| Gallup | 16 | 20 | 16 | 22 | 23 | 22 | Gallup | 18 | 17 | 21 | 20 | 23 | 23 |
| Hill School | 17 | 20 | 16 | 21 | 22 | 22 | Hill School | 19 | 17 | 21 | 20 | 23 | 23 |
| | 17 | 21 | 16 | 23 | 22 | 23 | | 19 | 17 | 21 | 20 | 23 | 23 |
| | 14 | 20 | 15 | 22 | 22 | 23 | | 19 | 18 | 21 | 21 | 24 | 23 |
| | 18 | 20 | 16 | | | | | 19 | 18 | 22 | | | |
| Total | 82 | 101 | 79 | 88 | 89 | 90 | | 94 | 87 | 106 | 81 | 93 | 92 |
| K-5 Total | 154 | 187 | 150 | 178 | 179 | 186 | inat to abo | 169 | 157 | 191 | 161 | 186 | 184 |

(Subject to change based on actual student enrollment)

| GRADE | PSIS Oct-2018 | PSIS Oct-2019 | PSIS Oct-2020 | PSIS Oct-2021 | ACTUAL Dec-2022 | FORE NESDEC Oct-2023 | FORE NESDEC Oct-2024 | FORE NESDEC Oct-2025 | FORE NESDEC Oct-2026 |
|---------------|------------------|------------------|------------------|------------------|--------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 6 | 0 | 177 | 178 | 193 | 166 | 199 | 192 | 199 | 175 |
| 7 | 186 | 179 | 163 | 179 | 188 | 172 | 196 | 189 | 196 |
| 8 | 196 | 189 | 172 | 174 | 178 | 198 | 178 | 203 | 196 |
| Total 6-8 | 382 | 545 | 513 | 546 | 532 | 569 | 566 | 591 | 567 |
| 9 | 205 | 218 | 192 | 181 | 196 | 200 | 218 | 196 | 223 |
| 10 | 179 | 191 | 210 | 195 | 183 | 208 | 200 | 218 | 196 |
| 11 | 200 | 167 | 194 | 197 | 187 | 195 | 208 | 200 | 218 |
| 12 | 182 | 188 | 165 | 197 | 182 | 207 | 189 | 202 | 194 |
| Total 9-12 | 766 | 764 | 761 | 770 | 748 | 810 | 815 | 816 | 831 |

Projected Enrollment

Ledyard, CT

School District:

12/16/2022

| | | Г | | | | | | П | | | | | ĺ |
|------------|----------------------------------|--|---|--|---|---|--|---|--|---|---------------------|--|---|
| | PK-12 | 2539 | 2541 | 2525 | 2523 | 2543 | 2550 | 2541 | 2550 | 2537 | 2530 | 2516 | |
| | K-12 | 2447 | 2449 | 2433 | 2431 | 2451 | 2458 | 2448 | 2457 | 2444 | 2437 | 2423 | 9-12, etc. |
| | UNGR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1s for 7-12, |
| | 12 | 203 | 207 | 189 | 202 | 194 | 211 | 190 | 216 | 210 | 216 | 190 | ombination |
| | 11 | 213 | 195 | 208 | 200 | 218 | 196 | 223 | 216 | 223 | 196 | 239 | in Grade C |
| | 10 | 195 | 208 | 200 | 218 | 196 | 223 | 216 | 223 | 196 | 239 | 200 | ot included |
| | 6 | 208 | 200 | 218 | 196 | 223 | 216 | 223 | 196 | 239 | 200 | 213 | students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc. |
| | 8 | 182 | 198 | 178 | 203 | 196 | 203 | 178 | 217 | 182 | 194 | 173 | pecial need |
| Srade* | 7 | 191 | 172 | 196 | 189 | 196 | 172 | 210 | 176 | 187 | 167 | 166 | ents with s |
| tions By (| 9 | 175 | 199 | 192 | 199 | 175 | 213 | 179 | 190 | 170 | 169 | 204 | nn, or stude |
| t Project | 5 | 195 | 188 | 195 | 172 | 209 | 175 | 186 | 167 | 166 | 200 | 183 | e unknow |
| rollmen | 4 | 184 | 191 | 169 | 205 | 172 | 182 | 164 | 163 | 196 | 179 | 177 | duation ar |
| Er | 3 | 187 | 165 | 200 | 168 | 178 | 160 | 159 | 192 | 175 | 173 | 172 | ears of gra |
| | 2 | 159 | 192 | 161 | 171 | 154 | 153 | 184 | 168 | 166 | 165 | 167 | cipated ye |
| | ι | 190 | 159 | 169 | 152 | 151 | 182 | 166 | 164 | 163 | 165 | 168 | whose anti |
| | ¥ | 165 | 175 | 158 | 156 | 189 | 172 | 170 | 169 | 171 | 174 | 171 | students |
| | PK | 65 | 92 | 92 | 92 | 92 | 95 | 93 | 93 | 66 | 66 | 93 | high schoo |
| | School Year | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | 2031-32 | 2032-33 |) often are |
| | | | | | | (prov.) | (est.) | (est.) | (est.) | (est.) | (est.) | (est.) | nts (UNGR |
| | Births* | 170 | 164 | 148 | 146 | 177 | 161 | 159 | 158 | 160 | 163 | 160 | ded studer |
| | Birth Year | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | Note: Ungraded students (UNGR) often are high school |
| | Enrollment Projections By Grade* | Enrollment Projections By Grade* School PK 1 2 3 4 5 6 7 8 9 10 11 12 UNGR | Births* School PK K 1 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 170 181 182 208 195 213 203 0 2497 | Births* School PK K 1 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 120 222-23 92 165 159 155 159 155 159 156 159 157 158 159 157 158 159 159 157 158 159 159 159 159 159 159 159 159 159 159 | Births* School PK K 1 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 120 2424 | Births* School PK K 1 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 1201 148 192 192 192 192 192 192 192 192 192 192 | Births* School PK K 1 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 1201 148 199 172 191 182 200 208 195 213 203 0 2447 118 12 12 12 149 192 119 119 119 119 119 119 119 119 11 | Births* School PK K 1 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 1247 1247 124 125 150 115 12 UNGR K-12 124 125 125 125 125 125 125 125 125 125 125 | Births School R K I 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 UNGR K-12 I 3 4 5 6 7 8 9 10 11 12 UNGR K-12 UNGR K-12 I 3 4 5 6 7 8 9 10 11 12 UNGR K-12 I 3 I 3 I 3 I 3 I 3 I 3 I 3 I 3 I 3 I | Births School R K I 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 1247 11 12 12 13 14 15 15 15 15 15 15 15 15 15 15 15 15 15 | Births* School Ry R | Births* School Ry R I 2 3 4 5 6 7 8 9 10 11 12 UNGR K-12 1.70 2022-23 92 165 190 159 187 184 195 175 191 182 208 195 207 2049 1.70 2023-24 92 156 159 150 159 187 188 199 172 198 200 208 199 207 249 1.71 (prov.) 2025-25 92 156 170 189 195 172 196 172 196 178 209 203 196 218 200 205 249 1.71 (prov.) 2025-26 92 156 189 151 188 199 195 195 196 178 200 208 189 0 248 1.72 (prov.) 2025-28 92 172 189 151 189 109 172 199 189 203 196 218 200 208 189 0 2431 1.73 (prov.) 2025-28 92 172 189 189 109 172 199 189 203 196 218 199 0 2431 1.74 (prov.) 2025-30 92 189 151 184 159 164 186 179 106 176 213 196 203 196 218 203 196 2 | Births* School PK K 1 2 3 4 5 6 7 8 8 9 10 11 12 UNGR K-12 UNGR K-12 UNGR C-14 C-14 C-14 C-14 C-14 C-14 C-14 C-14 |

| | | Projec | Projected Enrollment in Grade Combinations* | ment in | Grade Co | mbinatic | suc* | | |
|---------|------|--------|---|---------|----------|----------|------|------|------|
| Year | PK-5 | K-5 | PK-8 | K-8 | 8-5 | 8-9 | 8-2 | 6-12 | 9-12 |
| 2022-23 | 1172 | 1080 | 1720 | 1628 | 743 | 548 | 373 | 1367 | 819 |
| 2023-24 | 1162 | 1070 | 1731 | 1639 | 157 | 695 | 370 | 1379 | 810 |
| 2024-25 | 1144 | 1052 | 1710 | 1618 | 761 | 995 | 374 | 1381 | 815 |
| 2025-26 | 1116 | 1024 | 1707 | 1615 | 763 | 591 | 392 | 1407 | 816 |
| 2026-27 | 1145 | 1053 | 1712 | 1620 | 922 | 295 | 392 | 1398 | 831 |
| 2027-28 | 1116 | 1024 | 1704 | 1612 | 763 | 588 | 375 | 1434 | 846 |
| 2028-29 | 1122 | 1029 | 1689 | 1596 | 753 | 295 | 388 | 1419 | 852 |
| 2029-30 | 1116 | 1023 | 1699 | 1606 | 750 | 283 | 393 | 1434 | 851 |
| 2030-31 | 1130 | 1037 | 1669 | 1576 | 202 | 685 | 369 | 1407 | 898 |
| 2031-32 | 1149 | 1056 | 1679 | 1586 | 730 | 530 | 361 | 1381 | 851 |
| 2032-33 | 1131 | 1038 | 1674 | 1581 | 726 | 543 | 339 | 1385 | 842 |

| Projec | ted Perce | Projected Percentage Changes | anges |
|---------|-----------|------------------------------|-------|
| Year | K-12 | Diff. | % |
| 2022-23 | 2447 | 0 | %0:0 |
| 2023-24 | 2449 | 2 | 0.1% |
| 2024-25 | 2433 | -16 | %2.0- |
| 2025-26 | 2431 | -7 | -0.1% |
| 2026-27 | 2451 | 20 | %8:0 |
| 2027-28 | 2458 | 7 | 0.3% |
| 2028-29 | 2448 | -10 | -0.4% |
| 2029-30 | 2457 | 6 | 0.4% |
| 2030-31 | 2444 | -13 | %5'0- |
| 2031-32 | 2437 | -7 | -0.3% |
| 2032-33 | 2423 | -14 | %9.0- |
| Change | | -24 | -1.0% |
| | | | |

Based on students already enrolled

Based on children already born

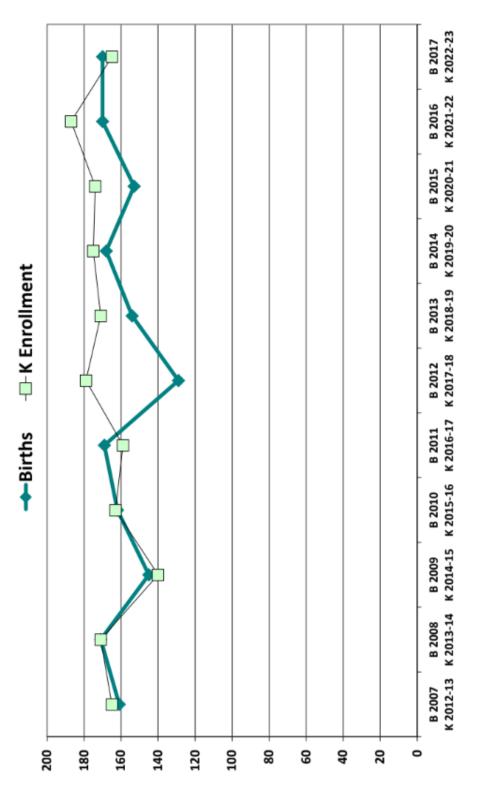
Based on an estimate of births

*Birth data provided by Public Health Vital Records Departments in each state.

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^{*}Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.





SECTION VI: PROJECTED STAFFING

| | | CERTIF | IED STAFF | | | | |
|-----------------------------|-------|--------|-----------|--------|--------|----------|-----------|
| | | Actual | Actual | Actual | Actual | Proposed | Additions |
| Position | Level | 19-20 | 20-21 | 21-22 | 22-23 | 23-24 | 23-24 |
| Superintendent | PK-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| Assistant Superintendent | PK-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| Director of Finance | PK-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| PPS Director | PK-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| Principal | PK-12 | 4 | 4 | 4 | 4 | 4 | 0 |
| Assistant Principal | PK-12 | 5 | 5 | 5 | 5 | 5 | 0 |
| Sped Coordinator | 9-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| Student Svc, Engagement, PK | | | | | | | |
| Admin | PK-5 | 0 | 0 | 1 | 1 | 1 | 0 |
| Student Svc, Engagement, | | | | | | | |
| OOD Admin | PK-5 | 0 | 0 | 1 | 1 | 1 | 0 |
| Pre-K Coordinator | PK | 1 | 1 | 0 | 0 | 0 | 0 |
| Sped OOD Coordinator | PK-12 | 0.5 | 0.5 | 0 | 0 | 0 | 0 |
| Kindergarten | PK-5 | 9 | 9 | 10 | 10 | 9 | -1 |
| Grade 1 | PK-5 | 9 | 9 | 9 | 9 | 9 | 0 |
| Grade 2 | PK-5 | 8 | 8 | 9 | 9 | 9 | 0 |
| Grade 3 | PK-5 | 8 | 8 | 8 | 8 | 8 | 0 |
| Grade 4 | PK-5 | 8 | 8 | 8 | 8 | 8 | 0 |
| Grade 5 | PK-5 | 9 | 9 | 8 | 8 | 8 | 0 |
| Grade 6* | PK-5 | 0 | 0 | 0 | 0 | 0 | 0 |
| Art | PK-12 | 6 | 6 | 6.8 | 6.8 | 6.8 | 0 |
| Business | 9-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| English/Language Arts | PK-12 | 13 | 13.5 | 14 | 14 | 15 | 1 |
| World Language | 6-12 | 7 | 6.7 | 6.67 | 7 | 7 | 0 |
| Health | 6-12 | 2 | 3 | 2 | 3 | 3 | 0 |
| Agriscience | 9-12 | 5 | 5 | 5 | 5 | 5 | 0 |
| Family/Consumer Sci | 9-12 | 1 | 1 | 1 | 1 | 1 | 0 |
| TechEd/Computer | 6-12 | 4 | 4 | 4 | 4 | 4 | 0 |
| Math | 6-12 | 13 | 13 | 14 | 14 | 14 | 0 |
| Science | 6-12 | 14 | 14 | 13.67 | 14.67 | 14.67 | 0 |
| Music | PK-12 | 7 | 7 | 7.5 | 7 | 7 | 0 |
| Social Studies | 6-12 | 11 | 11 | 11 | 11 | 11 | 0 |
| Physical Education | PK-12 | 8 | 8 | 9 | 9 | 9 | 0 |

| | | 222.5 | 226.7 | 239.6 | 244.5 | 248.5 | 4.0 |
|------------------------|-------|-------|-------|-------|-------|-------|-----|
| Interventionist | PK-8 | 0 | 2 | 6 | 7 | 10 | 3 |
| Media Specialist | PK-12 | 3 | 3 | 3 | 4 | 4 | 0 |
| Speech | PK-12 | 6 | 6 | 6 | 6 | 6 | 0 |
| Social Worker | PK-12 | 2 | 2 | 4 | 4 | 4 | 0 |
| Psychologist | PK-12 | 6 | 6 | 5 | 5 | 5 | 0 |
| Guidance | 6-12 | 7 | 7 | 7 | 8 | 8 | 0 |
| Sped Medically Fragile | PK-8 | 1 | 1 | 1 | 1 | 1 | 0 |
| Sped Transition | 12+ | 1 | 1 | 0 | 0 | 0 | 0 |
| School Readiness Pre-K | PK | 2 | 2 | 2 | 2 | 2 | 0 |
| Sped K-12 | K-12 | 25 | 26 | 30 | 30 | 30 | 0 |
| Sped Pre-K | PK | 2 | 2 | 4 | 4 | 4 | 0 |
| ВСВА | PK-12 | 2 | 2 | 1 | 1 | 1 | 0 |
| Literacy Teacher | PK-5 | 5 | 5 | 5 | 5 | 5 | 0 |
| Mathematics Specialist | PK-8 | 1 | 1 | 1 | 1 | 1 | 0 |
| Literacy Specialist | PK-8 | 1 | 1 | 1 | 1 | 1 | 0 |

| | N | ION-CERTIFIE | D STAFF | | | |
|-----------------------|--------|--------------|---------|--------|----------|-----------|
| | Actual | Actual | Actual | Actual | Proposed | Additions |
| Position | 19-20 | 20-21 | 21-22 | 22-23 | 23-24 | 23-24 |
| PreK | 6.35 | 7.14 | 7.92 | 8.1 | 8.1 | 0 |
| Kindergarten | 3.65 | 4.69 | 4.05 | 5.67 | 6.87 | 1.2 |
| Regular Program | 5.32 | 5.32 | 5.32 | 5.1 | 5.1 | 0 |
| Reading Instruction | 4.04 | 3.08 | 3.54 | 3.21 | 3.21 | 0 |
| Library/Media Support | 3.23 | 2.7 | 4.05 | 3.24 | 3.24 | 0 |
| Technology | 7.98 | 7.98 | 6.84 | 5.67 | 5.67 | 0 |
| Other Student Support | 3.35 | 2.7 | 5.49 | 2.16 | 2.16 | 0 |
| Professional Admin | 1.14 | 1.14 | 3.42 | 6.84 | 6.84 | 0 |
| Auxiliary Admin | 23.1 | 23.1 | 21.39 | 20.96 | 20.96 | 0 |
| Maintenance | 9.12 | 9.12 | 4.56 | 5.7 | 5.7 | 0 |
| Custodial | 17.67 | 17.67 | 19.95 | 20.52 | 20.52 | 0 |
| Other | 1.07 | 1.07 | 4.27 | 1.06 | 1.56 | 0.5 |
| Special Education | 55.01 | 54.65 | 43.19 | 44.59 | 45.99 | 1.4 |
| | 141.03 | 140.36 | 133.99 | 132.82 | 135.92 | 3.10 |

| NON-INST | RUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES) | | | |
|-------------------|---|--|--|--|
| Service | Provider | | | |
| Food Service | Chartwells | | | |
| School Nurses | Ledyard VNA | | | |
| Transportation | Student Transportation of America | | | |
| Special Education | Bloom, Community Therapeutix | | | |

SECTION VIII: MUNIS BUDGET REPORT

The budget projection document in this section is sorted by ORG, composed of location code and function code. Second, it is sorted by object code, identified as OBJECT. The ORG code consists of seven numbers made of two components: the first three numbers are the budget line's location code, and the last four numbers are the budget line's function. The OBJECT code in the database groups budget lines by a specific expense in categories including salaries, benefits, purchased services, supplies, and equipment.

For example, a general instruction (1000) instructional supply (56110) budget line at the location Gales Ferry School (202) will be identified as 2021000 56110. A math instruction (1011) teacher salary (51040) at Ledyard Middle School (205) will be identified as 2051011 51040.

Location codes are utilized to group accounts by school building (location codes 201 to 206) and also to group accounts that relate to multiple buildings by type (location codes 207 to 216).

- Next Year Budget Comparison Report: MUNIS report reflecting proposed 2023-2024 budget
- 2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec: Excel spreadsheet showing both dollar and percentage changes over 2022-2023 budget

| Location Code | Description | Location Code | Description |
|------------------|-----------------------------|------------------|-------------------------------|
| | | | |
| 202 | GALES FERRY | 236 | TITLE III ELL |
| 203 | JULIET W. LONG | 237 | TITLE III ELL C/O |
| 204 | GALLUP HILL SCHOOL | 238 | TITLE IV |
| 205 | LEDYARD MIDDLE SCHOOL | 239 | TITLE IV C/O |
| 206 | LEDYARD HIGH SCHOOL | 240 | QUALITY ENHANCEMENT PRG GRANT |
| 207 | LEDYARD AGRI-SCIENCE | 250 | IDEA - SECT 619 |
| 208 | DISTRICT WIDE | 251 | IDEA - SECT 619 C/O |
| 209 | SPECIAL EDUCATION | 255 | IDEA - SECT 611 |
| 210 | HEALTH DEPARTMENT | 256 | IDEA - SECT 611 C/O |
| 211 | PLANT & OPERATIONS | 268 | SPED EXCESS COST |
| 212 | TECHNOLOGY | 269 | ERATE |
| 213 | TRANSPORTATION | 270 | MAGNET SCHOOL TRANS |
| 225 | SCHOOL READINESS - SEV NEED | 275 | LEAF GRANT |
| 230 | TITLE I | 280 | ADULT EDUCATION |
| 231 | TITLE I C/O | 285 | MEDICAID |
| 234 | TITLE II | 290 | MISCELLANEOUS GRANTS |
| 235 | TITLE II C/O | | |

| Function Code | Description | Function Code | Description |
|------------------|--------------------------------|------------------|---------------------------------|
| 1000 | GENERAL INSTRUCTION | 1400 | SUMMER SCHOOL |
| 1001 | AGRI-SCIENCE INSTRUCTION | 2120 | GUIDANCE |
| 1002 | ART INSTRUCTION | 2130 | HEALTH |
| 1003 | BUSINESS EDUCATION INSTRUCTION | 2140 | PSYCHOLOGY |
| 1005 | LANGUAGE ARTS INSTRUCTION | 2150 | SPEECH & LANGUAGE |
| 1006 | FOREIGN LANGUAGE INSTRUCTION | 2190 | OTHER SUPPORT SERVICES |
| 1007 | KINDERGARTEN INSTRUCTION | 2210 | PROFESSIONAL DEVELOPMENT |
| 1008 | HEALTH INSTRUCTION | 2213 | STAFF PROFESSIONAL DEVELOPMENT |
| 1009 | LIFE MANAGEMENT INSTRUCTION | 2220 | MEDIA CENTER |
| 1010 | INDUSTRIAL TECH INSTRUCTION | 2223 | AUDIO VISUAL |
| 1011 | MATH INSTRUCTION | 2230 | INSTRUCTION RELATED TECHNOLOGY |
| 1012 | MUSIC INSTRUCTION | 2305 | ADULT EDUCATION |
| 1013 | SCIENCE INSTRUCTION | 2310 | BOARD OF EDUCATION |
| 1014 | COMPUTER INSTRUCTION | 2320 | DISTRICT ADMINISTRATIVE SERVICE |
| 1015 | SOCIAL STUDIES INSTRUCTION | 2400 | GENERAL ADMINISTRATIVE SERVICE |
| 1051 | READING INSTRUCTION | 2410 | DISTRICT WIDE SECRETARY LONGEV |
| 1081 | PHYSICAL EDUCATION | 2500 | DISTRICT COMMUNICATIONS |
| 1085 | REMEDIAL READING INSTRUCTION | 2600 | OPERATION & MAINTENANCE OF PLT |
| 1086 | REMEDIAL MATH INSTRUCTION | 2610 | DIRECTORS SALARIES |
| 1115 | ACTIVITIES | 2620 | CUSTODIANS |
| 1200 | SPECIAL EDUCATION | 2630 | MAINTENANCE |
| 1230 | GEN SPED | 2640 | MAINTENANCE/CUST LONGEVITY |
| 1260 | LEARNING DISABILITIES | 2700 | TRANSPORTATION |
| 1270 | MULTI-HANDICAPPED | 3200 | ATHLETICS |
| 1280 | LITERACY | 6110 | TUITION-PUBLIC |
| 1290 | SPECIAL LEARNING | 6130 | TUITION-NON-PUBLIC |
| 1300 | EXTENDED DAY | | |

| Object | Description | Object | Description |
|--------|--------------------------------|--------|------------------------------|
| Code | | Code | |
| 51010 | DISTRICT ADMIN SALARIES | 54320 | TECHNOLOGY RELATED CLASSROOM |
| 51020 | ADMINISTRATIVE SALARIES | 54400 | RENTALS |
| 51030 | GUIDANCE SALARIES | 54900 | OTHER PURCHASED SERVICES |
| 51040 | TEACHER SALARY | 55100 | TRANSPORTATION |
| 51050 | MEDIA SALARIES | 55110 | SPECIAL ED TRANSPORTATION |
| 51060 | TECHNOLOGY SALARIES | 55200 | STUDENT ACCIDENT INSURANCE |
| 51100 | SECRETARY/CLERICAL SALARIES | 55300 | COMMUNICATIONS |
| 51130 | OVERTIME | 55400 | DISTRICT ADVERTISING |
| 51140 | PARAPROFESSIONAL SALARIES | 55600 | SPED TUITION PUBLIC |
| 51160 | CUSTODIAN SALARIES | 55660 | MAGNET SCHOOL TUITION |
| 51200 | OTHER SALARY | 55700 | SPED TUITION-NON-PUBLIC |
| 51210 | SUBSTITUTE TEACHER SALARIES | 55800 | TRAVEL |
| 51300 | SEASONAL HELP | 55900 | ADULT EDUCATION |
| 52200 | SS AND MEDICARE | 56110 | INSTRUCTIONAL SUPPLIES |
| 52300 | RETIREMENT | 56200 | HEATING OIL/PROPANE |
| 52350 | DISTRICT TUITION REIMBURSEMENT | 56210 | NATURAL GAS |
| 52600 | UNEMPLOYMENT COMP | 56220 | ELECTRICITY |
| 52800 | DISTRICT INSURANCE | 56260 | GASOLINE/OIL |
| 53210 | TUTORS | 56400 | TEXTBOOKS |
| 53300 | PROFESSIONAL/TECH SERVICES | 56410 | PERIODICALS |
| 53400 | OTHER PROFESS/TECH SERVICES | 56420 | BOOKS, MEDIA & TECHNOLOGY |
| 53410 | SPEC ED DOCTORS | 56800 | TESTING SUPPLIES |
| 53440 | SPEC ED OT | 56890 | TECHNOLOGY SUPPLIES |
| 53460 | SPEC ED PT | 56900 | NON-INSTRUCTIONAL SUPPLIES |
| 53740 | TECH RELATED CLASS SUPP | 57300 | NEW EQUIPMENT |
| 53500 | DISTRICT CURRICULUM DEVELOP | 57310 | REPLACEMENT EQUIPMENT |
| 54100 | WATER & SEWER | 57350 | BUSINESS OFFICE SOFTWARE |
| 54210 | DISPOSAL SERVICE | 58100 | DUES & FEES |
| 54300 | REPAIRS & MAINTENANCE | 58120 | PROJECT O DUES & FEES |
| 54310 | EQUIPMENT MAINTENANCE | | |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: GENERAL INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2021000 51040 TEACH SAL 0150-70-0002-01000-51040 - | 1,969,721.00 | 2,073,345.00 | 2,073,345.00 | 2,317,898.00 | 2,317,898.00 | .00 |
| 2021000 51140 PARA SAL | 25,770.38 | 76,407.08 | 76,407.08 | 67,193.00 | 67,193.00 | .00 |
| 0150-70-0002-01000-51140 - 2021000 56110 INSTRUCT | 48,046.02 | 38,500.00 | 38,500.00 | 38,500.00 | 38,500.00 | .00 |
| 0150-70-0002-01000-56110 - 2021000 56890 TECH SUPP | 13,038.88 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 | .00 |
| 0150-70-0002-01000-56890 - 2021000 57310 EQUIP REPL 0150-70-0002-01000-57310 - | 3,277.12 | 950.00 | 950.00 | 950.00 | 950.00 | .00 |
| 2021002 51040 TEACH SAL | 93,498.04 | 94,701.00 | 94,701.00 | 96,405.00 | 96,405.00 | .00 |
| 0150-70-0002-01002-51040 - 2021002 56110 INSTRUCT 0150-70-0002-01002-56110 - | 1,999.02 | 2,400.00 | 2,400.00 | 2,400.00 | 2,400.00 | .00 |
| 2021005 56110 INSTRUCT 0150-70-0002-01005-56110 - | 2,153.84 | 4,300.00 | 4,300.00 | 4,300.00 | 4,300.00 | .00 |
| 2021007 56110 INSTRUCT 0150-70-0002-01007-56110 - | .00 | 750.00 | 750.00 | 750.00 | 750.00 | .00 |
| 2021011 56110 INSTRUCT 0150-70-0002-01011-56110 - | 7.92 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2021012 51040 TEACH SAL | 118,187.42 | 70,493.00 | 70,493.00 | 74,082.00 | 74,082.00 | .00 |
| 0150-70-0002-01012-51040 - 2021012 54300 REP MAINT | .00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 0150-70-0002-01012-54300 - 2021012 56110 INSTRUCT 0150-70-0002-01012-56110 - | 450.40 | 2,200.00 | 2,200.00 | 2,200.00 | 2,200.00 | .00 |
| 2021013 56110 INSTRUCT 0150-70-0002-01013-56110 - | .00 | 2,200.00 | 2,200.00 | 2,200.00 | 2,200.00 | .00 |
| 2021015 56110 INSTRUCT 0150-70-0002-01015-56110 - | 3,513.20 | 4,200.00 | 4,200.00 | 4,200.00 | 4,200.00 | .00 |
| 2021051 56110 INSTRUCT 0150-70-0002-01051-56110 - | 3,331.96 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | .00 |
| 2021081 51040 TEACH SAL 0150-70-0002-01081-51040 - | 60,373.08 | 62,777.00 | 62,777.00 | 65,676.00 | 65,676.00 | .00 |

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NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: PHYSICAL EDUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2021081 56110 INSTRUCT 0150-70-0002-01081-56110 - | 1,431.61 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2021085 51140 PARA SAL 0150-70-0002-01085-51140 - | 19,202.67 | 33,857.29 | 33,857.29 | .00 | .00 | .00 |
| 2021085 56110 INSTRUCT 0150-70-0002-01085-56110 - | 1,479.99 | 1,900.00 | 1,900.00 | 1,900.00 | 1,900.00 | .00 |
| 2021200 51140 PARA SAL 0150-70-0002-01200-51140 - | 91,320.21 | 257,189.52 | 257,189.52 | 201,387.00 | 201,387.00 | .00 |
| 2021260 56110 INSTRUCT 0150-70-0002-01260-56110 - | 1,020.51 | 3,600.00 | 3,600.00 | 3,600.00 | 3,600.00 | .00 |
| 2022140 56110 INSTRUCT 0150-70-0002-02140-56110 - | .00 | 500.00 | 500.00 | 500.00 | 500.00 | .00 |
| 2022140 56800 TEST SUPP 0150-70-0002-02140-56800 - | .00 | 250.00 | 250.00 | 250.00 | 250.00 | .00 |
| 2022150 56110 INSTRUCT 0150-70-0002-02150-56110 - | 822.91 | 800.00 | 800.00 | 800.00 | 800.00 | .00 |
| 2022150 56800 TEST SUPP 0150-70-0002-02150-56800 - | 100.95 | 650.00 | 650.00 | 650.00 | 650.00 | .00 |
| 2022210 53300 PROF SERV 0150-70-0002-02210-53300 - | 420.55 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | .00 |
| 2022220 51050 MEDIA SAL 0150-70-0002-02220-51050 - | .00 | 63,096.00 | 63,096.00 | 71,022.00 | 71,022.00 | .00 |
| 2022220 51140 PARA SAL 0150-70-0002-02220-51140 - | 18,575.16 | 17,235.60 | 17,235.60 | 17,769.00 | 17,769.00 | .00 |
| 2022220 56110 INSTRUCT 0150-70-0002-02220-56110 - | 5,435.44 | 5,400.00 | 5,400.00 | 5,400.00 | 5,400.00 | .00 |
| 2022220 56900 OTHER SUPP 0150-70-0002-02220-56900 - | 19.92 | 800.00 | 800.00 | 800.00 | 800.00 | .00 |
| 2022230 56890 TECH SUPP 0150-70-0002-02230-56890 - | 3,287.12 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | .00 |
| 2022400 51020 ADM SAL 0150-70-0002-02400-51020 - | 281,841.10 | 285,247.00 | 285,247.00 | 285,768.00 | 285,768.00 | .00 |
| 2022400 51100 SEC SAL 0150-70-0002-02400-51100 - | 90,529.73 | 98,762.01 | 98,762.01 | 112,081.00 | 112,081.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: GENERAL ADMINISTRATIVE SERVICE | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2022400 55300 COMM 0150-70-0002-02400-55300 - | 1,017.45 | 1,300.00 | 1,300.00 | 1,300.00 | 1,300.00 | .00 |
| 2022400 56900 OTHER SUPP 0150-70-0002-02400-56900 - | 1,125.67 | 1,300.00 | 1,300.00 | 1,300.00 | 1,300.00 | .00 |
| 2041000 51040 TEACH SAL 0150-70-0004-01000-51040 - | 2,280,244.10 | 2,360,090.50 | 2,360,090.50 | 2,628,322.00 | 2,628,322.00 | .00 |
| 2041000 51140 PARA SAL 0150-70-0004-01000-51140 - | 35,400.97 | 62,427.52 | 62,427.52 | 69,581.00 | 69,581.00 | .00 |
| 2041000 56110 INSTRUCT 0150-70-0004-01000-56110 - | 57,934.97 | 38,805.00 | 38,805.00 | 38,805.00 | 38,805.00 | .00 |
| 2041000 56890 TECH SUPP 0150-70-0004-01000-56890 - | 15,487.51 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 | .00 |
| 2041000 57310 EQUIP REPL 0150-70-0004-01000-57310 - | 3,102.04 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | .00 |
| 2041002 51040 TEACH SAL 0150-70-0004-01002-51040 - | 159,228.16 | 164,334.60 | 164,334.60 | 151,468.00 | 151,468.00 | .00 |
| 2041002 56110 INSTRUCT 0150-70-0004-01002-56110 - | 3,016.39 | 4,200.00 | 4,200.00 | 4,200.00 | 4,200.00 | .00 |
| 2041005 56110 INSTRUCT 0150-70-0004-01005-56110 - | .00 | 7,160.00 | 7,160.00 | 7,160.00 | 7,160.00 | .00 |
| 2041007 56110 INSTRUCT 0150-70-0004-01007-56110 - | 3,583.97 | 3,100.00 | 3,100.00 | 3,100.00 | 3,100.00 | .00 |
| 2041011 56110 INSTRUCT 0150-70-0004-01011-56110 - | 973.35 | 2,495.00 | 2,495.00 | 2,495.00 | 2,495.00 | .00 |
| 2041012 51040 TEACH SAL | 93,480.04 | 150,767.00 | 150,767.00 | 107,530.00 | 107,530.00 | .00 |
| 0150-70-0004-01012-51040 - 2041012 54300 REP MAINT | .00 | 850.00 | 850.00 | 850.00 | 850.00 | .00 |
| 0150-70-0004-01012-54300 - 2041012 56110 INSTRUCT 0150-70-0004-01012-56110 - | 1,304.85 | 3,650.00 | 3,650.00 | 3,650.00 | 3,650.00 | .00 |
| 2041013 56110 INSTRUCT 0150-70-0004-01013-56110 - | 181.25 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | .00 |
| 2041015 56110 INSTRUCT 0150-70-0004-01015-56110 - | 1,354.18 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | .00 |
| 2041051 56110 INSTRUCT 0150-70-0004-01051-56110 - | 777.61 | 10,600.00 | 10,600.00 | 10,600.00 | 10,600.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: READING INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2041081 51040 TEACH SAL | 154,651.12 | 159,493.00 | 159,493.00 | 125,609.00 | 125,609.00 | .00 |
| 0150-70-0004-01081-51040 - 2041081 56110 INSTRUCT 0150-70-0004-01081-56110 - | 3,568.97 | 3,600.00 | 3,600.00 | 3,600.00 | 3,600.00 | .00 |
| 2041085 51140 PARA SAL 0150-70-0004-01085-51140 - | 35,211.77 | 47,226.67 | 47,226.67 | 51,745.00 | 51,745.00 | .00 |
| 2041085 56110 INSTRUCT 0150-70-0004-01085-56110 - | 77.51 | 3,100.00 | 3,100.00 | 3,100.00 | 3,100.00 | .00 |
| 2041200 51140 PARA SAL 0150-70-0004-01200-51140 - | 246,092.99 | 395,148.95 | 395,148.95 | 341,080.00 | 341,080.00 | .00 |
| 2041260 56110 INSTRUCT 0150-70-0004-01260-56110 - | 2,407.45 | 4,600.00 | 4,600.00 | 4,600.00 | 4,600.00 | .00 |
| 2042140 56110 INSTRUCT | 422.02 | 600.00 | 600.00 | 600.00 | 600.00 | .00 |
| 0150-70-0004-02140-56110 - 2042140 56800 TEST SUPP 0150-70-0004-02140-56800 - | .00 | 800.00 | 800.00 | 800.00 | 800.00 | .00 |
| 2042150 56110 INSTRUCT 0150-70-0004-02150-56110 - | 698.71 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 2042150 56800 TEST SUPP 0150-70-0004-02150-56800 - | .00 | 700.00 | 700.00 | 700.00 | 700.00 | .00 |
| 2042210 53300 PROF SERV 0150-70-0004-02210-53300 - | 4,207.69 | 9,350.00 | 9,350.00 | 9,350.00 | 9,350.00 | .00 |
| 2042220 51050 MEDIA SAL 0150-70-0004-02220-51050 - | 65,677.38 | 67,582.00 | 67,582.00 | 101,092.00 | 101,092.00 | .00 |
| 2042220 56110 INSTRUCT 0150-70-0004-02220-56110 - | 5,236.77 | 9,850.00 | 9,850.00 | 9,850.00 | 9,850.00 | .00 |
| 2042220 56900 OTHER SUPP 0150-70-0004-02220-56900 - | .00 | 550.00 | 550.00 | 550.00 | 550.00 | .00 |
| 2042230 56890 TECH SUPP 0150-70-0004-02230-56890 - | 1,138.26 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | .00 |
| 2042400 51020 ADM SAL 0150-70-0004-02400-51020 - | 263,656.70 | 272,116.62 | 272,116.62 | 290,239.00 | 290,239.00 | .00 |
| 2042400 51100 SEC SAL 0150-70-0004-02400-51100 - | 82,557.01 | 98,464.49 | 98,464.49 | 125,494.00 | 125,494.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: GENERAL ADMINISTRATIVE SERVICE | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2042400 51140 PARA SAL | .00 | .00 | .00 | .00 | .00 | .00 |
| 0150-70-0004-02400-51140 - 2042400 55300 COMM | 1,244.10 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 0150-70-0004-02400-55300 - 2042400 56900 OTHER SUPP 0150-70-0004-02400-56900 - | 2,339.85 | 2,300.00 | 2,300.00 | 2,300.00 | 2,300.00 | .00 |
| 2042700 51140 PARA SAL 0150-70-0004-02700-51140 - | 4,566.42 | 5,559.51 | 5,559.51 | 5,700.00 | 5,700.00 | .00 |
| 2051000 56110 INSTRUCT 0150-70-0005-01000-56110 - | 21,770.10 | 29,700.00 | 29,700.00 | 29,700.00 | 29,700.00 | .00 |
| 2051000 56890 TECH SUPP 0150-70-0005-01000-56890 - | 1,100.92 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | .00 |
| 2051002 51040 TEACH SAL 0150-70-0005-01002-51040 - | 93,393.04 | 94,701.00 | 94,701.00 | 96,405.00 | 96,405.00 | .00 |
| 2051002 56110 INSTRUCT 0150-70-0005-01002-56110 - | 227.16 | 6,400.00 | 6,400.00 | 6,400.00 | 6,400.00 | .00 |
| 2051005 51040 TEACH SAL | 314,969.72 | 326,603.00 | 326,603.00 | 341,104.00 | 341,104.00 | .00 |
| 0150-70-0005-01005-51040 - 2051005 56110 INSTRUCT 0150-70-0005-01005-56110 - | 531.99 | 7,400.00 | 7,400.00 | 9,900.00 | 9,900.00 | .00 |
| 2051006 51040 TEACH SAL 0150-70-0005-01006-51040 - | 149,697.08 | 154,252.00 | 154,252.00 | 158,986.00 | 158,986.00 | .00 |
| 2051006 56110 INSTRUCT 0150-70-0005-01006-56110 - | .00 | 100.00 | 100.00 | 4,100.00 | 4,100.00 | .00 |
| 2051008 51040 TEACH SAL | 142,628.45 | 144,782.00 | 144,782.00 | 152,892.00 | 152,892.00 | .00 |
| 0150-70-0005-01008-51040 - 2051008 56110 INSTRUCT 0150-70-0005-01008-56110 - | .00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | .00 |
| 2051010 51040 TEACH SAL | 144,754.60 | 174,793.00 | 174,793.00 | 207,289.00 | 207,289.00 | .00 |
| 0150-70-0005-01010-51040 - 2051010 56110 INSTRUCT 0150-70-0005-01010-56110 - | 5,076.98 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | .00 |
| 2051011 51040 TEACH SAL 0150-70-0005-01011-51040 - | 463,895.18 | 479,401.00 | 479,401.00 | 472,935.00 | 472,935.00 | .00 |
| 2051011 56110 INSTRUCT 0150-70-0005-01011-56110 - | 358.95 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: MATH INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2051012 51040 TEACH SAL 0150-70-0005-01012-51040 - | 105,515.92 | 125,227.00 | 125,227.00 | 131,602.00 | 131,602.00 | .00 |
| 2051012 54300 REP MAINT 0150-70-0005-01012-54300 - | .00 | 1,400.00 | 1,400.00 | 1,400.00 | 1,400.00 | .00 |
| 2051012 56110 INSTRUCT 0150-70-0005-01012-56110 - | 8,773.67 | 2,350.00 | 2,350.00 | 2,350.00 | 2,350.00 | .00 |
| 2051012 57310 EQUIP REPL 0150-70-0005-01012-57310 - | 459.26 | 2,770.00 | 2,770.00 | 2,770.00 | 2,770.00 | .00 |
| 2051012 58100 DUES FEES 0150-70-0005-01012-58100 - | 405.00 | 275.00 | 275.00 | 275.00 | 275.00 | .00 |
| 2051013 51040 TEACH SAL 0150-70-0005-01013-51040 - | 382,854.06 | 526,701.50 | 526,701.50 | 523,800.00 | 523,800.00 | .00 |
| 2051013 56110 INSTRUCT | 4,334.44 | 7,500.00 | 7,500.00 | 10,000.00 | 10,000.00 | .00 |
| 0150-70-0005-01013-56110 - 2051013 58120 PROJECT O 0150-70-0005-01013-58120 - | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | .00 |
| 2051014 56890 TECH SUPP 0150-70-0005-01014-56890 - | 6,519.43 | 6,500.00 | 6,500.00 | 6,500.00 | 6,500.00 | .00 |
| 2051015 51040 TEACH SAL 0150-70-0005-01015-51040 - | 379,843.58 | 284,103.00 | 284,103.00 | 289,215.00 | 289,215.00 | .00 |
| 2051015 56110 INSTRUCT 0150-70-0005-01015-56110 - | 1,100.79 | 4,750.00 | 4,750.00 | 4,750.00 | 4,750.00 | .00 |
| 2051051 51040 TEACH SAL 0150-70-0005-01051-51040 - | 60,361.68 | 138,994.20 | 138,994.20 | 163,673.00 | 163,673.00 | .00 |
| 2051051 56110 INSTRUCT 0150-70-0005-01051-56110 - | 264.36 | 2,900.00 | 2,900.00 | 2,900.00 | 2,900.00 | .00 |
| 2051081 51040 TEACH SAL 0150-70-0005-01081-51040 - | 127,050.59 | 195,865.00 | 195,865.00 | 139,220.00 | 139,220.00 | .00 |
| 2051081 56110 INSTRUCT 0150-70-0005-01081-56110 - | 5,579.78 | 2,100.00 | 2,100.00 | 2,100.00 | 2,100.00 | .00 |
| 2051115 51040 TEACH SAL 0150-70-0005-01115-51040 - | .00 | 22,226.82 | 22,226.82 | 22,894.00 | 22,894.00 | .00 |
| 2051115 55100 TRANSPORT 0150-70-0005-01115-55100 - | 1,003.49 | 2,950.00 | 2,950.00 | 2,950.00 | 2,950.00 | .00 |
| 2051115 56900 OTHER SUPP 0150-70-0005-01115-56900 - | .00 | 2,150.00 | 2,150.00 | 2,150.00 | 2,150.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: ACTIVITIES | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2051200 51140 PARA SAL | 125,242.81 | 171,779.70 | 171,779.70 | 186,209.00 | 186,209.00 | .00 |
| 0150-70-0005-01200-51140 - 2051200 56110 INSTRUCT | 644.18 | 2,900.00 | 2,900.00 | 2,900.00 | 2,900.00 | .00 |
| 0150-70-0005-01200-56110 - 2051200 56800 TEST SUPP 0150-70-0005-01200-56800 - | .00 | 300.00 | 300.00 | 300.00 | 300.00 | .00 |
| 2052120 51030 GUID SAL | 156,974.48 | 226,415.33 | 226,415.33 | 251,080.00 | 251,080.00 | .00 |
| 0150-70-0005-02120-51030 - 2052120 56110 INSTRUCT 0150-70-0005-02120-56110 - | 381.65 | 650.00 | 650.00 | 650.00 | 650.00 | .00 |
| 2052140 56110 INSTRUCT 0150-70-0005-02140-56110 - | .00 | 350.00 | 350.00 | 350.00 | 350.00 | .00 |
| 2052150 56110 INSTRUCT 0150-70-0005-02150-56110 - | .00 | 750.00 | 750.00 | 750.00 | 750.00 | .00 |
| 2052210 53300 PROF SERV 0150-70-0005-02210-53300 - | 279.00 | 3,350.00 | 3,350.00 | 3,350.00 | 3,350.00 | .00 |
| 2052220 51050 MEDIA SAL 0150-70-0005-02220-51050 - | 93,393.04 | 94,701.00 | 94,701.00 | 96,405.00 | 96,405.00 | .00 |
| 2052220 51140 PARA SAL 0150-70-0005-02220-51140 - | 5,889.00 | 22,000.00 | 22,000.00 | .00 | .00 | .00 |
| 2052220 56110 INSTRUCT 0150-70-0005-02220-56110 - | 13,201.43 | 9,650.00 | 9,650.00 | 9,650.00 | 9,650.00 | .00 |
| 2052400 51020 ADM SAL 0150-70-0005-02400-51020 - | 300,699.71 | 302,758.00 | 302,758.00 | 308,056.00 | 308,056.00 | .00 |
| 2052400 51100 SEC SAL | 76,853.60 | 97,132.87 | 97,132.87 | 120,931.00 | 120,931.00 | .00 |
| 0150-70-0005-02400-51100 - 2052400 51140 PARA SAL | 16,156.74 | 31,553.45 | 31,553.45 | 17,145.00 | 17,145.00 | .00 |
| 0150-70-0005-02400-51140 - 2052400 55300 COMM | 4,245.51 | 5,950.00 | 5,950.00 | 5,950.00 | 5,950.00 | .00 |
| 0150-70-0005-02400-55300 - 2052400 56900 OTHER SUPP | 2,054.32 | 2,000.00 | 2,000.00 | 4,000.00 | 4,000.00 | .00 |
| 0150-70-0005-02400-56900 - 2052400 58100 DUES FEES 0150-70-0005-02400-58100 - | 1,783.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | .00 |
| 2053200 51040 TEACH SAL 0150-70-0005-03200-51040 - | 5,582.00 | 24,751.92 | 24,751.92 | 25,494.00 | 25,494.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: ATHLETICS | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2053200 53400 OTHER PROF 0150-70-0005-03200-53400 - | 3,093.26 | 4,800.00 | 4,800.00 | 4,800.00 | 4,800.00 | .00 |
| 2053200 55100 TRANSPORT | 3,371.49 | 5,800.00 | 5,800.00 | 5,800.00 | 5,800.00 | .00 |
| 0150-70-0005-03200-55100 - 2053200 56900 OTHER SUPP 0150-70-0005-03200-56900 - | 1,140.93 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | .00 |
| 2061000 56110 INSTRUCT 0150-70-0006-01000-56110 - | 4,058.17 | 13,200.00 | 13,200.00 | 13,200.00 | 13,200.00 | .00 |
| 2061002 51040 TEACH SAL 0150-70-0006-01002-51040 - | 154,121.76 | 155,401.00 | 155,401.00 | 162,939.00 | 162,939.00 | .00 |
| 2061002 56110 INSTRUCT 0150-70-0006-01002-56110 - | 8,541.71 | 11,200.00 | 11,200.00 | 11,200.00 | 11,200.00 | .00 |
| 2061003 51040 TEACH SAL | 80,348.06 | 84,762.00 | 84,762.00 | 88,846.00 | 88,846.00 | .00 |
| 0150-70-0006-01003-51040 - 2061003 56110 INSTRUCT 0150-70-0006-01003-56110 - | 1,881.60 | 1,900.00 | 1,900.00 | 1,900.00 | 1,900.00 | .00 |
| 2061005 51040 TEACH SAL | 590,419.36 | 594,149.00 | 594,149.00 | 534,353.00 | 534,353.00 | .00 |
| 0150-70-0006-01005-51040 - 2061005 56110 INSTRUCT | 237.82 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 0150-70-0006-01005-56110 - 2061005 58100 DUES FEES 0150-70-0006-01005-58100 - | .00 | 500.00 | 500.00 | 500.00 | 500.00 | .00 |
| 2061006 51040 TEACH SAL | 370,778.61 | 401,211.00 | 401,211.00 | 404,364.00 | 404,364.00 | .00 |
| 0150-70-0006-01006-51040 - 2061006 56110 INSTRUCT | 592.69 | 800.00 | 800.00 | 800.00 | 800.00 | .00 |
| 0150-70-0006-01006-56110 - 2061006 58100 DUES FEES 0150-70-0006-01006-58100 - | .00 | 200.00 | 200.00 | 200.00 | 200.00 | .00 |
| 2061008 51040 TEACH SAL | 103,520.90 | 99,304.00 | 99,304.00 | 101,092.00 | 101,092.00 | .00 |
| 0150-70-0006-01008-51040 - 2061008 56110 INSTRUCT 0150-70-0006-01008-56110 - | 2,705.34 | 900.00 | 900.00 | 900.00 | 900.00 | .00 |
| 2061009 51040 TEACH SAL | 94,374.72 | 94,701.00 | 94,701.00 | 96,405.00 | 96,405.00 | .00 |
| 0150-70-0006-01009-51040 - 2061009 56110 INSTRUCT 0150-70-0006-01009-56110 - | 8,325.60 | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: LIFE MANAGEMENT INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2061010 51040 TEACH SAL | 254,870.98 | 265,492.00 | 265,492.00 | 276,882.00 | 276,882.00 | .00 |
| 0150-70-0006-01010-51040 - 2061010 54300 REP MAINT 0150-70-0006-01010-54300 - | .00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 2061010 54400 RENTALS 0150-70-0006-01010-54400 - | .00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | .00 |
| 2061010 56110 INSTRUCT 0150-70-0006-01010-56110 - | 23,331.46 | 24,500.00 | 24,500.00 | 24,500.00 | 24,500.00 | .00 |
| 2061011 51040 TEACH SAL 0150-70-0006-01011-51040 - | 659,790.32 | 730,606.00 | 730,606.00 | 611,577.00 | 611,577.00 | .00 |
| 2061011 56110 INSTRUCT 0150-70-0006-01011-56110 - | 1,244.90 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2061011 58100 DUES FEES 0150-70-0006-01011-58100 - | .00 | 100.00 | 100.00 | 100.00 | 100.00 | .00 |
| 2061012 51040 TEACH SAL 0150-70-0006-01012-51040 - | 147,096.64 | 155,401.00 | 155,401.00 | 162,939.00 | 162,939.00 | .00 |
| 2061012 53400 OTHER PROF 0150-70-0006-01012-53400 - | 5,750.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | .00 |
| 2061012 54300 - REP MAINT 0150-70-0006-01012-54300 - | 150.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2061012 56110 INSTRUCT 0150-70-0006-01012-56110 - | 7,086.98 | 4,600.00 | 4,600.00 | 4,600.00 | 4,600.00 | .00 |
| 2061012 57310 EQUIP REPL 0150-70-0006-01012-57310 - | 30,917.71 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | .00 |
| 2061013 51040 TEACH SAL 0150-70-0006-01013-51040 - | 775,239.31 | 787,890.67 | 787,890.67 | 806,393.00 | 806,393.00 | .00 |
| 2061013 56110 INSTRUCT 0150-70-0006-01013-56110 - | 14,559.39 | 16,000.00 | 16,000.00 | 16,000.00 | 16,000.00 | .00 |
| 2061013 57310 EQUIP REPL 0150-70-0006-01013-57310 - | 3,588.79 | 3,600.00 | 3,600.00 | 3,600.00 | 3,600.00 | .00 |
| 2061013 58120 PROJECT O 0150-70-0006-01013-58120 - | 28,319.00 | 28,319.00 | 28,319.00 | 28,319.00 | 28,319.00 | .00 |
| 2061014 56890 TECH SUPP 0150-70-0006-01014-56890 - | 3,574.43 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | .00 |
| 2061015 51040 TEACH SAL 0150-70-0006-01015-51040 - | 671,871.98 | 681,280.00 | 681,280.00 | 653,081.00 | 653,081.00 | .00 |
| 2061015 56110 INSTRUCT 0150-70-0006-01015-56110 - | 241.44 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: SOCIAL STUDIES INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2061081 51040 TEACH SAL 0150-70-0006-01081-51040 - | 273,693.11 | 268,359.00 | 268,359.00 | 275,028.00 | 275,028.00 | .00 |
| 2061081 56110 INSTRUCT 0150-70-0006-01081-56110 - | 4,929.15 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | .00 |
| 2061115 51040 TEACH SAL 0150-70-0006-01115-51040 - | .00 | 78,988.36 | 78,988.36 | 81,358.00 | 81,358.00 | .00 |
| 2061200 51140 PARA SAL 0150-70-0006-01200-51140 - | 71,044.57 | 164,536.60 | 164,536.60 | 123,443.00 | 123,443.00 | .00 |
| 2061300 53210 TUTORS 0150-70-0006-01300-53210 - | .00 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | .00 |
| 2062120 51030 GUID SAL 0150-70-0006-02120-51030 - | 424,705.03 | 437,688.56 | 437,688.56 | 430,625.00 | 430,625.00 | .00 |
| 2062120 55300 COMM 0150-70-0006-02120-55300 - | 2,192.00 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | .00 |
| 2062120 56900 OTHER SUPP 0150-70-0006-02120-56900 - | 1,024.34 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | .00 |
| 2062140 56110 INSTRUCT 0150-70-0006-02140-56110 - | 1,795.94 | 2,100.00 | 2,100.00 | 2,100.00 | 2,100.00 | .00 |
| 2062140 56900 N INS SUPP 0150-70-0006-02140-56900 - | 4,939.69 | 5,250.00 | 5,250.00 | 5,250.00 | 5,250.00 | .00 |
| 2062200 51200 OTHER SAL 0150-70-0006-02200-51200 - | 5,376.80 | 35,845.00 | 35,845.00 | 36,920.00 | 36,920.00 | .00 |
| 2062210 53300 PROF SERV 0150-70-0006-02210-53300 - | .00 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | .00 |
| 2062220 51050 MEDIA SAL 0150-70-0006-02220-51050 - | 100,287.90 | 99,304.00 | 99,304.00 | 101,092.00 | 101,092.00 | .00 |
| 2062220 51140 PARA SAL 0150-70-0006-02220-51140 - | 64,915.18 | 22,326.30 | 22,326.30 | 18,035.00 | 18,035.00 | .00 |
| 2062220 51200 OTHER SAL 0150-70-0006-02220-51200 - | 23,263.23 | 27,321.00 | 27,321.00 | .00 | .00 | .00 |
| 2062220 56110 INSTRUCT 0150-70-0006-02220-56110 - | 24,083.94 | 25,950.00 | 25,950.00 | 25,950.00 | 25,950.00 | .00 |
| 2062220 57300 NEW EQUIP 0150-70-0006-02220-57300 - | .00 | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: MEDIA CENTER | | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---------------------------------------|----------------------|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| | DUES FEES 8100 - | .00 | 250.00 | 250.00 | 250.00 | 250.00 | .00 |
| 2062223 56900 0150-70-0006-02223-5 | OTHER SUPP 6900 - | .00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2062400 51020 0150-70-0006-02400-5 | ADM SAL | 472,558.10 | 474,275.00 | 474,275.00 | 482,329.00 | 482,329.00 | .00 |
| 2062400 51100 0150-70-0006-02400-5 | SEC SAL | 246,249.47 | 237,642.08 | 237,642.08 | 238,965.00 | 238,965.00 | .00 |
| 2062400 51140 0150-70-0006-02400-5 | PARA SAL | 50,690.56 | 71,372.39 | 71,372.39 | 78,588.00 | 78,588.00 | .00 |
| | OTHER PROF | 4,403.71 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | .00 |
| 2062400 54300 0150-70-0006-02400-5 | REP MAINT | 327.50 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | .00 |
| 2062400 54400 0150-70-0006-02400-5 | RENTALS | 1,202.51 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | .00 |
| 2062400 55300 0150-70-0006-02400-5 | COMM | 12,131.96 | 15,500.00 | 15,500.00 | 15,500.00 | 15,500.00 | .00 |
| | OTHER SUPP | 17,701.05 | 19,150.00 | 19,150.00 | 19,150.00 | 19,150.00 | .00 |
| 2062400 58100 0150-70-0006-02400-5 | DUES FEES | 15,133.10 | 16,000.00 | 16,000.00 | 16,000.00 | 16,000.00 | .00 |
| 2062500 53400 0150-70-0006-02500-5 | OTHER PROF 3400 - | .00 | 2,700.00 | 2,700.00 | 2,700.00 | 2,700.00 | .00 |
| 2063200 51040 0150-70-0006-03200-5 | TEACH SAL | 295,681.13 | 240,632.28 | 240,632.28 | 277,851.00 | 277,851.00 | .00 |
| | REP MAINT | 11,122.06 | 14,000.00 | 14,000.00 | 14,000.00 | 14,000.00 | .00 |
| 2063200 54400 0150-70-0006-03200-5 | RENTALS | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | .00 |
| | OTHER SUPP | 17,880.89 | 17,500.00 | 17,500.00 | 17,500.00 | 17,500.00 | .00 |
| | NEW EQUIP | 8,119.94 | 5,600.00 | 5,600.00 | 5,600.00 | 5,600.00 | .00 |
| 2063200 57310 0150-70-0006-03200-5 | EQUIP REPL | 17,368.62 | 17,000.00 | 17,000.00 | 17,000.00 | 17,000.00 | .00 |
| 2071001 51040 0150-70-0007-01001-5 | TEACH SAL 51040 - | 517,708.67 | 522,412.64 | 522,412.64 | 537,167.00 | 537,167.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: AGRI-SCIENCE INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2071001 53400 OTHER PROF 0150-70-0007-01001-53400 - | 16,133.22 | 14,000.00 | 14,000.00 | 14,000.00 | 14,000.00 | .00 |
| 2071001 54300 REP MAINT 0150-70-0007-01001-54300 - | 10,811.15 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | .00 |
| 2071001 55800 TRAVEL | 428.45 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | .00 |
| 0150-70-0007-01001-55800 - 2071001 56110 INSTRUCT 0150-70-0007-01001-56110 - | 36,101.41 | 27,000.00 | 27,000.00 | 37,000.00 | 37,000.00 | .00 |
| 2071001 56890 TECH SUPP | 890.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 0150-70-0007-01001-56890 - 2071001 56900 OTHER SUPP | 1,400.78 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | .00 |
| 0150-70-0007-01001-56900 - 2071001 58100 DUES FEES 0150-70-0007-01001-58100 - | 4,050.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | .00 |
| 2081000 51040 TEACH SAL | 415,048.07 | 504,372.50 | 504,372.50 | 818,342.00 | 818,342.00 | .00 |
| 0150-70-0008-01000-51040 - 2081000 51210 SUB SAL | 308,318.95 | 281,808.00 | 281,808.00 | 290,262.00 | 290,262.00 | .00 |
| 0150-70-0008-01000-51210 - 2081000 56110 INSTRUCT | 36,111.99 | 6,100.00 | 6,100.00 | 6,100.00 | 6,100.00 | .00 |
| 0150-70-0008-01000-56110 - 2081000 56400 TEXTBOOKS | 69,395.30 | 103,310.00 | 103,310.00 | 45,000.00 | 45,000.00 | .00 |
| 0150-70-0008-01000-56400 - 2081000 56900 N INS SUPP 0150-70-0008-01000-56900 - | 5,283.88 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | .00 |
| 2081006 56400 TEXTBOOKS 0150-70-0008-01006-56400 - | .00 | 3,000.00 | 3,000.00 | 24,800.00 | 24,800.00 | .00 |
| 2081011 56110 INSTRUCT | 4,451.47 | 3,000.00 | 3,000.00 | 4,500.00 | 4,500.00 | .00 |
| 0150-70-0008-01011-56110 - 2081011 56400 TEXTBOOKS 0150-70-0008-01011-56400 - | 25,999.86 | 18,600.00 | 18,600.00 | 3,000.00 | 3,000.00 | .00 |
| 2081013 56110 INSTRUCT 0150-70-0008-01013-56110 - | 8,526.04 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2081015 56400 TEXTBOOKS 0150-70-0008-01015-56400 - | .00 | 500.00 | .00 | 500.00 | 500.00 | .00 |
| 2081051 56110 INSTRUCT 0150-70-0008-01051-56110 - | 22,066.43 | 21,000.00 | .00 | 16,800.00 | 16,800.00 | .00 |
| 2081051 56400 TEXTBOOKS 0150-70-0008-01051-56400 - | .00 | 1,500.00 | .00 | 1,500.00 | 1,500.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: READING INSTRUCTION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2081085 51040 TEACH SAL 0150-70-0008-01085-51040 - | 151,075.74 | 101,437.65 | 101,437.65 | 128,542.00 | 128,542.00 | .00 |
| 2081280 53210 TUTORS 0150-70-0008-01280-53210 - | 11,860.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | .00 |
| 2082210 53500 CURR DEV 0150-70-0008-02210-53500 - | 400.00 | 7,200.00 | 7,200.00 | 8,400.00 | 8,400.00 | .00 |
| 2082213 53300 PROF SERV 0150-70-0008-02213-53300 - | 11,468.83 | 40,000.00 | 40,000.00 | 36,000.00 | 36,000.00 | .00 |
| 2082230 56800 TEST SUPP 0150-70-0008-02230-56800 - | 4,487.40 | 30,400.00 | 30,400.00 | 34,700.00 | 34,700.00 | .00 |
| 2082305 55900 ADULT EDUC 0150-70-0008-02305-55900 - | 31,348.00 | 32,725.00 | 32,725.00 | 32,725.00 | 32,725.00 | .00 |
| 2082310 53400 OTHER PROF 0150-70-0008-02310-53400 - | 2,390.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | .00 |
| 2082320 51010 DISTR SAL | 618,645.90 | 493,250.00 | 493,250.00 | 601,653.00 | 601,653.00 | .00 |
| 0150-70-0008-02320-51010 - 2082320 51100 SEC SAL | 66,271.03 | 60,627.77 | 60,627.77 | 63,345.00 | 63,345.00 | .00 |
| 0150-70-0008-02320-51100 - 2082320 53400 OTHER PROF 0150-70-0008-02320-53400 - | 88,931.02 | 109,750.00 | 109,750.00 | 109,750.00 | 109,750.00 | .00 |
| 2082400 51100 SEC SAL | 98,210.04 | 164,028.39 | 158,228.39 | 144,955.00 | 144,955.00 | .00 |
| 0150-70-0008-02400-51100 - 2082400 51300 SEAS SAL 0150-70-0008-02400-51300 - | 18,014.18 | 3,520.00 | 9,320.00 | 9,320.00 | 9,320.00 | .00 |
| 2082410 51100 SEC SAL 0150-70-0008-02410-51100 - | .00 | 2,650.00 | 2,650.00 | 2,650.00 | 2,650.00 | .00 |
| 2082500 51100 SEC SAL | 183,968.79 | 135,332.83 | 135,332.83 | 157,742.00 | 157,742.00 | .00 |
| 0150-70-0008-02500-51100 - 2082500 52200 SS & MED | 628,491.96 | 515,000.00 | 515,000.00 | 515,000.00 | 515,000.00 | .00 |
| 0150-70-0008-02500-52200 - 2082500 52300 RETIREMENT 0150-70-0008-02500-52300 - | 78,878.23 | 124,460.00 | 124,460.00 | 124,460.00 | 124,460.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: DISTRICT COMMUNICATIONS | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2082500 52350 DISTRICT T 0150-70-0008-02500-52350 - | 41,960.53 | 31,700.00 | 31,700.00 | 31,700.00 | 31,700.00 | .00 |
| 2082500 52600 DISTRICT U 0150-70-0008-02500-52600 - | 6,579.38 | 65,950.00 | 65,950.00 | 65,950.00 | 65,950.00 | .00 |
| 2082500 52800 DIST INS 0150-70-0008-02500-52800 - | 83,396.16 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | .00 |
| 2082500 55200 STUDENT AC 0150-70-0008-02500-55200 - | 9,812.00 | 9,950.00 | 9,950.00 | 9,950.00 | 9,950.00 | .00 |
| 2082500 55300 COMM 0150-70-0008-02500-55300 - | 104,071.93 | 107,950.00 | 107,950.00 | 107,950.00 | 107,950.00 | .00 |
| 2082500 55400 ADVERT 0150-70-0008-02500-55400 - | 1,010.17 | 2,300.00 | 2,300.00 | 2,300.00 | 2,300.00 | .00 |
| 2082500 55800 TRAVEL 0150-70-0008-02500-55800 - | 611.20 | 10,700.00 | 10,700.00 | 10,700.00 | 10,700.00 | .00 |
| 2082500 56890 TECH SUPP 0150-70-0008-02500-56890 - | 2,593.19 | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | .00 |
| 2082500 56900 OTHER SUPP 0150-70-0008-02500-56900 - | 15,892.80 | 10,580.00 | 10,580.00 | 10,580.00 | 10,580.00 | .00 |
| 2082500 57350 BUSINSOFT 0150-70-0008-02500-57350 - | 101,864.85 | 156,800.00 | 96,800.00 | 96,800.00 | 96,800.00 | .00 |
| 2082500 58100 DUES FEES 0150-70-0008-02500-58100 - | 58,378.23 | 83,761.00 | 63,761.00 | 63,761.00 | 63,761.00 | .00 |
| 2086110 55660 MAGNET SCH 0150-70-0008-06110-55660 - | 415,642.00 | 451,000.00 | 451,000.00 | 420,000.00 | 420,000.00 | .00 |
| 2091200 51020 ADM SAL 0150-70-0009-01200-51020 - | 494,030.39 | 393,926.00 | 393,926.00 | 573,393.00 | 573,393.00 | .00 |
| 2091200 51140 PARA SAL 0150-70-0009-01200-51140 - | 9,444.40 | .00 | .00 | .00 | .00 | .00 |
| 2091200 51200 OTHER SAL 0150-70-0009-01200-51200 - | 90,704.98 | 112,830.00 | 112,830.00 | 400,161.00 | 400,161.00 | .00 |
| 2091200 54900 OTHER PUR 0150-70-0009-01200-54900 - | 23,701.80 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | .00 |
| 2091200 55300 COMM 0150-70-0009-01200-55300 - | 667.50 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | .00 |
| 2091200 55800 TRAVEL 0150-70-0009-01200-55800 - | 111.12 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | .00 |
| 2091200 56800 TEST SUPP 0150-70-0009-01200-56800 - | 16,014.17 | 10,000.00 | 10,000.00 | 15,000.00 | 15,000.00 | .00 |
| 2091200 56900 OTHER SUPP 0150-70-0009-01200-56900 - | 3,570.47 | 8,400.00 | 8,400.00 | 8,400.00 | 8,400.00 | .00 |
| 2091200 57300 NEW EQUIP 0150-70-0009-01200-57300 - | 18,686.14 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: SPECIAL EDUCATION | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2091200 58100 DUES FEES 0150-70-0009-01200-58100 - | 900.00 | 1,000.00 | 1,000.00 | 10,250.00 | 10,250.00 | .00 |
| 2091230 51040 TEACH SAL 0150-70-0009-01230-51040 - | 2,194,754.42 | 2,214,832.00 | 2,214,832.00 | 2,278,272.00 | 2,278,272.00 | .00 |
| 2091260 51040 TEACH SAL 0150-70-0009-01260-51040 - | 90.00 | 80,001.00 | 80,001.00 | 84,072.00 | 84,072.00 | .00 |
| 2091260 51140 PARA SAL 0150-70-0009-01260-51140 - | 7,373.89 | 43,931.00 | 43,931.00 | 46,376.00 | 46,376.00 | .00 |
| 2091260 53400 OTHER PROF 0150-70-0009-01260-53400 - | 157,500.70 | 31,650.00 | 31,650.00 | 121,650.00 | 121,650.00 | .00 |
| 2091260 53410 SPED DR 0150-70-0009-01260-53410 - | 3,500.00 | 2,000.00 | 2,000.00 | 4,000.00 | 4,000.00 | .00 |
| 2091260 55110 SPED 0150-70-0009-01260-55110 - | 17,622.62 | .00 | .00 | .00 | .00 | .00 |
| 2091260 55300 COMM 0150-70-0009-01260-55300 - | .00 | 500.00 | 500.00 | 500.00 | 500.00 | .00 |
| 2091260 55800 TRAVEL 0150-70-0009-01260-55800 - | .00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | .00 |
| 2091260 56110 INSTRUCT 0150-70-0009-01260-56110 - | 4,266.26 | 5,000.00 | 5,000.00 | 6,400.00 | 6,400.00 | .00 |
| 2091260 57300 NEW EQUIP 0150-70-0009-01260-57300 - | 69.98 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | .00 |
| 2091270 51040 TEACH SAL 0150-70-0009-01270-51040 - | 93,453.04 | 94,701.00 | 94,701.00 | 96,405.00 | 96,405.00 | .00 |
| 2091270 51140 PARA SAL 0150-70-0009-01270-51140 - | 16,441.76 | 17,502.08 | 17,502.08 | 18,035.00 | 18,035.00 | .00 |
| 2091280 53210 TUTORS 0150-70-0009-01280-53210 - | 10,385.13 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | .00 |
| 2091400 51040 TEACH SAL 0150-70-0009-01400-51040 - | 26,225.81 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | .00 |
| 2091400 51100 SEC SAL 0150-70-0009-01400-51100 - | .00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | .00 |
| 2091400 51140 PARA SAL 0150-70-0009-01400-51140 - | 28,985.59 | 17,980.00 | 17,980.00 | 17,980.00 | 17,980.00 | .00 |
| 2091400 56900 OTHER SUPP 0150-70-0009-01400-56900 - | .00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | .00 |
| 2092140 51040 TEACH SAL 0150-70-0009-02140-51040 - | 651,342.91 | 699,239.00 | 699,239.00 | 660,003.00 | 660,003.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: PYSCHOLOGY | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|--|----------------|------------------|---------------------|--------------|------------------|-------------------------|
| 2092150 51040 TEACH SAL 0150-70-0009-02150-51040 - | 529,859.00 | 543,018.00 | 543,018.00 | 537,803.00 | 537,803.00 | .00 |
| 2092190 53400 OTHER PROF | 623,854.90 | 180,137.00 | 180,137.00 | 180,137.00 | 180,137.00 | .00 |
| 0150-70-0009-02190-53400 - 2092190 53410 SPED DR | 50,438.69 | 80,000.00 | 80,000.00 | 80,000.00 | 80,000.00 | .00 |
| 0150-70-0009-02190-53410 - 2092190 53440 SPED OT | 807.50 | 220,000.00 | 220,000.00 | 260,000.00 | 260,000.00 | .00 |
| 0150-70-0009-02190-53440 - 2092190 53460 SPED PT 0150-70-0009-02190-53460 - | 107,423.00 | 125,000.00 | 125,000.00 | 140,000.00 | 140,000.00 | .00 |
| 2092400 51100 SEC SAL 0150-70-0009-02400-51100 - | 187,146.48 | 159,661.12 | 159,661.12 | 182,914.00 | 182,914.00 | .00 |
| 2096110 55600 TUIT PUBLI 0150-70-0009-06110-55600 - | 556,214.23 | 611,511.00 | 611,511.00 | 346,511.00 | 346,511.00 | .00 |
| 2096130 55700 SPED TUIT 0150-70-0009-06130-55700 - | 1,106,444.60 | 1,036,423.00 | 1,036,423.00 | 1,036,423.00 | 1,036,423.00 | .00 |
| 2102130 54900 OTHER PUR | 8,659.80 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | .00 |
| 0150-70-0010-02130-54900 - 2102130 56900 OTHER SUPP 0150-70-0010-02130-56900 - | 6,314.30 | 7,778.00 | 7,778.00 | 7,778.00 | 7,778.00 | .00 |
| 2112600 51130 OT/SEAS HL | 36,796.19 | 40,000.00 | 15,000.00 | 15,000.00 | 15,000.00 | .00 |
| 0150-70-0011-02600-51130 - 2112600 51160 H CUS SAL | 991,482.69 | 1,027,986.44 | 1,027,986.44 | 1,058,491.00 | 1,058,491.00 | .00 |
| 0150-70-0011-02600-51160 - 2112600 51300 SEAS SAL | 34,143.04 | 20,000.00 | 45,000.00 | 55,000.00 | 55,000.00 | .00 |
| 0150-70-0011-02600-51300 - 2112600 54100 WA & SE | 74,094.10 | 71,200.00 | 71,200.00 | 71,200.00 | 71,200.00 | .00 |
| 0150-70-0011-02600-54100 - 2112600 54210 DISP SERV | 7,986.55 | 13,200.00 | 13,200.00 | 13,200.00 | 13,200.00 | .00 |
| 0150-70-0011-02600-54210 - 2112600 54300 REP MAINT | 406,354.87 | 293,100.00 | 293,100.00 | 293,100.00 | 293,100.00 | .00 |
| 0150-70-0011-02600-54300 - 2112600 55800 TRAVEL | .00 | 460.00 | 460.00 | 460.00 | 460.00 | .00 |
| 0150-70-0011-02600-55800 - 2112600 56200 HEAT 0150-70-0011-02600-56200 - | 242,101.46 | 247,770.00 | 267,770.00 | 310,000.00 | 310,000.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: | 2022 | 2023 | 2023 | 2024 | 2024 | 2024 |
|--|---------------------|------------------------|---------------------------|--------------------|------------------------|---------------------|
| OPERATION AND MAINTENANCE OF P 2112600 56210 NATGAS | ACTUAL 83,414.30 | ORIG BUD 126,400.00 | REVISED BUD 106,400.00 | DEPT 106,400.00 | FIN COMM 106,400.00 | ADOPTED COMMENT .00 |
| 0150-70-0011-02600-56210 - 2112600 56220 ELECT | 524,402.50 | 541,500.00 | 541,500.00 | 581,500.00 | 581,500.00 | .00 |
| 0150-70-0011-02600-56220 - 2112600 56900 OTHER SUPP 0150-70-0011-02600-56900 - | 388,044.53 | 200,000.00 | 200,000.00 | 220,000.00 | 220,000.00 | .00 |
| 2112600 57310 EQUIP REPL 0150-70-0011-02600-57310 - | 15,721.97 | 10,000.00 | 10,000.00 | .00 | .00 | .00 |
| 2112610 51160 H CUS SAL 0150-70-0011-02610-51160 - | 103,363.61 | 100,696.00 | 100,696.00 | 106,828.00 | 106,828.00 | .00 |
| 2112630 51160 H CUS SAL 0150-70-0011-02630-51160 - | 267,438.68 | 237,888.56 | 237,888.56 | 251,638.00 | 251,638.00 | .00 |
| 2112640 51160 H CUS SAL 0150-70-0011-02640-51160 - | .00 | 6,800.00 | 6,800.00 | 6,800.00 | 6,800.00 | .00 |
| 2122230 51060 TECH SAL 0150-70-0012-02230-51060 - | 304,193.14 | 384,154.00 | 384,154.00 | 266,261.00 | 266,261.00 | .00 |
| 2122230 53400 OTHER PROF 0150-70-0012-02230-53400 - | .00 | 5,250.00 | 5,250.00 | .00 | .00 | .00 |
| 2122230 53740 TCH CLSSVC 0150-70-0012-02230-53740 - | 13,384.05 | 23,500.00 | 23,500.00 | 14,500.00 | 14,500.00 | .00 |
| 2122230 54310 EQUIP MAIN 0150-70-0012-02230-54310 - | 70,942.84 | 165,000.00 | 165,000.00 | 201,625.00 | 201,625.00 | .00 |
| 2122230 54320 TECHNOLOGY | -4,791.91 | 5,200.00 | 5,200.00 | 51,200.00 | 51,200.00 | .00 |
| 0150-70-0012-02230-54320 - 2122230 55800 TRAVEL | 83.66 | 3,750.00 | 3,750.00 | 2,000.00 | 2,000.00 | .00 |
| 0150-70-0012-02230-55800 - 2122230 56890 TECH SUPP 0150-70-0012-02230-56890 - | 261,743.71 | 63,500.00 | 63,500.00 | 63,500.00 | 63,500.00 | .00 |
| 2131200 55110 SPED 0150-70-0013-01200-55110 - | 798,475.77 | 881,500.00 | 881,500.00 | 881,500.00 | 881,500.00 | .00 |
| 2132700 55100 TRANSPORT | 1,248,014.70 | 1,227,193.00 | 1,227,193.00 | 1,309,193.00 | 1,309,193.00 | .00 |
| 0150-70-0013-02700-55100 - 2132700 56260 DIESEL/GAS 0150-70-0013-02700-56260 - | 135,748.16 | 176,700.00 | 176,700.00 | 196,700.00 | 196,700.00 | .00 |
| 2133200 55100 TRANSPORT 0150-70-0013-03200-55100 - | 51,167.95 | 51,000.00 | 51,000.00 | 51,000.00 | 51,000.00 | .00 |



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

| ACCOUNTS FOR: ATHLETICS | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---|----------------|------------------|---------------------|---------------|------------------|-------------------------|
| 2161601 56110 INSTRUCT 0150-70-0016-01000-56110 - | .00 | .00 | 21,000.00 | 21,000.00 | 21,000.00 | .00 |
| 2161601 57350 CURRICSOFT | .00 | .00 | 60,000.00 | 60,000.00 | 60,000.00 | .00 |
| 0150-70-0016-01000-57350 - 2161601 58100 DUES FEES 0150-70-0016-01000-58100 - | .00 | .00 | 20,000.00 | 20,000.00 | 20,000.00 | .00 |
| 2772213 51040 TEACH SAL 0150-70-0077-02213-51040 - | .00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | .00 |
| GRAND TOTAL | 33,278,432.27 | , , | 34,553,319.37 | 35,908,368.00 | 35,908,368.00 | .00 |

** END OF REPORT - Generated by Rachel Moser **

Report generated: 02/21/2023 09:25 User: 6695RMOS Program ID: bgnyrpts



FOR PERIOD 99

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

| ACCOUNTS FOR: BEST/TEAM | 2022 ACTUAL | 2023 ORIG BUD | 2023 REVISED BUD | 2024 DEPT | 2024 FIN COMM | 2024 ADOPTED COMMENT |
|---|---|------------------|---------------------|--------------|------------------|-------------------------|
| Field # Total Page E Sequence 1 9 N N Sequence 2 0 N N Sequence 3 0 N N Sequence 4 0 N N | | ONIG DOD | KEVISES BOD | | 1211 (5) | ABOTTED CONTENT |
| Report title: 02/21/2023 09:25 Town and Schools 6695RMOS NEXT YEAR BUDGET | | EPORT | | | | P bgnyrp |
| PROJECTION: 24150 FY24 BOE GENERAL FU | JND BUDGET | | | | | FOR PERIOD 99 |
| Report type: Budget level: Budget level 2: Budget level 3: Percentage change calculation method: Print first or second year of budget reprint revenue as credit: Include cfwd in rev bud: Include cfwd in actuals: Print totals only: Include segment code: Include report grand totals by accounted report grand totals by accounted print full GL account: Double space: Suppress zero bdgt accts: Print as worksheet: Print percent change or comment: Print text: Amounts/totals exceed 999 million doll Print five budget levels: Report view: | Y N N N T type: N Y N Y N C N | 1 3 5 | | | | |
| Find Criteria Field Name Field Value | | | | | | |
| Org Object Project Account type Account status | | | | | | |

Report generated: 02/21/2023 09:25 User: 6695RMOS Program ID: bgnyrpts

| OPG | OBI | ACCOUNT | 2023-2024 Budget Including \$ Inc/De | | EV24 DDOD | ć Ina/Das | 0/ Inc/Das |
|---------|-------|--|--------------------------------------|-----------------------------|-------------|------------|------------|
| ORG | OBJ | ACCOUNT 0150-70-0002-01000-51040 - | ACCOUNT DESCRIPTION TEACHER SALARY | FY23 BUD \$2,073,345 | FY24 PROP | \$ Inc/Dec | % Inc/Dec |
| | | | | | \$2,317,898 | \$244,553 | 11.80% |
| | | | PARAPROFESSIONAL SALARIES | \$76,407 | \$67,193 | -\$9,214 | -12.06% |
| | | 0150-70-0002-01000-56110 - | | \$38,500 | | \$0 | 0.00% |
| | | 0150-70-0002-01000-56890 - | | \$12,000 | | \$0 | 0.00% |
| | | 0150-70-0002-01000-57310 - | • | \$950 | | \$0 | 0.00% |
| | | 0150-70-0002-01002-51040 - | | \$94,701 | \$96,405 | \$1,704 | 1.80% |
| | | 0150-70-0002-01002-56110 - | | \$2,400 | \$2,400 | \$0 | 0.00% |
| | | 0150-70-0002-01005-56110 - | | \$4,300 | \$4,300 | \$0 | 0.00% |
| | | 0150-70-0002-01007-56110 - | | \$750 | \$750 | \$0 | 0.00% |
| 2021011 | 56110 | 0150-70-0002-01011-56110 - | INSTR SUPPLIES-MATH INSTR | \$1,500 | \$1,500 | \$0 | 0.00% |
| 2021012 | 51040 | 0150-70-0002-01012-51040 - | TEACHER SALARY | \$70,493 | \$74,082 | \$3,589 | 5.09% |
| 2021012 | 54300 | 0150-70-0002-01012-54300 - | REPAIRS & MAINT-MUSIC INST | \$1,000 | \$1,000 | \$0 | 0.00% |
| 2021012 | 56110 | 0150-70-0002-01012-56110 - | INSTR SUPPLIES-MUSIC INST | \$2,200 | \$2,200 | \$0 | 0.00% |
| 2021013 | 56110 | 0150-70-0002-01013-56110 - | INSTR SUPPLIES-SCI INSTR | \$2,200 | \$2,200 | \$0 | 0.00% |
| 2021015 | 56110 | 0150-70-0002-01015-56110 - | INSTR SUPPLIES-SS INST | \$4,200 | \$4,200 | \$0 | 0.00% |
| 2021051 | 56110 | 0150-70-0002-01051-56110 - | INSTR SUPPLIES-READ INSTR | \$4,500 | \$4,500 | \$0 | 0.00% |
| 2021081 | 51040 | 0150-70-0002-01081-51040 - | TEACHER SALARY | \$62,777 | \$65,676 | \$2,899 | 4.62% |
| 2021081 | 56110 | 0150-70-0002-01081-56110 - | INSTR SUPPLIES-PHYS ED | \$1,500 | \$1,500 | \$0 | 0.00% |
| 2021085 | 51140 | 0150-70-0002-01085-51140 - | PARAPROFESSIONAL SALARIES | \$33,857 | \$0 | -\$33,857 | -100.00% |
| 2021085 | 56110 | 0150-70-0002-01085-56110 - | INSTR SUPPLIES-REMED INST | \$1,900 | \$1,900 | \$0 | 0.00% |
| 2021200 | 51140 | 0150-70-0002-01200-51140 - | PARAPROFESSIONAL SALARIES | \$257,190 | \$201,387 | -\$55,803 | -21.70% |
| 2021260 | 56110 | 0150-70-0002-01260-56110 - | INSTR SUPPLIES-LRN DISAB | \$3,600 | \$3,600 | \$0 | 0.00% |
| 2022140 | 56110 | 0150-70-0002-02140-56110 - | INSTR SUPPLIES-PSYCHOLOGY | \$500 | \$500 | \$0 | 0.00% |
| 2022140 | 56800 | 0150-70-0002-02140-56800 - | TESTING SUPPLIES-PSYCHOLOGY | \$250 | \$250 | \$0 | 0.00% |
| 2022150 | 56110 | 0150-70-0002-02150-56110 - | INSTR SUPPLIES-SPCH LANG | \$800 | \$800 | \$0 | 0.00% |
| 2022150 | 56800 | 0150-70-0002-02150-56800 - | TESTING SUPPLIES-SPCH LANG | \$650 | \$650 | \$0 | 0.00% |
| | | | PROF/TECH SERVICES-PROF DEV | \$3,500 | \$3,500 | \$0 | 0.00% |
| | | 0150-70-0002-02220-51050 - | | \$63,096 | \$71,022 | \$7,926 | 12.56% |
| | | 0150-70-0002-02220-51140 - | | \$17,236 | \$17,769 | \$533 | 3.09% |
| | | 0150-70-0002-02220-56110 - | | \$5,400 | \$5,400 | \$0 | 0.00% |
| | | 0150-70-0002-02220-56900 - | | \$800 | \$800 | \$0 | 0.00% |
| | | | TECHNOLOGY SUPPLIES-INSTR TECH | \$2,000 | \$2,000 | \$0 | 0.00% |
| | | 0150-70-0002-02230-50830 - | | \$285,247 | | \$521 | 0.00% |
| | | | SEC/CLERICAL SALARIES-GEN ADM | \$98,762 | \$112,081 | \$13,319 | 13.49% |
| | | | COMMUNICATIONS-GEN ADM | \$1,300 | | | |
| | | 0150-70-0002-02400-56900 - | | \$1,300 | \$1,300 | \$0 | 0.00% |
| | | | | | \$1,300 | \$0 | 0.00% |
| | | 0150-70-0004-01000-51040 - | | \$2,360,091 | \$2,628,322 | \$268,231 | 11.37% |
| | | 0150-70-0004-01000-51140 - | | \$62,428 | | \$7,153 | 11.46% |
| | | 0150-70-0004-01000-56110 - | | \$38,805 | \$38,805 | \$0 | 0.00% |
| | | | TECHNOLOGY SUPPLIES-GEN INSTR | \$12,000 | | \$0 | 0.00% |
| | | 0150-70-0004-01000-57310 - | • | \$4,500 | | \$0 | 0.00% |
| | | 0150-70-0004-01002-51040 - | | \$164,335 | | -\$12,867 | -7.83% |
| | | 0150-70-0004-01002-56110 - | | \$4,200 | 1 / | \$0 | 0.00% |
| | | 0150-70-0004-01005-56110 - | | \$7,160 | 1 / | \$0 | 0.00% |
| 2041007 | 56110 | 0150-70-0004-01007-56110 - | INSTR SUPPLIES-KG INSTR | \$3,100 | | \$0 | 0.00% |
| 2041011 | 56110 | 0150-70-0004-01011-56110 - | INSTR SUPPLIES-MATH INSTR | \$2,495 | \$2,495 | \$0 | 0.00% |
| 2041012 | 51040 | 0150-70-0004-01012-51040 - | TEACHER SALARY | \$150,767 | \$107,530 | -\$43,237 | -28.68% |
| 2041012 | 54300 | 0150-70-0004-01012-54300 - | REPAIRS & MAINT-MUSIC INST | \$850 | \$850 | \$0 | 0.00% |
| 2041012 | 56110 | 0150-70-0004-01012-56110 - | INSTR SUPPLIES-MUSIC INST | \$3,650 | \$3,650 | \$0 | 0.00% |
| 2041013 | 56110 | 0150-70-0004-01013-56110 - | INSTR SUPPLIES-SCI INSTR | \$2,000 | \$2,000 | \$0 | 0.00% |
| 2041015 | 56110 | 0150-70-0004-01015-56110 - | INSTR SUPPLIES-SS INST | \$4,500 | \$4,500 | \$0 | 0.00% |
| 2041051 | 56110 | 0150-70-0004-01051-56110 - | INSTR SUPPLIES-READ INSTR | \$10,600 | \$10,600 | \$0 | 0.00% |
| 2041081 | 51040 | 0150-70-0004-01081-51040 - | TEACHER SALARY | \$159,493 | \$125,609 | -\$33,884 | -21.24% |
| 2041081 | 56110 | 0150-70-0004-01081-56110 - | INSTR SUPPLIES-PHYS ED | \$3,600 | | \$0 | 0.00% |
| 2041085 | 51140 | 0150-70-0004-01085-51140 - | PARAPROFESSIONAL SALARIES | \$47,227 | | \$4,519 | 9.57% |
| | | 0150-70-0004-01085-56110 - | | \$3,100 | | \$0 | 0.00% |
| | | | PARAPROFESSIONAL SALARIES | \$395,149 | | -\$54,069 | -13.68% |
| | | 0150-70-0004-01260-56110 - | | \$4,600 | | \$0 | 0.00% |
| | | | INSTR SUPPLIES-PSYCHOLOGY | \$600 | 1 / | \$0 | 3.0070 |

| | | | 2023-2024 Budget Including \$ Inc/De | | | | |
|---------|-------|----------------------------|--------------------------------------|-----------|---------------------------------------|------------|-----------|
| ORG | OBJ | ACCOUNT | ACCOUNT DESCRIPTION | FY23 BUD | FY24 PROP | \$ Inc/Dec | % Inc/Dec |
| | | | TESTING SUPPLIES-PSYCHOLOGY | \$800 | \$800 | \$0 | 0.00% |
| | | 0150-70-0004-02150-56110 - | | \$1,000 | \$1,000 | \$0 | 0.00% |
| | | | TESTING SUPPLIES-SPCH LANG | \$700 | \$700 | \$0 | 0.00% |
| | | 0150-70-0004-02210-53300 - | · | \$9,350 | \$9,350 | \$0 | 0.00% |
| | | 0150-70-0004-02220-51050 - | | \$67,582 | \$101,092 | \$33,510 | 49.58% |
| | | 0150-70-0004-02220-56110 - | | \$9,850 | \$9,850 | \$0 | 0.00% |
| | | 0150-70-0004-02220-56900 - | OTHER SUPPLIES-MEDIA CTR | \$550 | \$550 | \$0 | 0.00% |
| | | 0150-70-0004-02230-56890 - | TECHNOLOGY SUPPLIES | \$2,000 | \$2,000 | \$0 | 0.00% |
| | | | ADMIN SALARIES-GEN ADM | \$272,117 | \$290,239 | \$18,122 | 6.66% |
| | | | SEC/CLERICAL SALARIES-GEN ADM | \$98,464 | \$125,494 | \$27,030 | 27.45% |
| | | 0150-70-0004-02400-55300 - | COMMUNICATIONS-GEN ADM | \$1,000 | \$1,000 | \$0 | 0.00% |
| | | 0150-70-0004-02400-56900 - | OTHER SUPPLIES-GEN ADM | \$2,300 | \$2,300 | \$0 | 0.00% |
| | | 0150-70-0004-02700-51140 - | | \$5,560 | \$5,700 | \$140 | 2.52% |
| | | 0150-70-0005-01000-56110 - | INSTRUCTIONAL SUPPLIES | \$29,700 | \$29,700 | \$0 | 0.00% |
| | | | TECHNOLOGY SUPPLIES | \$2,500 | \$2,500 | \$0 | 0.00% |
| 2051002 | 51040 | 0150-70-0005-01002-51040 - | TEACHER SALARY-ART INSTR | \$94,701 | \$96,405 | \$1,704 | 1.80% |
| 2051002 | 56110 | 0150-70-0005-01002-56110 - | INSTR SUPPLIES-ART INSTR | \$6,400 | \$6,400 | \$0 | 0.00% |
| | | 0150-70-0005-01005-51040 - | | \$326,603 | \$341,104 | \$14,501 | 4.44% |
| | | 0150-70-0005-01005-56110 - | | \$7,400 | \$9,900 | \$2,500 | 33.78% |
| | | 0150-70-0005-01006-51040 - | | \$154,252 | \$158,986 | \$4,734 | 3.07% |
| | | 0150-70-0005-01006-56110 - | | \$100 | \$4,100 | \$4,000 | 4000.00% |
| 2051008 | 51040 | 0150-70-0005-01008-51040 - | TEACHER SALARY-HLTH INSTR | \$144,782 | \$152,892 | \$8,110 | 5.60% |
| 2051008 | 56110 | 0150-70-0005-01008-56110 - | INSTR SUPPLIES-HLTH INSTR | \$1,150 | \$1,150 | \$0 | 0.00% |
| | | 0150-70-0005-01010-51040 - | | \$174,793 | \$207,289 | \$32,496 | 18.59% |
| 2051010 | 56110 | 0150-70-0005-01010-56110 - | INSTR SUPPLIES-INDUS INST | \$3,000 | \$3,000 | \$0 | 0.00% |
| 2051011 | 51040 | 0150-70-0005-01011-51040 - | TEACHER SALARY-MATH INSTR | \$479,401 | \$472,935 | -\$6,466 | -1.35% |
| 2051011 | 56110 | 0150-70-0005-01011-56110 - | INSTR SUPPLIES-MATH INSTR | \$1,200 | \$1,200 | \$0 | 0.00% |
| 2051012 | 51040 | 0150-70-0005-01012-51040 - | TEACHER SALARY-MUSIC INST | \$125,227 | \$131,602 | \$6,375 | 5.09% |
| 2051012 | 54300 | 0150-70-0005-01012-54300 - | REPAIRS & MAINT-MUSIC INST | \$1,400 | \$1,400 | \$0 | 0.00% |
| 2051012 | 56110 | 0150-70-0005-01012-56110 - | INSTR SUPPLIES-MUSIC INST | \$2,350 | \$2,350 | \$0 | 0.00% |
| 2051012 | 57310 | 0150-70-0005-01012-57310 - | REPL EQUIPMENT-MUSIC INST | \$2,770 | \$2,770 | \$0 | 0.00% |
| 2051012 | 58100 | 0150-70-0005-01012-58100 - | DUES & FEES-MUSIC INST | \$275 | \$275 | \$0 | 0.00% |
| | | 0150-70-0005-01013-51040 - | | \$526,702 | \$523,800 | -\$2,902 | -0.55% |
| 2051013 | 56110 | 0150-70-0005-01013-56110 - | INSTR SUPPLIES-SCI INSTR | \$7,500 | \$10,000 | \$2,500 | 33.33% |
| | | | PROJECT DUES & FEES-SCI INSTR | \$8,500 | \$8,500 | \$0 | 0.00% |
| 2051014 | 56890 | 0150-70-0005-01014-56890 - | TECHNOLOGY SUPPLIES-COMP INSTR | \$6,500 | \$6,500 | \$0 | 0.00% |
| 2051015 | 51040 | 0150-70-0005-01015-51040 - | TEACHER SALARY-SS INST | \$284,103 | \$289,215 | \$5,112 | 1.80% |
| 2051015 | 56110 | 0150-70-0005-01015-56110 - | INSTR SUPPLIES-SS INST | \$4,750 | \$4,750 | \$0 | 0.00% |
| 2051051 | 51040 | 0150-70-0005-01051-51040 - | TEACHER SALARY-READ INSTR | \$138,994 | \$163,673 | \$24,679 | 17.76% |
| | | 0150-70-0005-01051-56110 - | | \$2,900 | \$2,900 | \$0 | 0.00% |
| | | 0150-70-0005-01081-51040 - | | \$195,865 | | -\$56,645 | -28.92% |
| | | 0150-70-0005-01081-56110 - | | \$2,100 | \$2,100 | \$0 | 0.00% |
| | | 0150-70-0005-01115-51040 - | | \$22,227 | \$22,894 | \$667 | 3.00% |
| | | | TRANSPORTATION-EXTRA CUR | \$2,950 | | \$0 | 0.00% |
| | | 0150-70-0005-01115-56900 - | | \$2,150 | \$2,150 | \$0 | 0.00% |
| | | | PARAPROFESSIONAL SALARIES | \$171,780 | \$186,209 | \$14,429 | 8.40% |
| | | 0150-70-0005-01200-56110 - | | \$2,900 | \$2,900 | \$0 | 0.00% |
| | | 0150-70-0005-01200-56800 - | | \$300 | · · · · · · · · · · · · · · · · · · · | \$0 | 0.00% |
| | | | GUIDANCE SALARIES-GUIDANCE | \$226,415 | \$251,080 | \$24,665 | 10.89% |
| | | 0150-70-0005-02120-56110 - | | \$650 | \$650 | \$0 | 0.00% |
| | | 0150-70-0005-02140-56110 - | | \$350 | \$350 | \$0 | 0.00% |
| | | 0150-70-0005-02150-56110 - | | \$750 | | \$0 | 0.00% |
| 2052210 | 53300 | 0150-70-0005-02210-53300 - | PROF/TECH SERVICES-PROF DEV | \$3,350 | \$3,350 | \$0 | 0.00% |
| | | 0150-70-0005-02220-51050 - | | \$94,701 | \$96,405 | \$1,704 | 1.80% |
| 2052220 | 51140 | 0150-70-0005-02220-51140 - | PARA SALARIES-MEDIA CTR | \$22,000 | \$0 | -\$22,000 | -100.00% |
| | | 0150-70-0005-02220-56110 - | | \$9,650 | \$9,650 | \$0 | 0.00% |
| 2052400 | 51020 | 0150-70-0005-02400-51020 - | ADMIN SALARIES-GEN ADM | \$302,758 | \$308,056 | \$5,298 | 1.75% |
| 2052400 | 51100 | 0150-70-0005-02400-51100 - | SEC/CLERICAL SALARIES-GEN ADM | \$97,133 | \$120,931 | \$23,798 | 24.50% |
| 2052400 | 51140 | 0150-70-0005-02400-51140 - | PARA SALARIES-GEN ADM | \$31,553 | \$17,145 | -\$14,408 | -45.66% |

| | | | 2023-2024 Budget Including \$ Inc/Do | | | | |
|---------|-------|----------------------------|--------------------------------------|-----------|-----------|------------|-----------|
| ORG | OBJ | ACCOUNT | ACCOUNT DESCRIPTION | FY23 BUD | FY24 PROP | \$ Inc/Dec | % Inc/Dec |
| 2052400 | 55300 | 0150-70-0005-02400-55300 - | COMMUNICATIONS-GEN ADM | \$5,950 | \$5,950 | \$0 | 0.00% |
| 2052400 | 56900 | 0150-70-0005-02400-56900 - | OTHER SUPPLIES-GEN ADM | \$2,000 | \$4,000 | \$2,000 | 100.00% |
| 2052400 | 58100 | 0150-70-0005-02400-58100 - | DUES & FEES-GEN ADM | \$1,200 | \$1,200 | \$0 | 0.00% |
| 2053200 | 51040 | 0150-70-0005-03200-51040 - | TEACHER SALARY-ATHLETICS | \$24,752 | \$25,494 | \$743 | 3.00% |
| 2053200 | 53400 | 0150-70-0005-03200-53400 - | OTHER PROF/TECH SVCS-ATHLETICS | \$4,800 | \$4,800 | \$0 | 0.00% |
| 2053200 | 55100 | 0150-70-0005-03200-55100 - | TRANSPORTATION-ATHLETICS | \$5,800 | \$5,800 | \$0 | 0.00% |
| 2053200 | 56900 | 0150-70-0005-03200-56900 - | OTHER SUPPLIES-ATHLETICS | \$4,000 | \$4,000 | \$0 | 0.00% |
| 2061000 | 56110 | 0150-70-0006-01000-56110 - | INSTR SUPPLIES-GEN INSTR | \$13,200 | \$13,200 | \$0 | 0.00% |
| 2061002 | 51040 | 0150-70-0006-01002-51040 - | TEACHER SALARY-ART INSTR | \$155,401 | \$162,939 | \$7,538 | 4.85% |
| 2061002 | 56110 | 0150-70-0006-01002-56110 - | INSTR SUPPLIES-ART INSTR | \$11,200 | \$11,200 | \$0 | 0.00% |
| 2061003 | 51040 | 0150-70-0006-01003-51040 - | TEACHER SALARY-BUS INSTR | \$84,762 | \$88,846 | \$4,084 | 4.82% |
| 2061003 | 56110 | 0150-70-0006-01003-56110 - | INSTR SUPPLIES-BUS INSTR | \$1,900 | \$1,900 | \$0 | 0.00% |
| 2061005 | 51040 | 0150-70-0006-01005-51040 - | TEACHER SALARY-LA INSTR | \$594,149 | \$534,353 | -\$59,796 | -10.06% |
| 2061005 | 56110 | 0150-70-0006-01005-56110 - | INSTR SUPPLIES-LA INSTR | \$1,000 | \$1,000 | \$0 | 0.00% |
| 2061005 | 58100 | 0150-70-0006-01005-58100 - | DUES & FEES-LA INSTR | \$500 | \$500 | \$0 | 0.00% |
| 2061006 | 51040 | 0150-70-0006-01006-51040 - | TEACHER SALARY-FLANG INST | \$401,211 | \$404,364 | \$3,153 | 0.79% |
| 2061006 | 56110 | 0150-70-0006-01006-56110 - | INSTR SUPPLIES-FLANG INST | \$800 | \$800 | \$0 | 0.00% |
| 2061006 | 58100 | 0150-70-0006-01006-58100 - | DUES & FEES-FLANG INST | \$200 | \$200 | \$0 | 0.00% |
| 2061008 | 51040 | 0150-70-0006-01008-51040 - | TEACHER SALARY-HLTH INSTR | \$99,304 | \$101,092 | \$1,788 | 1.80% |
| 2061008 | 56110 | 0150-70-0006-01008-56110 - | INSTR SUPPLIES-HLTH INSTR | \$900 | \$900 | \$0 | 0.00% |
| 2061009 | 51040 | 0150-70-0006-01009-51040 - | TEACHER SALARY-LIFE INSTR | \$94,701 | \$96,405 | \$1,704 | 1.80% |
| 2061009 | 56110 | 0150-70-0006-01009-56110 - | INSTR SUPPLIES-LIFE INSTR | \$8,500 | | \$0 | 0.00% |
| 2061010 | 51040 | 0150-70-0006-01010-51040 - | TEACHER SALARY-INDUS INST | \$265,492 | | \$11,390 | 4.29% |
| | | 0150-70-0006-01010-54300 - | REPAIRS & MAINT-INDUS INST | \$1,000 | | \$0 | 0.00% |
| | | 0150-70-0006-01010-54400 - | RENTALS-INDUS INST | \$1,200 | | \$0 | 0.00% |
| | | 0150-70-0006-01010-56110 - | | \$24,500 | | \$0 | 0.00% |
| | | | TEACHER SALARY-MATH INSTR | \$730,606 | | -\$119,029 | -16.29% |
| | | 0150-70-0006-01011-56110 - | | \$1,500 | | \$113,023 | 0.00% |
| | | 0150-70-0006-01011-58100 - | | \$100 | 1 / | \$0 | 0.00% |
| | | 0150-70-0006-01012-51040 - | | \$155,401 | \$162,939 | \$7,538 | 4.85% |
| | | 0150-70-0006-01012-53400 - | | \$5,000 | | \$0 | 0.00% |
| | | | REPAIRS & MAINT-MUSIC INST | \$1,500 | | \$0 | 0.00% |
| | | 0150-70-0006-01012-54300 - | | \$4,600 | | \$0 \$0 | 0.00% |
| | | | REPL EQUIPMENT-MUSIC INST | \$2,500 | | \$0 \$0 | 0.00% |
| | | 0150-70-0006-01012-57310 - | • | \$787,891 | | \$18,503 | |
| | | 0150-70-0006-01013-56110 - | | \$16,000 | | | 2.35% |
| | | | | ' ' | 7-0,000 | \$0 \$0 | 0.00% |
| | | 0150-70-0006-01013-57310 - | | \$3,600 | | \$0 | 0.00% |
| | | | PROJECT DUES & FEES-SCI INSTR | \$28,319 | | \$0 | 0.00% |
| | | 0150-70-0006-01014-56890 - | | \$5,500 | | \$0 | 0.00% |
| | | 0150-70-0006-01015-51040 - | | \$681,280 | | -\$28,199 | -4.14% |
| | | 0150-70-0006-01015-56110 - | | \$1,000 | | \$0 | 0.00% |
| | | 0150-70-0006-01081-51040 - | | \$268,359 | | \$6,669 | 2.49% |
| | | 0150-70-0006-01081-56110 - | | \$6,000 | | \$0 | 0.00% |
| | | 0150-70-0006-01115-51040 - | | \$78,988 | | \$2,370 | 3.00% |
| | | 0150-70-0006-01200-51140 - | | \$164,537 | | -\$41,094 | -24.98% |
| | | 0150-70-0006-01300-53210 - | | \$4,500 | | \$0 | 0.00% |
| | | | GUIDANCE SALARIES-GUIDANCE | \$437,689 | ,- | -\$7,063 | -1.61% |
| | | | COMMUNICATIONS-GUIDANCE | \$8,000 | 1 -7 | \$0 | 0.00% |
| | | 0150-70-0006-02120-56900 - | | \$2,000 | | \$0 | 0.00% |
| 2062140 | 56110 | 0150-70-0006-02140-56110 - | INSTR SUPPLIES-PSYCHOLOGY | \$2,100 | \$2,100 | \$0 | 0.00% |
| 2062140 | 56900 | 0150-70-0006-02140-56900 - | NON INSTRUCTIONAL SUPPLIES | \$5,250 | \$5,250 | \$0 | 0.00% |
| 2062200 | 51200 | 0150-70-0006-02200-51200 - | OTHER SALARY-SCH CARER | \$35,845 | \$36,920 | \$1,075 | 3.00% |
| 2062210 | 53300 | 0150-70-0006-02210-53300 - | PROF/TECH SERVICES-PROF DEV | \$3,500 | \$3,500 | \$0 | 0.00% |
| 2062220 | 51050 | 0150-70-0006-02220-51050 - | MEDIA SALARIES-MEDIA CTR | \$99,304 | \$101,092 | \$1,788 | 1.80% |
| 2062220 | 51140 | 0150-70-0006-02220-51140 - | PARA SALARIES-MEDIA CTR | \$22,326 | \$18,035 | -\$4,291 | -19.22% |
| 2062220 | 51200 | 0150-70-0006-02220-51200 - | OTHER SALARY | \$27,321 | \$0 | -\$27,321 | -100.00% |
| 2062220 | 56110 | 0150-70-0006-02220-56110 - | INSTR SUPPLIES-MEDIA CTR | \$25,950 | | \$0 | 0.00% |
| 2062220 | 57300 | 0150-70-0006-02220-57300 - | NEW EQUIPMENT-MEDIA CTR | \$1,100 | | \$0 | 0.00% |
| 2062220 | | | | | . , | | |

| | | | 2023-2024 Budget Including \$ Inc/De | ec and % Inc/Dec | | | |
|---------|-------|----------------------------|--------------------------------------|------------------|-----------|-----------------|-----------------|
| ORG | OBJ | ACCOUNT | ACCOUNT DESCRIPTION | FY23 BUD | FY24 PROP | \$ Inc/Dec | % Inc/Dec |
| 2062223 | 56900 | 0150-70-0006-02223-56900 - | OTHER SUPPLIES-AUDIO/VIS | \$1,500 | \$1,500 | \$0 | 0.00% |
| 2062400 | 51020 | 0150-70-0006-02400-51020 - | ADMIN SALARIES-GEN ADM | \$474,275 | \$482,329 | \$8,054 | 1.70% |
| 2062400 | 51100 | 0150-70-0006-02400-51100 - | SEC/CLERICAL SALARIES-GEN ADM | \$237,642 | \$238,965 | \$1,323 | 0.56% |
| 2062400 | 51140 | 0150-70-0006-02400-51140 - | PARA SALARIES-GEN ADM | \$71,372 | \$78,588 | \$7,215 | 10.11% |
| 2062400 | 53400 | 0150-70-0006-02400-53400 - | OTR PROFESS/TECH SVCS-GEN ADM | \$5,500 | 1 - 7 | \$0 | 0.00% |
| 2062400 | 54300 | 0150-70-0006-02400-54300 - | REPAIRS & MAINT-GEN ADM | \$2,500 | \$2,500 | \$0 | 0.00% |
| 2062400 | 54400 | 0150-70-0006-02400-54400 - | RENTALS-GEN ADM | \$1,200 | \$1,200 | \$0 | 0.00% |
| 2062400 | 55300 | 0150-70-0006-02400-55300 - | COMMUNICATIONS-GEN ADM | \$15,500 | \$15,500 | \$0 | 0.00% |
| 2062400 | 56900 | 0150-70-0006-02400-56900 - | OTHER SUPPLIES-GEN ADM | \$19,150 | \$19,150 | \$0 | 0.00% |
| 2062400 | 58100 | 0150-70-0006-02400-58100 - | DUES & FEES-GEN ADM | \$16,000 | \$16,000 | \$0 | 0.00% |
| 2062500 | 53400 | 0150-70-0006-02500-53400 - | OTR PROF/TECH SVCS ATHLETICS | \$2,700 | \$2,700 | \$0 | 0.00% |
| 2063200 | 51040 | 0150-70-0006-03200-51040 - | TEACHER SALARY-ATHLETICS | \$240,632 | \$277,851 | \$37,219 | 15.47% |
| 2063200 | 54300 | 0150-70-0006-03200-54300 - | REPAIRS & MAINT-ATHLETICS | \$14,000 | \$14,000 | \$0 | 0.00% |
| 2063200 | 54400 | 0150-70-0006-03200-54400 - | RENTALS-ATHLETICS | \$5,000 | \$5,000 | \$0 | 0.00% |
| 2063200 | 56900 | 0150-70-0006-03200-56900 - | OTHER SUPPLIES-ATHLETICS | \$17,500 | \$17,500 | \$0 | 0.00% |
| 2063200 | 57300 | 0150-70-0006-03200-57300 - | NEW EQUIPMENT-ATHLETICS | \$5,600 | \$5,600 | \$0 | 0.00% |
| 2063200 | 57310 | 0150-70-0006-03200-57310 - | REPL EQUIPMENT-ATHLETICS | \$17,000 | \$17,000 | \$0 | 0.00% |
| 2071001 | 51040 | 0150-70-0007-01001-51040 - | TEACHER SALARY-AGRI INSTR | \$522,413 | \$537,167 | \$14,755 | 2.82% |
| 2071001 | 53400 | 0150-70-0007-01001-53400 - | OTHER PRO/TECH SVCS-AGRI INSTR | \$14,000 | \$14,000 | \$0 | 0.00% |
| 2071001 | 54300 | 0150-70-0007-01001-54300 - | REPAIRS & MAINT-AGRI INSTR | \$7,500 | \$7,500 | \$0 | 0.00% |
| 2071001 | 55800 | 0150-70-0007-01001-55800 - | TRAVEL-AGRI INSTR | \$2,000 | \$2,000 | \$0 | 0.00% |
| 2071001 | 56110 | 0150-70-0007-01001-56110 - | INSTR SUPPLIES-AGRI INSTR | \$27,000 | \$37,000 | \$10,000 | 37.04% |
| 2071001 | 56890 | 0150-70-0007-01001-56890 - | TECHNOLOGY SUPPLIES-AGRI INSTR | \$1,000 | \$1,000 | \$0 | 0.00% |
| 2071001 | 56900 | 0150-70-0007-01001-56900 - | OTHER SUPPLIES-AGRI INSTR | \$1,600 | \$1,600 | \$0 | 0.00% |
| 2071001 | 58100 | 0150-70-0007-01001-58100 - | DUES & FEES-AGRI INSTR | \$4,000 | | \$0 | 0.00% |
| 2081000 | 51040 | 0150-70-0008-01000-51040 - | TEACHER SALARY-GEN INSTR | \$504,373 | \$818,342 | \$313,970 | 62.25% |
| 2081000 | 51210 | 0150-70-0008-01000-51210 - | SUB TEACHER SALARIES-GEN INSTR | \$281,808 | | \$8,454 | 3.00% |
| 2081000 | 56110 | 0150-70-0008-01000-56110 - | INSTRUCTIONAL SUPPLIES | \$6,100 | | \$0 | 0.00% |
| 2081000 | 56400 | 0150-70-0008-01000-56400 - | TEXTBOOKS-GEN INSTR | \$103,310 | | -\$58,310 | -56.44% |
| 2081000 | 56900 | 0150-70-0008-01000-56900 - | NON INSTRUCTIONAL SUPPLIES | \$6,000 | | \$0 | 0.00% |
| 2081006 | 56400 | 0150-70-0008-01006-56400 - | TEXTBOOKS-FLANG INST | \$3,000 | | \$21,800 | 726.67% |
| 2081011 | 56110 | 0150-70-0008-01011-56110 - | INSTR SUPPLIES-MATH INSTR | \$3,000 | | \$1,500 | 50.00% |
| 2081011 | 56400 | 0150-70-0008-01011-56400 - | TEXTBOOKS-MATH INSTR | \$18,600 | | -\$15,600 | -83.87% |
| | | 0150-70-0008-01013-56110 - | | \$1,500 | | \$0 | 0.00% |
| | | 0150-70-0008-01015-56400 - | | \$0 | 1 / | \$500 | 0.007.1 |
| 2081051 | 56110 | 0150-70-0008-01051-56110 - | INSTRUCTIONAL SUPPLIES | \$0 | \$16,800 | \$16,800 | |
| | | 0150-70-0008-01051-56400 - | | \$0 | | \$1,500 | |
| | | | TEACHER SALARY-REMED INST | \$101,438 | \$128,542 | \$27,104 | 26.72% |
| | | 0150-70-0008-01280-53210 - | | \$5,000 | | \$0 | 0.00% |
| | | | DIST CURR DEVELOP-PROF DEV | \$7,200 | | \$1,200 | 16.67% |
| | | | PROF/TECH SERVICES-STAFF PD | \$40,000 | | -\$4,000 | -10.00% |
| | | | TESTING SUPPLIES-INSTR TECH | \$30,400 | | \$4,300 | 14.14% |
| | | 0150-70-0008-02305-55900 - | | \$32,725 | | \$4,300 | 0.00% |
| | | | OTHER PROF/TECH SERVICES-BOE | \$5,000 | 1 - 7 - | \$0 \$0 | 0.00% |
| | | | DIST ADMIN SALARIES-DIST ADM | \$493,250 | | \$108,403 | 21.98% |
| | | | SEC/CLERICAL SALARIES-DIST ADM | \$60,628 | | \$100,403 | 4.48% |
| | | | OTR PROF/TECH SVCS-DIST ADM | \$109,750 | | \$2,717 | 0.00% |
| | | | SEC/CLERICAL SALARIES-GEN ADM | \$109,730 | | -\$13,273 | -8.39% |
| | | 0150-70-0008-02400-51300 - | • | \$9,320 | | | 0.00% |
| | | | SEC/CLER SALARIES-DW SEC LON | \$2,650 | | \$0 \$0 | 0.00% |
| | | | SEC/CLER SALARIES-DIST COMM | \$135,333 | | | |
| | | 0150-70-0008-02500-51100 - | · | \$135,333 | | \$22,409 \$0 | 16.56% 0.00% |
| | | 0150-70-0008-02500-52200 - | | \$124,460 | | | |
| | | | | | | \$0 \$0 | 0.00% |
| | | 0150-70-0008-02500-52350 - | | \$31,700 | | \$0 \$0 | 0.00% |
| | | | DISTRICT UNEMP COMP-DIST COMM | \$65,950 | | \$0 \$0 | 0.00% |
| | | | DISTRICT INSURANCE-DIST COMM | \$100,000 | | \$0 | 0.00% |
| | | | STUDENT ACCIDENT INS-DIST COMM | \$9,950 | | \$0 | 0.00% |
| | | | COMMUNICATIONS-DIST COMM | \$107,950 | | \$0 | 0.00% |
| 2082500 | 55400 | 0150-70-0008-02500-55400 - | DISTRICT ADVERTISING-DIST COMM | \$2,300 | \$2,300 | \$0 | 0.00% |

| 000 | | 4.000 UNIT | 2023-2024 Budget Including \$ Inc/De | | | | |
|---------|-------|----------------------------|--------------------------------------|-------------|-------------|------------|-----------|
| ORG | OBJ | ACCOUNT | ACCOUNT DESCRIPTION | FY23 BUD | FY24 PROP | \$ Inc/Dec | % Inc/Dec |
| | | 0150-70-0008-02500-55800 - | | \$10,700 | | \$0 | |
| | | | TECHNOLOGY SUPPLIES-DIST COMM | \$2,800 | | \$0 | 0.00% |
| | | 0150-70-0008-02500-56900 - | | \$10,580 | | \$0 | 0.00% |
| | | 0150-70-0008-02500-57350 - | | \$96,800 | \$96,800 | \$0 | 0.00% |
| 2082500 | 58100 | 0150-70-0008-02500-58100 - | DUES & FEES-DIST COMM | \$63,761 | \$63,761 | \$0 | 0.00% |
| 2086110 | 55660 | 0150-70-0008-06110-55660 - | MAGNET SCHOOL TUITION | \$451,000 | \$420,000 | -\$31,000 | -6.87% |
| 2091200 | 51020 | 0150-70-0009-01200-51020 - | ADMINISTRATIVE SALARIES-SPED | \$393,926 | \$573,393 | \$179,467 | 45.56% |
| 2091200 | 51200 | 0150-70-0009-01200-51200 - | OTHER SALARY-SPED | \$112,830 | \$400,161 | \$287,331 | 254.66% |
| 2091200 | 54900 | 0150-70-0009-01200-54900 - | OTHER PURCHASED SERVICES-SPED | \$8,000 | \$8,000 | \$0 | 0.00% |
| 2091200 | 55300 | 0150-70-0009-01200-55300 - | COMMUNICATIONS-SPED | \$1,000 | \$1,000 | \$0 | 0.00% |
| 2091200 | 55800 | 0150-70-0009-01200-55800 - | TRAVEL-SPED | \$3,000 | \$3,000 | \$0 | 0.00% |
| 2091200 | 56800 | 0150-70-0009-01200-56800 - | TESTING SUPPLIES-SPED | \$10,000 | \$15,000 | \$5,000 | 50.00% |
| 2091200 | 56900 | 0150-70-0009-01200-56900 - | OTHER SUPPLIES-SPED | \$8,400 | \$8,400 | \$0 | 0.00% |
| 2091200 | 57300 | 0150-70-0009-01200-57300 - | NEW EQUIPMENT-SPED | \$10,000 | \$10,000 | \$0 | 0.00% |
| 2091200 | 58100 | 0150-70-0009-01200-58100 - | DUES & FEES-SPED | \$1,000 | \$10,250 | \$9,250 | 925.00% |
| 2091230 | 51040 | 0150-70-0009-01230-51040 - | TEACHER SALARY-SPED | \$2,214,832 | | \$63,440 | 2.86% |
| 2091260 | 51040 | 0150-70-0009-01260-51040 - | TEACHER SALARY-LRN DISAB | \$80,001 | \$84,072 | \$4,071 | 5.09% |
| 2091260 | 51140 | 0150-70-0009-01260-51140 - | PARAPROFESSIONAL SALARIES | \$43,931 | \$46,376 | \$2,445 | 5.57% |
| | | 0150-70-0009-01260-53400 - | OTHER PROFESS/TECH SERVICES | \$31,650 | | \$90,000 | 284.36% |
| | | 0150-70-0009-01260-53410 - | · | \$2,000 | | \$2,000 | 100.00% |
| | | 0150-70-0009-01260-55300 - | | \$500 | T ./ | \$0 | 0.00% |
| | | 0150-70-0009-01260-55800 - | | \$1,500 | | \$0 | 0.00% |
| | | 0150-70-0009-01260-56110 - | | \$5,000 | \$6,400 | \$1,400 | 28.00% |
| | | 0150-70-0009-01260-57300 - | NEW EQUIPMENT | \$3,000 | | \$1,480 | 0.00% |
| | | 0150-70-0009-01270-51040 - | · | \$94,701 | \$96,405 | \$1,704 | 1.80% |
| | | 0150-70-0009-01270-51140 - | | \$17,502 | | \$533 | 3.05% |
| | | 0150-70-0009-01280-53210 - | | \$20,000 | | | |
| | | 0150-70-0009-01280-53210 - | | \$35,000 | | \$0 \$0 | 0.00% |
| | | 0150-70-0009-01400-51100 - | | \$2,500 | 1 / | | 0.00% |
| | | | | \$2,300 | 1 / | \$0 \$0 | 0.00% |
| | | 0150-70-0009-01400-51140 - | | | | \$0 | 0.00% |
| | | 0150-70-0009-01400-56900 - | OTHER SUPPLIES-SUMMER | \$2,500 | | \$0 | 0.00% |
| | | | TEACHER SALARY-PSYCHOLOGY | \$699,239 | | -\$39,236 | -5.61% |
| | | 0150-70-0009-02150-51040 - | | \$543,018 | | -\$5,216 | -0.96% |
| | | | OTHER PROF/TECH SVCS-OTR SUPP | \$180,137 | | \$0 | 0.00% |
| | | 0150-70-0009-02190-53410 - | | \$80,000 | 1 7 | \$0 | 0.00% |
| | | 0150-70-0009-02190-53440 - | | \$220,000 | ,, | \$40,000 | 18.18% |
| | | 0150-70-0009-02190-53460 - | | \$125,000 | | \$15,000 | 12.00% |
| | | | SEC/CLERICAL SALARIES-GEN ADM | \$159,661 | \$182,914 | \$23,253 | 14.56% |
| 2096110 | 55600 | 0150-70-0009-06110-55600 - | SPED TUITION PUBLIC | \$611,511 | | -\$265,000 | -43.34% |
| | | | SPED TUIT-NON-PUBLIC-TUIT-NP | \$1,036,423 | \$1,036,423 | \$0 | 0.00% |
| 2102130 | 54900 | 0150-70-0010-02130-54900 - | OTHER PURCH SERVICES-HEALTH | \$2,500 | | \$0 | 0.00% |
| 2102130 | 56900 | 0150-70-0010-02130-56900 - | OTHER SUPPLIES-HEALTH | \$7,778 | \$7,778 | \$0 | 0.00% |
| 2112600 | 51130 | 0150-70-0011-02600-51130 - | OVERTIME/SEASONAL HELP | \$15,000 | \$15,000 | \$0 | 0.00% |
| 2112600 | 51160 | 0150-70-0011-02600-51160 - | HEAD CUST SALARIES-MAINTENANC | \$1,027,986 | \$1,058,491 | \$30,505 | 2.97% |
| 2112600 | 51300 | 0150-70-0011-02600-51300 - | SEASONAL HELP-MAINTENANC | \$45,000 | \$55,000 | \$10,000 | 22.22% |
| 2112600 | 54100 | 0150-70-0011-02600-54100 - | WATER & SEWER-MAINTENANC | \$71,200 | \$71,200 | \$0 | 0.00% |
| 2112600 | 54210 | 0150-70-0011-02600-54210 - | DISPOSAL SERVICE-MAINTENANC | \$13,200 | \$13,200 | \$0 | 0.00% |
| 2112600 | 54300 | 0150-70-0011-02600-54300 - | REPAIRS & MAINTENANCE-MAINT | \$293,100 | \$293,100 | \$0 | 0.00% |
| 2112600 | 55800 | 0150-70-0011-02600-55800 - | TRAVEL-MAINTENANC | \$460 | \$460 | \$0 | 0.00% |
| 2112600 | 56200 | 0150-70-0011-02600-56200 - | HEATING OIL/PROPANE-MAINTENANC | \$267,770 | | \$42,230 | 15.77% |
| 2112600 | 56210 | 0150-70-0011-02600-56210 - | NATURAL GAS | \$106,400 | | \$0 | 0.00% |
| 2112600 | 56220 | 0150-70-0011-02600-56220 - | ELECTRICITY-MAINTENANC | \$541,500 | | \$40,000 | 7.39% |
| | | 0150-70-0011-02600-56900 - | | \$200,000 | | \$20,000 | 10.00% |
| | | | REPL EQUIPMENT-MAINTENANC | \$10,000 | | -\$10,000 | -100.00% |
| | | 0150-70-0011-02610-51160 - | | \$100,696 | · | \$6,132 | 6.09% |
| | | | HEAD CUST SALARIES-MAINT WAGE | \$237,889 | | \$13,750 | 5.78% |
| | | | HEAD CUST SALARIES-MTCUST LON | \$6,800 | | \$13,730 | 0.00% |
| | | | TECHNOLOGY SALARIES-INSTR TECH | \$384,154 | | -\$117,893 | -30.69% |
| | | | OTR PROF/TECH SVCS-INSTR TECH | \$5,250 | | -\$117,893 | -100.00% |
| | 22400 | 0130 /0 0012-02230-33400 - | STATE ROLL TECH SVCS-INSTRICT | ٧٥,٤٥٥ | ŞU | ->5,230 | -100.00% |

| | 2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec | | | | | | | | | | |
|---------|---|----------------------------|--------------------------------|--------------|--------------|-------------|-----------|--|--|--|--|
| ORG | OBJ | ACCOUNT | ACCOUNT DESCRIPTION | FY23 BUD | FY24 PROP | \$ Inc/Dec | % Inc/Dec | | | | |
| 2122230 | 53740 | 0150-70-0012-02230-53740 - | TECH REL CLASS SVC-INSTR TECH | \$23,500 | \$14,500 | -\$9,000 | -38.30% | | | | |
| 2122230 | 54310 | 0150-70-0012-02230-54310 - | EQUIPMENT MAINTENANCE | \$165,000 | \$201,625 | \$36,625 | 22.20% | | | | |
| 2122230 | 54320 | 0150-70-0012-02230-54320 - | TECH REL REPAIR-INSTR TECH | \$5,200 | \$51,200 | \$46,000 | 884.62% | | | | |
| 2122230 | 55800 | 0150-70-0012-02230-55800 - | TRAVEL-INSTR TECH | \$3,750 | \$2,000 | -\$1,750 | -46.67% | | | | |
| 2122230 | 56890 | 0150-70-0012-02230-56890 - | TECHNOLOGY SUPPLIES-INSTR TECH | \$63,500 | \$63,500 | \$0 | 0.00% | | | | |
| 2131200 | 55110 | 0150-70-0013-01200-55110 - | SPECIAL ED TRANSPORTATION-SPED | \$881,500 | \$881,500 | \$0 | 0.00% | | | | |
| 2132700 | 55100 | 0150-70-0013-02700-55100 - | TRANSPORTATION-TRANS | \$1,227,193 | \$1,309,193 | \$82,000 | 6.68% | | | | |
| 2132700 | 56260 | 0150-70-0013-02700-56260 - | DIESEL/GASOLINE-TRANS | \$176,700 | \$196,700 | \$20,000 | 11.32% | | | | |
| 2133200 | 55100 | 0150-70-0013-03200-55100 - | TRANSPORTATION-ATHLETICS | \$51,000 | \$51,000 | \$0 | 0.00% | | | | |
| 2772213 | 51040 | 0150-70-0077-02213-51040 - | TEACHER SALARY BEST/TEAM | \$3,000 | \$3,000 | \$0 | 0.00% | | | | |
| 2161601 | 56110 | 0150-70-0016-01000-56110 - | INSTRUCTIONAL SUPPLIES | \$21,000 | \$21,000 | \$0 | 0.00% | | | | |
| 2161601 | 57350 | 0150-70-0016-01000-57350 - | CURRICULUM SOFTWARE | \$60,000 | \$60,000 | \$0 | 0.00% | | | | |
| 2161601 | 58100 | 0150-70-0016-01000-58100 - | DUES & FEES | \$20,000 | \$20,000 | \$0 | 0.00% | | | | |
| 2161605 | 56400 | 0150-70-0016-01015-56400 - | TEXTBOOKS | \$500 | \$0 | -\$500 | -100.00% | | | | |
| 2161606 | 56400 | 0150-70-0016-01051-56400 - | TEXTBOOKS | \$1,500 | \$0 | -\$1,500 | -100.00% | | | | |
| | | | | \$34,555,319 | \$35,908,368 | \$1,353,048 | 3.92% | | | | |



| PROJECTION: 24250 BOE Grants | | | | |
|---|--------|----------|------------|-------------------------------|
| ACCOUNTS FOR: SPECIAL EDUCATION 2251200 0250-70-0025-01200-51040 - | VENDOR | QUANTITY | UNIT COST | 2024 FIN COMM 160,111.00 * |
| School Readiness (1 year grant), based on 2022-2023 award | | 1.00 | 160,111.00 | 160,111.00 A |
| 2251200 0250-70-0025-01200-51140 - | | | | 44,382.00 |
| 2251200 0250-70-0025-01200-52200 - | | | | 3,491.00 |
| 2251200 0250-70-0025-01200-53250 - | | | | 650.00 |
| 2251200 0250-70-0025-01200-53300 - | | | | 11,350.00 |
| 2251200 0250-70-0025-01200-55300 - | | | | 3,000.00 |
| 2251200 0250-70-0025-01200-56110 - | | | | 3,816.00 |
| 2301200 0250-70-0030-01200-51040 - Title I (2 year grant), based on 2022-2023 award | | 1.00 | 224,727.00 | 224,727.00 * 224,727.00 |
| 2301200 0250-70-0030-01200-56110 - | | | | 5,642.00 |
| 2341200 0250-70-0034-01200-51040 - Title 2 (2 year grant), based on 2022-2023 award | | 1.00 | 21,000.00 | 21,000.00 * 21,000.00 |
| 2341200 0250-70-0034-01200-53400 - | | | | 18,233.00 |
| 2351000 0250-70-0035-01000-53400 - ESSER2 (3 year grant), based on carryover estimate | | 1.00 | 58,600.00 | 58,600.00 * 58,600.00 |
| 2351001 0250-70-0009-01200-51040 - ARP (3 year grant), based on carryover estimate | | 1.00 | 20,000.00 | 20,000.00 * 20,000.00 |



| PROJEC | TION: 24250 BOE Grants | | | | |
|---------------------------------|--|--------|----------|------------|----------------------------|
| ACCOUNTS AMERICAN 2351001 | FOR: RESCUE PLAN 0250-70-0009-01200-55250 - | VENDOR | QUANTITY | UNIT COST | 2024 FIN COMM 12,000.00 |
| 2351001 | 0250-70-0009-01200-56110 - | | | | 26,450.00 |
| 2351001 | 0250-70-0009-01200-56890 - | | | | 75,450.00 |
| 2361200 | 0250-70-0036-01200-56110 - Title 3 (2 year grant), based on 2022-2023 award | | 1.00 | 4,086.53 | 4,086.53 * 4,086.53 |
| 2381000 | 0250-70-0038-01000-56110 - Title 4 (2 year grant), based on 2022-2023 award | | 1.00 | 17,356.00 | 17,356.00 * 17,356.00 |
| 2401200 | 0250-70-0040-01200-53300 - Quality Enhancement (1 year grant), based on 2022-2023 award | | 1.00 | 3,725.00 | 3,725.00 * 3,725.00 |
| 2401200 | 0250-70-0040-01200-56110 - | | | | 156.00 |
| 2501200 | 0250-70-0050-01200-51140 - IDEA 619 (2 year grant), based on 2022-2023 award | | 1.00 | 21,014.00 | 21,014.00 * 21,014.00 |
| 2551200 | 0250-70-0055-01200-51040 - IDEA 611 (2 year grant), based on 2022-2023 award | | 1.00 | 159,888.00 | 159,888.00 * 159,888.00 |
| 2551200 | 0250-70-0055-01200-51100 - | | | | 17,800.00 |



| PROJECTION: 24250 BOE Grants | | | | |
|---|--------|----------|------------|-----------------------------|
| ACCOUNTS FOR: SPECIAL EDUCATION 2551200 0250-70-0055-01200-51140 - | VENDOR | QUANTITY | UNIT COST | 2024 FIN COMM 227,682.00 |
| 2551200 0250-70-0055-01200-53210 - | | | | 19,200.00 |
| 2551200 0250-70-0055-01200-53220 - | | | | 10,000.00 |
| 2551200 0250-70-0055-01200-53230 - | | | | 68,731.00 |
| 2551200 0250-70-0055-01200-53250 - | | | | 1,000.00 |
| 2551200 0250-70-0055-01200-53300 - | | | | 10,000.00 |
| 2551200 0250-70-0055-01200-53400 - | | | | 48,000.00 |
| 2551200 0250-70-0055-01200-55800 - | | | | 1,000.00 |
| 2551200 0250-70-0055-01200-56900 - | | | | 5,000.00 |
| 2681200 0250-70-0009-01202-55700 - Excess Cost (SEECG) estimate based on 2022-2023 | | 1.00 | 700,000.00 | 700,000.00 * 700,000.00 |
| 26902230 0250-70-0069-02230-57300 - ERate estimate based on 2022-2023 | | 1.00 | 78,000.00 | 78,000.00 * 78,000.00 |
| 2701000 0250-70-0070-01000-55100 - Magnet Transportation Grant based on 2022-2023 estimate | | 1.00 | 130,000.00 | 130,000.00 * 130,000.00 |
| 2701200 0250-70-0008-01000-51040 - DODEA STEM (5 year grant), based on grant application | | 1.00 | 20,000.00 | 20,000.00 * 20,000.00 |



NEXT YEAR BUDGET DETAIL REPORT

| PROJECTION: 24250 BOE Grants | | | | |
|--|--------|----------|-------------|--------------------------|
| ACCOUNTS FOR: DODEA STEM 2701200 0250-70-0008-01000-52200 - | VENDOR | QUANTITY | UNIT COST 2 | 024 FIN COMM 1,000.00 |
| 2701200 0250-70-0008-01000-53400 - | | | | 40,995.00 |
| 2701200 0250-70-0008-01000-55800 - | | | | 2,000.00 |
| 2701200 0250-70-0008-01000-56110 - | | | | 32,200.00 |
| 2772210 0250-70-0077-02210-51040 - BEST grant award estimate | | 1.00 | 3,656.00 | 3,656.00 * 3,656.00 |
| 2801300 0250-70-0080-01300-55600 - Adult Education grant award estimate | | 1.00 | 24,229.00 | 24,229.00 * 24,229.00 |
| 2851200 0250-70-0085-01200-56110 - Medicaid estimate | | 1.00 | 50,000.00 | 50,000.00 * 50,000.00 |

GRAND TOTAL 2,385,620.53

** END OF REPORT - Generated by Rachel Moser **



| PROJECTION: 24250 BOE Grants | | | | |
|--|--------|----------|-------------------------|---------------|
| ACCOUNTS FOR: SPECIAL EDUCATION Field # Total Page Break Sequence 1 9 N N | VENDOR | QUANTITY | UNIT COST 2024 FIN COMM | |
| Sequence 2 0 N N Sequence 3 0 N N Sequence 4 0 N N | | | | |
| Report title: 02/21/2023 09:28 Town and Schools of Ledyard 6695RMOS NEXT YEAR BUDGET DETAIL REPORT | | | | P bgnyrp |
| PROJECTION: 24250 BOE Grants | | | | FOR PERIOD 99 |
| Report type: Include employee with benefit detail: Budget level: Percentage change calculation method: Print detail lines: Print first or second year of budget requests: Print revenue as credit: Include cfwd in rev bud: Include cfwd in actuals: Print totals only: Include segment code: Include report grand totals by account type: Nerint full GL account: Double space: Suppress zero bdgt accts: Print as worksheet: Print percent change or comment: Criticals Amounts/totals exceed 999 million dollars: N Base of the total in the tot | | | | |
| Print five budget levels: N Report view: D | | | | |
| Find Criteria Field Name Field Value | | | | |
| Org Object Project Account type Account status | | | | |

LEDYARD PUBLIC SCHOOLS

DEPARTMENT OF FACILITIES

4 BLONDERS BOULEVARD, LEDYARD, CT 06339

(860) 464-9255 ext 1401

School District
Capital Needs
Report

FY 2024

Approved by the Ledyard Board of Education 12/14/2022

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Introduction

The Ledyard School District has, currently under its care, six municipal buildings:

- Ledyard High School
- · Ledyard Middle School
- Gallup Hill School
- Juliet W. Long School
- Gales Ferry School
- · Board of Education/Park and Recreation Storage

The objective of this report is to provide a narrative summary of the Board of Education's capital requests for each of these locations, as well as those items that are district-wide in nature.

Background

By State statute, the Ledyard BOE must provide its students with an appropriate learning environment that is safe and properly maintained. This obligation includes the daily upkeep of school facilities and equipment—routine maintenance. In addition to providing safe and properly maintained schools, the local BOE must continually study the need for school facilities and must make building recommendations to the town (CGS § 10-220(a)). As such, this report is part of an ongoing process to provide more comprehensive information regarding the capital needs of the District to the Town Council and members of the community.

This year at the request of the Town Council Finance Committee, we are providing information and cost estimates for all foreseeable Capital projects.

A Capital Item, for the purposes of this report, is defined as a project in excess of \$5,000, long-term in nature, which aims to repair, maintain or improve building infrastructure. While this report will describe District needs per location, they have been ranked in priority on a District-wide level.

- **Operating**: while these items may be capital in dollar value, their scope allows for careful, targeted execution through Repair and Maintenance (54300) and Supply (56900) line items.
- **Non-Recurring**: The items under this heading exceed, in dollar amount, what can reasonably be executed with yearly operating funds, but may or may not meet the need for bonding. The funding source may be existing funds in the Board of Education Capital Account or through newly appropriated town funding.
- AG Science Non-Recurring: This account holds the State ASTI funds provided by the State for exclusive use in support of the Agricultural Science Program at Ledyard High school and requires approval of the Town Council for authorized projects.
- **Bondable**: these are large-scale projects which would require funding sources outside of typical annual capital appropriations (typically bond issue).

The projects may range from "critical" in nature to "non critical", but each has been put forth for discussion because the Board believes they either preserve or enhance the learning environment at Ledyard Public Schools. They address a range of issues: refurbishing deteriorated or aging facilities, safety and security upgrades, increasing operating and energy efficiencies, providing higher quality indoor air, etc. Within this report, a summary cost estimate is provided; suggested six-year financial layouts and alternative financing information is provided at the web address above.

Gales Ferry School 1858 Route 12

Gales Ferry Elementary School, built in 2001. It is a 45,362 square foot building that houses students in kindergarten through second grades.

During the 2022 Fiscal Year, new flooring was installed in the remainder of the building. The remaining rooms were repainted and bulletin boards and tack strips were installed. The new building management system was completed and additional security upgrades were completed.

Despite the relative age of Gales Ferry School (which will be 22 years old in 2023), there are facilities concerns that have arisen, and others that are anticipated given the life expectancy of finishes. The highest priorities of these are:

- Replacement of the roof, the addition of solar along with repairs to the copulas and replacement of the Building Management System was approved by the town in the 2021-22 Capital Budget.
- Replacement of the low impact playground surfaces.
- Additional capital items of lower priority for Gales Ferry School are detailed in the full report. (\$50,000).

Juliet W. Long School 1854 Route 12

Juliet Long School serving third through fifth grades, is a 37,600 square foot building constructed in two phases in 1961 and 1964, with no major extensions or alterations since.

During the 2022 Fiscal Year, during a required repair, two classrooms received renovations to provide a setting more suited to 21st century learning. The boys restroom in the main hall was renovated with water saving fixtures and new wall coverings. A new storage shed was installed. Exhaust fans were installed in the gym along with additional security measures.

The highest priority facilities needs at this location include:

- The Town approved the replacement of the roof, upgrades to the electrical service and the addition of solar and air conditioning at JWL in the 2021-22 Town Capital Budget.
- Renovations to the remaining classrooms over the 2024-26 budget years.
- Additional capital items of lower priority for Juliet W. Long School are detailed in the full report. (\$50,000)

Ledyard High School 24 Gallup Hill Road

Ledyard High School (9-12) is a 275,000 square foot, two story building. The main portion of the building was constructed in two phases in 1962 and 1966. A 1988 project added the band/choral rooms and an auxiliary gymnasium; a 2002 project added the media center and Agri-Science extension.

During 2022 Fiscal Year the following were completed at LHS:

Renovations occurred to the Woods and Metals shops, installing ventilation systems, painting, new LED lighting and upgrades to make them ADA compliant.

Renovations to the cafeteria and kitchen were undertaken to increase the serving area allowing a broader choice of menu options for students. This included new serving stations, pizza oven, grill, Subway style sandwiches and much more. Renovations to the kitchen were also completed including a new freezer, ovens, stove, charbroiler and dishwasher. New LED lighting was installed in the cafeteria seating area.

Painting continues on exterior doors. Painting was completed on the exterior of Ag science and facade repairs were made.

A new kennel door was installed in the small animal room in Ag Science along with a small animal enclosure within the existing area. Classroom floors were repolished and hall floors were stripped and the concrete was polished. Additional lockers were installed in the girls locker room. Freeze proof animal watering stations were installed in the Ag Science large animal pens.

Paving to the Animal Science barn was completed.

Replacement of catch basins at the rear of Ag Science was completed.

Interior of the elevator was painted and the flooring replaced.

At the time of this report, renovations are ongoing to the auditorium including: New lighting and sound systems, installation of a control booth and new stage flooring.

New fencing was installed along Gallup Hill Rd.

Freeze proof water fountains were installed near the athletic fields.

The highest priority facilities needs at this location include (not in order):

- Renovation to the culinary classroom at LHS. The existing culinary room does not
 efficiently support the curriculum needs of the students and as with the remainder of the
 building is in need of renovation. \$125,000.
- Paving of the parking area. The parking lot has drainage and design issues, multiple potholes and broken or missing curbing. \$1,500,000.
- Softball fields do not drain well and maintain wet and ponding water for days after the rain has ended. The field needs to be cut down with proper drainage installed and resurfaced to allow for playable conditions during wet seasons. \$75,000
- Replacement of the boilers. Both of the oil boilers at the High School are long past their
 expected life cycle and also do not meet the modern energy saving criteria.
 Consideration should be given to replacement of the entire heating system to a hot water
 system, eliminating the steam. This should also be tied to the installation of a Building
 Management System to allow better control of the heating in each space. \$3,000,000.
- Replacement of windows. The existing windows are significantly aged, inefficient and at times hard to operate. \$1,600,000
- Elevator replacement the existing elevator is original to the building and in need of replacement \$350,000
- Add an elevator to the lower level. The current lower level of the High School is limited to access via stairs. There is no current accessibility access to the lower level. \$400,000
- Renovations to the locker rooms on the lower level. This would be a continuation of the student restroom renovations on the main levels. This will also provide equity to the student athletes that currently do not have access to lockers and restrooms on the lower level. \$125,000
- Ventilation and AC to classrooms. Currently only special needs rooms and computer labs have single unit air conditioning. With the warmer days in the fall and spring along with summer school the high temperatures make keeping students engaged difficult. \$2,600,000.
- Air conditioned auditorium. This space is not currently air conditioned and is used as the town's only large meeting space and the only district facility able to accommodate groups over 300 people. Even in shoulder times of the year the occupancy loads make the space uncomfortable. \$400,000

- Remove the existing old generator. This space is not water tight and leaks in every rain the humidity also continues to create problems with the fire alarm system. Cost is to remove and create a watertight ground level enclosure. \$15,000
- Tennis courts will need to be resurfaced. This is a normal cycle occurring every 10-15 years, \$40,000
- Replace turf field scoreboard. The new turf field is a multi-sports field including football, soccer and lacrosse. The existing scoreboard was set up for football only. There is the possibility of the vendor moving the existing scoreboard to Crandall field. \$70,000
- Replace roof on media center. The existing roof has reached the end of its useful life and we continue to have repairs. To prevent water infiltration this section should be replaced. \$400,000.
- Main Gymnasium: The existing dividing wall is not used because it prevents the
 teacher from monitoring the entire gym during class and should be replaced with a drop
 down net material to allow visual access to the entire gym. (\$20,000) The existing
 bleachers at times are not fully extended and are not ADA compliant. New bleachers are
 needed that have the proper safety features to allow partial operation of the bleachers.
 (\$125,000)
 - Gym Ceiling: The existing suspended ceiling is damaged and in need of replacement. This should be removed and the roof deck and equipment painted. This will involve some asbestos abatement on the heat piping. (\$50,000) Total project cost (\$195,000)
 - Aux Gym: The padding in the auxiliary gym is in need of replacement and has reached the end of its useful life. (\$30,000)
- Classroom Renovations: This is to continue the renovation of classrooms at LHS. The
 project includes new ceilings, lighting, updated technology, painting and window shades
 along with furniture where needed. It is expected that this project has three years left to
 run. (\$157,000 per year)
- Additional capital items of lower priority for Ledyard High School are detailed in the full report.

Central Administration Building 4 Blonders Boulevard

Constructed in 1991, the Central Administration Building is the 6,000 square foot facility housing the Ledyard Board of Education Central Office. The Conference Room at this location functions as a location of many Board and Town meetings, staff training, as well as classroom space for Park and Rec programs. The lower level of the building serves as a storage area for district records and equipment storage for Park and Recreation.

Up to this point, building repairs have been addressed through Operating budget, as they have been "routine" in nature; however, with the building exceeding 25 years, there are or will be life expectancy issues with the following items:

• In the town 2021-22 capital budget replacement of the roof was approved.

Gallup Hill School 169 Gallup Hill Rd

Gallup Hill School (PK-5) is a 80,000 square foot building, renovated and expanded in 2019. Due to the renovation there are limited needs. The following needs are for items that were not addressed or unknown at the time of the design of the project.

- Outdoor classroom: Part of the 21st century learning is to provide flexible learning space. These funds will create a covered outdoor classroom.
- Pre K Canopy: During drop off and pick up, the lack of a covered space for students to line up creates delays in loading and unloading students. Providing a covered space will dramatically reduce the pick up and drop off times helping to eliminate traffic back ups on Gallup Hill Rd.

Ledyard Middle School 1860 Route 12

Renovated and expanded in 2019, Ledyard Middle School (6-8) is a 93,000 square foot building. Due to the renovation there are limited capital needs at this time.

• The current design of the Middle School Cafeteria is undersized for the student population. It does not provide seating for a single grade level for lunch, causing program impacts.

Board of Education - Capital Improvement Plan FY2024

1-Dec-22

Draft for Review- Board of Education

BONDABLE ITEMS

Rank

| : | Project Title or Item Requested | Location | Evaluation Category | Funding Source | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY 2033 | Total |
|---|--|----------|------------------------|--|-------------|--------|-----------|-------------|--------|--------|-----------|-----------|-------------|-----------|--------------|
| | Replace HS roof | LHS | DF | | | | | | | | | | \$4,000,000 | | \$4,000,000 |
| 2 | Boiler heating system Replacement \$ BMS system | LHS | DF | Town Bonding Possible US department of energy grant | \$3,000,000 | | | | | | | | | | \$3,000,000 |
| | Parking Lot | LHS | DF | | | | | \$1,500,000 | | | | | | | \$1,500,000 |
| 1 | Window Replacement | LHS | DF | Town Bonding Possible US department of energy grant | \$1,600,000 | | | | | | | | | | \$1,600,000 |
| | Add Elevator to Lower Level | LHS | NEF | | Ī | | | | | | \$250,000 | | | | \$250,000 |
| 3 | Classroom Ventilation and Air Conditioning | LHS | DF | Town Bonding Possible US department of energy grant | \$2,600,000 | | | | | | | | | | \$2,600,000 |
| 4 | Auditorium Air Conditioning | LHS | DF | Town Bonding Possible US department of energy grant | \$400,000 | | | | | | | | | | \$400,000 |
| | Replace Roof on Media Center | LHS | DF | | | | \$400,000 | | | | | | | | \$400,000 |
| | Repave parking lot | JWL | DF | | | | | | | | | | | \$500,000 | \$500,000 |
| | Cafeteria Expansion | LMS | IOE | | | | | \$600,000 | | | | | | | \$600,000 |
| | Window Replacement | JWL | DF | | | | · | | | | | \$600,000 | | | \$600,000 |
| | | • | | | \$7,600,000 | \$0 | \$400,000 | \$2,100,000 | \$0 | \$0 | \$250,000 | \$600,000 | \$4,000,000 | \$500,000 | \$15,450,000 |

Evaluation Categories:

RPH Risk to Public Health
DF Deteriorated Facility
SR Systematic Replacement
IOE Improvement of Operating Efficiency

C Coordination
EPS Equitable Provision of Services

NEF New or Expanded Facilities

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Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: LHS Roof Replacement Program Area: Facilities

Project Description: The Ledyard High School roof will reach the end of its useful life in 2032. To prevent structural damage the roof should be scheduled for replacement.

Evaluation Category: DF/SR

Planning Context: To allow for State funding this should be released at minimum 1

year in advance.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M Priority within department / program area M Risk of Deferring Project

Estimated Cost: \$4,000,000

_Cost of Comparable Facility or Equipment

_Rule of Thumb Indicator, Unit Cost

_Cost Estimate from Architect, Engineer or Vendor

From Bids Received

<u>X</u>Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS Boiler Heating System</u> Program Area: <u>Facilities Replacement & BMS</u>

Project Description: The existing boilers at Ledyard High School are original to the building and are 60 years old. There are currently a limited number of companies that continue to service these types of boilers. During the repairs in 2020 we were advised that the amount of repairs has downgraded the metal and future repairs are questionable. Conversion from steam to hot water should be considered. This will generate energy savings of between 13-27% on oil costs. Replacement of the current pneumatic thermostat system is also recommended to allow better control of the heating cycle.

Evaluation Category: DF

Planning Context: Order time on the boilers will be long so the maximum time frame from approval to commencement of work should be allowed. Time will also be needed for engineering and design.

Schedule: Late Spring to early Fall.

Coordination: Will depend on the final plan and degree of the amount of project approved.

Previous Town Meeting Action: Previous repairs paid for and operating budget carries a \$22,000 repair item

Project Priority:

H Priority within department / program area

H Risk of deferring project

Estimated Cost: \$3,000,000

Basis of cost estimate:

Cost of comparable facility or equipment.

Rule of thumb indicator, unit cost

X From the cost estimate from architect engineer, or vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Possible US DEEP grant funding

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS Parking Lot</u> Program Area: <u>Facilities</u>

Project Description: The Ledyard High School parking lot is in need of resurfacing ponds water and has multiple cracks and potholes. The District has cut out and replaced small sections that created especially dangerous walking conditions over the past two years. Broken curbing prevents the proper diversion of rain water to the catch basins.

Evaluation Category: DF

Planning Context: Needs to be scheduled around school and town events.

Schedule: Summer

Coordination: none

Previous Town Meeting Action: none

Project Priority:

L_Priority within department / program area M Risk of Deferring Project

Estimated Cost:

Cost of Comparable Facility or Equipment

X Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS Window Replacement</u> Program Area: <u>Facilities</u>

Project Description: Windows in the original section of the building are in need of replacement. The windows are original to the building and no longer meet the current energy codes. Many windows do not function or are difficult to operate. Replacement will result in energy savings and a better ability to control the room temperature with less drafts.

Evaluation Category: DF/IOE

Planning Context: If possible this should be coordinated with the boiler and heating system replacement or before. The quality of the windows will affect the sizing of the system and should <u>provide savings on the heating system and boiler change over.</u>

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

L Priority within department / program area

LRisk of Deferring Project

Estimated Cost: \$1,600,000

Cost of Comparable Facility or Equipment

X Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: LHS Elevator LL Addition Program Area: School Facilities

Project Description: The existing lower level of the school does not have elevator access. At some point an ADA conformity inspection will require HC access to the lower level if it continues to be used.

Evaluation Category: EPS/NEF

Planning Context: Needs to be scheduled for summer work.

Schedule: Summer.

Coordination: None.

Previous Town Meeting Action: None.

Project Priority:

L priority within department/programarea

L Risk of deferring project

Estimated Cost: 2030 \$250,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment Rule of thumb indicator, unit costs

X Cost estimate from engineer, architect, orvendor

From bids received

X Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: This project should be covered under the State School facilities grant for code compliance. The current reimbursement rate is 62.14%.

Prepared by: <u>Wayne Donaldson</u>

Project title: <u>Classroom air conditioning</u>

Program Area: <u>Facilities & ventilation</u>

Project Description: The warmer early spring days and the higher temps into September and October make portions of Ledyard High School excessively warm. This creates a poor learning environment. This combined with the lack of ventilation to control CO2 levels results in students becoming less than attentive. This will bring the High School in parity with the other schools in the district.

Evaluation Category: NEF/IOE/EPS

Planning Context: Project will need 6-8 months minimum for engineering and material acquisition. Project may need to be completed over 2 years. This should also be completed after the window project.

Schedule: Summer

Coordination: None but may want to look to see if this should be combined with the heating project.

Previous Town Meeting Action: None

Project Priority:

<u>L</u> Priority within department / program area <u>L</u> Risk of Deferring Project

Estimated Cost: \$2,600,000

Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Cost
X_ Cost Estimate from Architect, Engineer or Vendor
From Bids Received
Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS Auditorium AC</u> Program Area: <u>Facilities</u>

Project Description: Currently there is no Air conditioning in the school auditorium. The space is used by the school, town and outside organizations for meetings along with musical and theatrical programs.

Evaluation Category: NEF

Planning Context: This may stand alone or combined with the Classroom AC project for savings of scale.

Schedule: Summer

Coordination: Possibly with the Classroom AC project

Previous Town Meeting Action: None

Project Priority:

L Priority within department / program area

LRisk of Deferring Project

Estimated Cost: \$400,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
X_ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: LHS Media Center Roof Program Area: Facilities

Project Description: The Ledyard High School roof has reached the end of its useful life and is over 20 years old. There are consistent leaks and to prevent structural damage the roof should be scheduled for replacement.

Evaluation Category: DF/SR

Planning Context: To allow for State funding this should be released at minimum 1

year in advance.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M Priority within department / program area

MRisk of Deferring Project

Estimated Cost: \$400,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: JWL repave parking lot Program Area: Facilities

Project Description: The JWL parking lot has deteriorated showing many cracks and potholes. The district has completed some significant patching but plans need to be

made for total replacement.

Evaluation Category: DF/SR

Planning Context: Needs to be done during a period with no building use.

Schedule: Summer **Coordination:** None

Previous Town Meeting Action: None

Project Priority:

 $\underline{\mathsf{M}}_{\mbox{\sc Priority}}$ within department / program area

MRisk of Deferring Project

Estimated Cost: \$400,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: LMS Cafeteria Expansion Program Area: Facilities

Project Description: The design of the LMS cafeteria does not allow for an entire grade level to have lunch as one body. Additional space is needed to alleviate overcrowding and maintain each grade level as a harmonious group.

Evaluation Category: DF/SR

Planning Context: Allow one budget cycle for State Funding.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: \$600,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: JWL Window replacement Program Area: Facilities

Project Description: The windows at JWL no longer meet the energy standards,

creating drafty classrooms and significant heat loss.

Evaluation Category: DF/SR

Planning Context: Allow one budget cycle for State Funding.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M Priority within department / program area M Risk of Deferring Project

Estimated Cost: \$600,000

Cost of Comparable Facility or Equipment

_Rule of Thumb Indicator, Unit Cost

_Cost Estimate from Architect, Engineer or Vendor

_From Bids Received

X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14%

of eligible project costs.

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| | | | | | Boa | rd of Educa | tion - Capita | I Improveme | ent Plan FY2 | 2024 | | | | | |
|------|---|----------|------------|----------------------|---------------|----------------|--|---------------|---------------|---------------|---------------|--------------|--------------|-------------|--------------|
| | 1-Dec-22 | | | | | | | | | | | | | | |
| | Draft for Review-Board of Education | 1 | | | | | | | | | | | | | |
| | Non-Recurring Item | 15 | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | Project Title or Item | | Evaluation | Funding | | | | | | | | | | | |
| Rank | Requested | Location | Category | Source | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | FY 2033 | Total |
| | LHS LL Locker rooms | LHS | DF | | | | \$ 125,000.00 | | | | | | | | \$ 125,000.0 |
| 1 | Classroom Upgrades LHS | LHS | DF | | ļ | | | | | | | ļ | | | |
| | Furniture and technology | | DF | Town Funds | \$ 93,000.00 | \$ 93,000.00 | \$ 93,000.00 | | | | | | | | \$ 279,000. |
| | Ceiling Tile | | DF | Town Funds | \$ 35,000.00 | \$ 35,000.00 | \$ 35,000.00 | | | | | | | | \$ 105,000 |
| | Lighting | | DF | Town Funds | \$ 11,000.00 | \$ 11,000.00 | \$ 11,000.00 | | | | | ļ | | | \$ 33,000 |
| | Painting | | DF | Town Funds | \$ 20,000.00 | \$ 20,000.00 | \$ 20,000.00 | | | | | | | | \$ 60,000. |
| | Window Shades | | DF | Town Funds | \$ 8,000.00 | \$ 8,000.00 | \$ 8,000.00 | | | | | | | | \$ 24,000. |
| 11 | LHS Boiler/Heating System Repairs | LHS | DF/SR | BOE CNR | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 75,000. |
| | Electrostatic Painting of Lockers | LHS | DF | Town Funds | ļ | | | \$ 50,000.00 | \$ 25,000.00 | | | | | | \$ 75,000. |
| 5 | Outdoor Classroom | GHS | NEF | BOE CNR | \$ 50,000.00 | | | | | | | | | | \$ 50,000. |
| 6 | Outdoor Classroom | JWL/GFS | NEF | BOE CNR | \$ 50,000.00 | | ļ | ļ | ļ | ļ | | | | | \$ 50,000. |
| | PreK entry canopy | GHS | NEF | BOE CNR | \$ 44,000.00 | | | | | | | | | | \$ 44,000. |
| | JWI Classroom renovations | JWL | DF/IOE/C | Town Funds | \$ 125,000.00 | \$ 125,000.00 | \$ 125,000.00 | \$ 125,000.00 | | | | | | | \$ 500,000. |
| 3 | Science Labaratory Upgrades | LHS | DF/EPS | Town Funds | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | | | | | | | | \$ 300,000. |
| | Culinary room renovations | LHS | IOE/C | BOE CNR | ļ | | | \$ 75,000.00 | | | | | | | \$ 75,000. |
| | Resurface Tennis courts | LHS | IOE | Town Funds | | | \$ 40,000.00 | | | | | | | | \$ 40,000. |
| | Fire Alarm Systems | LHS | IOE | Town Funds | | \$ 175,000.00 | | | | | | | | | \$ 175,000. |
| | Softball field drainage | LHS | C/NEF | Town Funds | | \$ 75,000.00 | | | | | | | | | \$ 75,000. |
| | Outdoor Athletics Lavs/Storage | LHS | NEF/IOE | Town Funds | | | | | | \$ 200,000.00 | | | | | \$ 200,000. |
| | Replace turf field scoreboard | LHS | NEF/IOE | Town Funds | | \$ 55,000.00 | | | | | | | | | \$ 55,000. |
| 4 | Replacement Truck | C/O | IOE | BOE CNR | \$ 80,000.00 | | \$ 75,000.00 | | | | | \$ 85,000.00 | | | \$ 240,000. |
| | Replacement Elevator | LHS | DF | Town Funds | | \$ 210,000.00 | | | | | | | | | \$ 210,000. |
| | LHS Gym | | | Town Funds | | | | | | | | | | | |
| | LHS Bleachers | LHS | DF/C | Town Funds | | | \$ 125,000.00 | | | | | | | | \$ 125,000. |
| | LHS Gym Dividing Wall | LHS | DF/C | Town Funds | ļ | \$ 25,000.00 | | | | | | | | | \$ 25,000. |
| | LHS Aux Gym Padding | LHS | DF/C | Town Funds | ļ | | \$ 30,000.00 | | | | | | | | \$ 30,000. |
| | LHS gym ceiling R&R | LHS | | Town Funds | | \$ 50,000.00 | | | | | | | | | \$ 50,000. |
| | GFS Playground Surfaces | GFS | SR | Town Funds | ļ | \$ 50,000.00 | | | | | | | | | \$ 50,000. |
| | JWL Playground Pavement | JWL | DF | Town Funds | ļ | \$ 70,000.00 | | | | | | ļ | | | \$ 70,000. |
| | Replace JWL Fire alarm | JWL | RPH | Town Funds | | | | | \$ 125,000.00 | | | | | | \$ 125,000. |
| _ | Add leanto for weather storage of equipment | LHS | IOF | ROF CNR | \$ 15,000.00 | | | | | | | | | | \$ 15,000. |
| | Repalce maint building roof | LHS | | | \$ 15,000.00 | | - | | | | | | | | \$ 15,000. |
| 10 | Replace field lights to LED | LHS | DF IOE | BOE CNR Field CNR | \$ 15,000.00 | | | | | | | | \$ 50,000.00 | | \$ 50,000. |
| | Renovate athletic locker rooms | LHS | DF | | | | - | | | | \$ 150,000.00 | | \$ 50,000.00 | | \$ 150,000. |
| | Renovate Varsity Locker rooms | LHS | DF DF | Town Funds | 1 | | | - | - | - | \$ 150,000.00 | | - | | \$ 150,000. |
| | Replace LHS General greenhouse | LHS | DF | | \$ 25,000.00 | | | | ļ | | 3 130,000.00 | ļ | | | \$ 25,000. |
| ٥ | nepiace Liis General greenhouse | LIIS | DF | BOE CNR | \$ 23,000.00 | | | | | | | | | | \$ 23,000. |
| | | | | | \$ 678,500.00 | \$1,109,500.00 | \$ 794,500.00 | \$ 257,500.00 | \$ 157,500.00 | \$ 207,500.00 | \$ 307,500.00 | \$ 92,500.00 | \$ 57,500.00 | \$ 7,500.00 | \$3,670,000 |
| | Evaluation Categories: | | | | | | | | | | | | | | |
| | Risk to Public Health | | | | | | | | | | | | | | |
| | Deteriorated Facility | | | | | | | | | | | | | | |
| | Systematic Replacement | | | | | | | | | | | | | | |
| | Improvement of Operating Efficiency | | | | | | | | | | | | | | |
| | Coordination Equitable Provision of Services | | | | | | | | | | | | | | |
| | New or Expanded Facilities | | | | | | | | | | | | | | |

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Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS LL Locker Rooms</u> Program Area: <u>Facilities</u>

Project Description: The lower level locker rooms at Ledyard High School are original to the school building. These rooms are in desperate need of remodeling. These locker rooms will also service the EOC if there is a need to man for an extended period of time.

Evaluation Category: DF/EPS

Planning Context: Part of the upgrade to LHS

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M Priority within department / program area M Risk of Deferring Project

Estimated Cost: 2026 \$125,000

_X Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Project Title: LHS classroom Upgrades

Date Prepared: <u>December 1.</u> Program Area: <u>School Facilities</u>

Project Description: 8-10 classrooms per summer to receive upgrades including: new ceilings, LED lighting, whiteboards, projectors, shades, clocks, door hardware and paint.

Evaluation Category: <u>SR</u>

Planning Context: This would be a continuation of summer projects aimed at modernizing LHS classrooms.

Schedule: Projects would need to take place during summer recesses.

Coordination: This project is not dependent on other Capital projects.

Previous Town Meeting Action: Similar projects aimed at refurbishing the finishes at LHS have previously been executed using BOE reserve funds: ceiling tile replacements, science laboratory upgrades, painting projects, etc.

Project Priority:

<u>H</u>Priority within department/program area L Risk of deferral

Estimated Cost: \$ 2024: \$167,000; 2025: \$167,000, 2026: \$167,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

X Cost of comparable facility or equipment
Rule of thumb indicator, unit costs
From the cost estimate from engineer, architect, or vendor
From bids received
Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: 12/1/2021

Project title: LHS Boiler Repairs Program Area: Facilities

Project Description: The boilers at LHS will require re-tubbing in the near future. During the yearly inspections we are observing more and more pitting of the metal and a few of the tubes have failed and been sealed. This request is to allow for reasonable emergency repairs without seeking additional funds.

Evaluation Category: DF

Planning Context: Provide funds for expected needed repairs to the boilers

Schedule: As needed

Coordination: None

Previous Town Meeting Action: yearly approval

Project Priority:

M Priority within department / program area M Risk of Deferring Project

Estimated Cost: 2024 \$22,500 2025 \$7,500 2026 \$7,500

Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Cost
X_Cost Estimate from Architect, Engineer or Vendor
From Bids Received
Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: LHS Electrostatic painting of lockers Program Area: Facilities

Project Description: As part of the ongoing renovations to LHS the existing lockers are original to the building and are in need of rehabilitation. This will provide funds to repaint the existing lockers

Evaluation Category: DF

Planning Context: Part of the larger program to update the facilities

at LHS Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

L Priority within department / program area L Risk of Deferring Project

Estimated Cost: 2024 \$50,000 2025 \$25,000

Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: <u>Wayne Donaldson</u>

Project title: GHS OutDoor Classroom

Date Prepared: 12/1/2022

Program Area: Facilities

Project Description: The 21st century learning environment required innovative and non traditional learning spaces. As part of this the creation of an outdoor learning area is critical. Funding will establish seating and a canopy of covered area for classroom instruction.

| Evaluation Category: NFF |
|--|
| Planning Context: Current education trends are to maker spaces and exterior classrooms this is the first step to bring out facilities into the 21st century learning |
| environment. |
| Schedule: Anytime |
| Coordination: None |
| Previous Town Meeting Action: None |
| Project Priority: L_ Priority within department / program area L_ Risk of Deferring Project |
| Estimated Cost: 2024: \$50,000 |
| Cost of Comparable Facility or Equipment Rule of Thumb Indicator, Unit Cost X Cost Estimate from Architect, Engineer or Vendor From Bids Received Preliminary Estimate, (e.g. no other basis for estimate guesstimate) |

Prepared by: Wayne Donaldson Date Prepared: 12/1/2022 Project title: JWL OutDoor Classroom Program Area: Facilities **Project Description:** The 21st century learning environment required innovative and non traditional learning spaces. As part of this the creation of outdoor learning area is critical. Funding will establish seating and a canopy of covered area for classroom instruction. **Evaluation Category: NEF** Planning Context: Current education trends are to maker spaces and exterior classrooms this is the first step to bring out facilities into the 21st century learning environment. Schedule: Anytime Coordination: None Previous Town Meeting Action: None **Project Priority:** L Priority within department / program area Risk of Deferring Project **Estimated Cost:** 2024: \$50,000 Cost of Comparable Facility or Equipment Rule of Thumb Indicator, Unit Cost X Cost Estimate from Architect, Engineer or Vendor From Bids Received Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: <u>Wayne Donaldson</u>

Project title: GHS Pre K Canopy

Date Prepared: 12/1/2022

Program Area: Facilities

Project Description: The current process for student arrival and pickup require staff to escort students from the parents car into the school building. As dismissal students are kept in the school building until their parents' car arrives at the loading point. The installation of a canopy and side railing will allow students to be ready much closer to the loading point, speeding up the loading and unloading process and providing a barrier between the traffic lanes and the sidewalk. The canopy will also provide protection for students waiting for pick up.

Evaluation Category: NEF

| Planning Context: Currently the number of pre K students creates a safety issue vectors backing up on Gallup Hill Rd waiting to drop off or pick up students. Speeding the loading and unloading process should eliminate this issue | |
|--|---|
| Schedule: Anytime | _ |
| Coordination: None | _ |
| Previous Town Meeting Action: None | _ |
| Project Priority: L_ Priority within department / program area L_ Risk of Deferring Project | _ |
| Estimated Cost: 2024: \$44,000 | _ |
| Cost of Comparable Facility or Equipment Rule of Thumb Indicator, Unit Cost X Cost Estimate from Architect, Engineer or Vendor From Bids Received Preliminary Estimate, (e.g. no other basis for estimate guesstimate) | _ |

Prepared by: <u>Wayne Donaldson</u>

Project title: JWL Classroom renovations

Date Prepared: 12/1/2022

Program Area: Facilities

Project Description: The classroom fixtures at JWL are original to the building. We have two brand new schools along with one relatively new school and current renovations of the classrooms at LHS ongoing will bring JWL to the standards that more closely match the needs of today's learning environment.

| closely match the needs of today's learning environment. | |
|--|-------------------------|
| Evaluation Category: DF/EPS | |
| Planning Context: Upgrades to facilities are occurring throughou the next step in that process. | t the district. This is |
| Schedule: summer | |
| Coordination: None | |
| Previous Town Meeting Action: None | |
| Project Priority: M_ Priority within department / program area M_ Risk of Deferring Project | |
| Estimated Cost: 2024 \$125,000 2025 \$125,000 2026 \$125,000 | 2027 \$125,000 |
| Cost of Comparable Facility or Equipment Rule of Thumb Indicator, Unit Cost Cost Estimate from Architect, Engineer or Vendor From Bids Received Preliminary Estimate, (e.g. no other basis for estimate gues | estimate) |

Prepared by: Wayne Donaldson Project Title: LHS Science Labs

Date Prepared: <u>December 1, 2021</u> Program Area: <u>School Facilities</u>

Project Description: Continuation of project to address safety issues in LHS Science labs, renovate and modernize. As next generation science standards come into play, the need for these renovations will increase. Priority labs are in the 100's hallway, as they are the smallest labs, and may require expansion into adjacent spaces. Simpler upgrades would be necessary in science labs in the 300's hallway in order to complete the long-term plan.

Evaluation Category: DF

Planning Context: Second floor lab renovations completed previously between 2007 and 2010. Plan was to renovate 1 laboratory per summer.

Schedule: Summer work would be necessary to provide the least interference with student activity.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: Previous renovations funded by Town through CNR.

Project Priority:

M priority within department/programarea

L_Risk of deferring project

Estimated Cost:

2024: \$100,000; 2025: \$100,000; 2026: \$100,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

x Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

x Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS Culinary room renovations</u> Program Area: <u>Facilities</u>

Project Description: The culinary room at LHS is a hodgepodge of work areas with wiring running across floors to service refrigeration units. There is no clear view for the teacher to see every work area from one position. The ceiling lighting are original to the building. This is an ongoing part of the classroom renovations at Ledyard High School

Evaluation Category: DF

Planning Context: Planning needs to occur well before implementation to allow for ordering of equipment.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M_Priority within department / program area L_Risk of Deferring Project

Estimated Cost: 2027 \$75.000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS resurface tennis courts</u> Program Area: <u>Facilities</u>

Project Description: The tennis courts at Ledyard High School need regular resurfacing. It is estimated that they will need resurfacing again in 2026. This may change depending on use and weather.

Evaluation Category: SR

Planning Context: Preliminary time frame for resurfacing.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

H Priority within department / program areaM Risk of Deferring Project

Estimated Cost: 2026 \$40,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: <u>Wayne Donaldson</u>

Project Title: <u>LHS Fire Alarm Upgrades</u>

Program Area: <u>School Facilities</u>

Project Description: The current fire alarm system at LHS no longer meets the current codes. To limit damage in the event of a fire it is important that rapid notification to the fire department is received. The current system has continuous false alarms due to the deterioration in the equipment.

Evaluation Category: IOE

Planning Context: Prior to contract end with Simplex Grinnell, more work needs to be done to estimate installation costs as well as potential service contract savings, in order to determine fiscal prudence of the change. The estimate for this work is preliminary in nature, based on a generic square foot calculation; vendor budgetary estimates will be sought.

Schedule: Summer work will be necessary for an unoccupied building, after the expiration of the current contract.

Coordination: Selection of a fire alarm system should follow the guidance of PMBC selection of a system for the renovated buildings at Gallup Hill and Ledyard Middle. A district-wide choice for like systems would allow for economic purchasing of parts, simplification of maintenance, as well as a more uniform service and inspection contract.

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program area
L_Risk of deferring project

Estimated Cost: 2025: \$175,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment
Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor
From bids received
Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: State of Connecticut School Facilities Grant.

Prepared by: Wayne Donaldson Date Prepared: 12/1/2021

Project title: <u>LHS Softball field drainage</u> Program Area: <u>Facilities</u>

Project Description: The softball fields have exceptionally poor drainage. This allows for ponding that does not drain for days after rain. We have addressed the outfield areas with the additional topsoil and regrading to allow for run off. The infield areas will need the removal of the clay mix, installation of drains and the proper gravel mix and the replacement of the clay infield.

Evaluation Category: C/EPS

Planning Context: This is one of the last few items to complete the renovations to the sports complex.

Schedule: Summer /Fall

Coordination: None

Previous Town Meeting Action: None

Project Priority:

M Priority within department / program area L Risk of Deferring Project

Estimated Cost: 2025 \$300,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost
Cost Estimate from Architect, Engineer or Vendor
From Bids Received
X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS outdoor athletic</u> Program Area: <u>Facilities storage & restrooms</u>

Project Description: Additions to the concession stand at the LHS field to create

permanent restrooms and additional storage for athletic equipment.

Evaluation Category: NEF

Planning Context: Long term upgrades to complete the athletic facilities

upgrade **Schedule**: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority:

L_Priority within department / program area

LRisk of Deferring Project

Estimated Cost: 2029 \$140,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

_X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: <u>LHS Score Board Replacement</u> Program Area: <u>Facilities</u>

Project Description: The new turf field is a multi-use field covering football soccer and lacrosse. The existing scoreboard was designed for football only. This will allow the proper display for all three sports. If the vendor's offer is still valid they offered to move the existing board to Crandall field free of charge. The Recreation Department would welcome the upgrade.

Evaluation Category: EPS

Planning Context: This was an add alternate for the turf field project

Schedule: Summer

Coordination: Possibly with Recreation Department for the move to Crandall field

Previous Town Meeting Action: Not authorized as part of the turf field project

Project Priority:

M Priority within department / program area L Risk of Deferring Project

Estimated Cost: 2025 \$55,000

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost Cost Estimate from Architect, Engineer or Vendor

X From Bids Received Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: Replacement Truck Program Area: Facilities

Project Description: Vehicles need routine replacement. While mileage is relatively low for the age of our vehicles, the plowing and use during periods of heavy salt use in the summer take a toll on the undercarriage and frames. We have instituted a program of coating the frames and undercarriage parts each fall to limit the damage from the salts and deicing materials used on the roads. The current truck up for replacement is a 2010 and will be 16 years old when received if approved.

Evaluation Category: SR/DF

Planning Context: Creating a schedule of replacement for vehicles to limit maintenance expenses and breakdowns.

Schedule: anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority:

<u>H</u>Priority within department / program area <u>H</u> Risk of Deferring Project

Estimated Cost: 2024 \$80,000 2026 \$75,000

Cost of Comparable Facility or Equipment

_Rule of Thumb Indicator, Unit Cost

X Cost Estimate from Architect, Engineer or Vendor

_From Bids Received

_Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>LHS existing elevator replacement</u> Program Area: <u>School Facilities</u>

Project Description: The existing elevator is original to the building 1962. Replacement should be scheduled to prevent a long term outage. Parts are becoming more and more difficult to obtain.

Evaluation Category: DF

Planning Context: Schedule work over summer break.

Schedule: Summer.

Coordination: None.

Previous Town Meeting Action: None.

Project Priority:

M_ priority within department/programarea L_Risk of deferring project

Estimated Cost: 2025: \$210,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment
Rule of thumb indicator, unit costs

X Cost estimate from engineer, architect, or vendor
From bids received
Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: LHS Bleacher Replacement Program Area: Facilities

Project Description: The current bleachers at Ledyard High School do not meet the current ADA standards. The bleachers are original to the building and date back to 1963-64. The current bleachers when fully deployed come out on to the basketball playing floor. Currently during basketball games the bleachers are not fully deployed and lack positive stops and locking mechanisms.

Evaluation Category: <u>DF</u>

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons. **Coordination:** Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M priority within department/program area

L_Risk of deferring project

Estimated Cost: 2026: \$125,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project title: LHS Gym dividing wall replacement Program Area: School Facilities

Project Description: The current dividing wall in the LHS gym is no longer in use due to problems opening and closing it. The solid wall also prevents teachers from viewing the entire gym space during class. The inability to divide the gym space limits the activities that can occur for physical education. Replacing the current divider with a drop down curtain/net will allow teachers full view of the activities in all areas of the gym.

Evaluation Category: <u>DF</u>

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M_priority within department/program area

L_Risk of deferring project

Estimated Cost: \$ 2025 \$25,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>LHS Aux Gym Padding</u> Program Area: Facilities

Project Description: The current wall pads in the LHS aux gym are in need of replacement. Individual panels have been replaced on doors during the installation of new doors and hardware. The wall padding in the aux gym has reached the end of its useful life and is in need of replacement.

Evaluation Category: <u>DF</u>

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects. **Previous Town Meeting Action**: No previous Town action.

Project Priority:

M priority within department/program area

L_Risk of deferring project

Estimated Cost: \$ 2026 \$30,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: LHS Gym Ceiling Program Area: School Facilities

Project Description: The current suspended ceiling in the HS gym is in need of replacement. To enhance and improve the use of the space it is intended to remove the suspended ceiling. Abate the asbestos on the piping, clean and paint the roof decking and equipment. This will include replacement of the light fixtures to LED.

Evaluation Category: RPH/DF/SR

Planning Context: This is an improvement of facilities and the elimination of an on going repair and maintenance issue

Schedule: This project will take place in summer 2023.

Coordination: These should be coordinated with the project to replace the dividing wall.

Previous Town Meeting Action: No previous Town action.

Project Priority: Note: The highest priority does not have to occur in the nearest year, and priorities do not necessarily follow in chronological order. It may be that your most important project may not be needed or be ready for action until three years from now.

M priority within department/program area

L_Risk of deferring project

Estimated Cost: \$ 2025: \$50,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

x Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Partial reimbursement for the abatement portion from the State of Connecticut School Facilities Grant

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: GFS Playground Surfaces Program Area: School Facilities

Project Description: Gales Ferry School Playground has rubber matting surfaces, original to building construction (2001). Currently, the mats are in Fair condition; however, given their age, and the six-year timespan of this Capital Request, it is prudent to expect replacement toward the end of the timespan.

Evaluation Category: SR

Planning Context: Further study necessary.

Schedule: Schedule will follow deterioration of surface conditions.

Coordination: Work is not contingent upon other CIP projects, however PMBC will obtain cost/benefit and lifecycle information on various playground substrates, which will aid in selection for this project.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M_ priority within department/programareaL_Risk of deferring project

Estimated Cost: 2025: \$50,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment
Rule of thumb indicator, unit costs
From the cost estimate from engineer, architect, or vendor
From bids received

<u>x</u> Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>JWLPlayground Pavement</u> Program Area: <u>School Facilities</u>

Project Description: The playground pavement at Juliet Long School has many cracks, heaves, and divots; many are becoming tripping/safety hazards. In addition to this, the drainage from the paved areas needs to be addressed, as currently pitch leads toward swing set areas; heavy rains lead to the washing away of playground surface mulching. The age of the pavement is uncertain, but the pavement is likely to be original. Approximate area: 2,800 square yards. Further study is needed to determine scope of work - if removal of existing asphalt will be necessary, or if these issues can be addressed without full scope of removal.

Evaluation Category: DF, RPH

Planning Context: Chow-Lawler (1996) and SMMA (2011) both spoke to the issue of playground surface needs.

Schedule: Summer work would provide the best conditions for the process, and the least interference with student activities, although it would interfere with Town P&R camp activity. Also, if coordinated with Town summer pavement projects, a substantial discount on material may be obtained.

Coordination: This work is not dependent on any other capital work.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M Priority within department/program area

L Risk of deferring project

Estimated Cost: \$ 2025: \$70,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>JWL Fire Alarm Upgrade</u> Program Area: <u>School Facilities</u>

Project Description: The current fire alarm system at JWL no longer meets the current codes. To limit damage in the event of a fire it is important that rapid notification to the fire department is received. The current system has continuous false alarms due to the deterioration in the equipment.

Evaluation Category: <u>IOE</u>

Planning Context: Prior to contract end with Simplex Grinnell, more work needs to be done to estimate installation costs as well as potential service contract savings, in order to determine fiscal prudence of the change. The estimate for this work is preliminary in nature, based on a generic square foot calculation; vendor budgetary estimates will be sought.

Schedule: Summer work will be necessary for an unoccupied building, after the expiration of the current contract.

Coordination: Selection of a fire alarm system should follow the guidance of PMBC selection of a system for the renovated buildings at Gallup Hill and Ledyard Middle. A district-wide choice in the system would allow for economic purchasing of parts, simplification of maintenance, as well as a more uniform service and inspection contract.

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program areaL_Risk of deferring project

Estimated Cost: \$ 2028: \$125,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment
Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor
From bids received
Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: State of Connecticut School Facilities Grant.

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: <u>Equipment storage canopy</u> Program Area: <u>Facilities</u>

Project Description: We currently have a number of pieces of ground equipment without a storage location. This will fund a canopy on the rear of the maintenance garage to keep this equipment undercover and out of the elements.

Evaluation Category: IOE /NEF

Planning Context: Provide a longer life for equipment.

Schedule: Summer work will be necessary for an unoccupied building, after the expiration of

the current contract.

Coordination: Summer when students are not present.

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program areaL_ Risk of deferring project

Estimated Cost: \$ 2024: \$15,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: Maintain building roof Program Area: School Facilities

Project Description: The current maintenance building at LHS is in need of a roof

replacement.

Evaluation Category: DF

Planning Context: Preventative maintenance

Schedule: Summer work will be necessary for an unoccupied building, after the expiration of

the current contract.

Coordination: Weather permitting

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program area

L_Risk of deferring project

Estimated Cost: \$ 2024: \$15,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: Replacement field lights Program Area: School Facilities

Project Description: The current field lights at some point will need replacement bulbs and parts. At that point it would be an energy cost saving to upgrade the lights to LED this will also provide savings in maintenance and the cost of lifts to change the bulbs.

Evaluation Category: <u>SR</u>

Planning Context: Needs to be completed after enough of the existing lights fail.

Schedule: Summer work will be necessary for an unoccupied building, after the expiration of

the current contract.

Coordination: None.

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program areaL Risk of deferring project

Estimated Cost: \$ 2032: \$50,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Energy incentives.

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: <u>LHS Athletic locker room renovation</u> Program Area: <u>School Facilities</u>

Project Description: The LHS locker rooms have not been renovated since installed. These funds will allow the installation of new wall covering, lockers and benches. We will also provide ADA compliant facilities.

Evaluation Category: <u>DF</u>

Planning Context: This is part of the normal upgrade of facilities at LHS

Schedule: Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program areaL Risk of deferring project

Estimated Cost: 2030: \$150,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: <u>LHS Varsity locker room renovation</u> Program Area: <u>School Facilities</u>

Project Description: The LHS locker rooms have not been renovated since installed. These funds will allow the installation of new wall covering, lockers and benches. We will also provide ADA compliant facilities.

Evaluation Category: <u>DF</u>

Planning Context: This is part of the normal upgrade of facilities at LHS

Schedule: Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program areaL Risk of deferring project

Estimated Cost: 2030: \$150,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: Replace LHS general studies greenhouse Program Area: School Facilities

Project Description: The existing greenhouse has many cloudy windows due to seal leaks. The cost of the curved glass and the amount needing replacement is well above the cost of a new unit.

Evaluation Category: DF

Planning Context: This is part of the normal upgrade of facilities at LHS

Schedule: Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority:

H_ Priority within department/program areaL Risk of deferring project

Estimated Cost: 2030: \$25,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

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| | 1-Dec-22 | | | | | | | | | | | | | | |
| | Operating | Items | | | | | | | | | | | | | |
| | Project Title or | | Evaluation | Funding | | | | | | | | | | | |
| Rank | Item Requested | Location | Category | Source | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | FY 2033 | Total |
| | 2 ADA Hardware | LHS/JWL | IOE | BoE budget | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 40,000.00 |
| | 3 Parking Lot Curbing | LHS | DF | BoE budget | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 4,000.00 | \$ 40,000.00 |
| | 4 Air Conditioning | LHS/JWL | NEF | BoE budget | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 100,000.00 |
| | 5 Athletic Fields Repa | LHS | SR | BoE budget | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 7,500.00 | \$ 75,000.00 |
| | 6 Masonry Repairs | LHS | DF | BoE budget | \$ 20,000.00 | | | | | | | | | | \$ 20,000.00 |
| | 7 Room 103 Greenho | LHS | DF | BoE budget | \$ 12,000.00 | | | | | | | | | | \$ 12,000.00 |
| | 1 Equipment Maint | District wide | DF | BoE budget | \$ 110,000.00 | \$ 110,000.00 | \$ 120,000.00 | \$ 120,000.00 | \$ 125,000.00 | \$ 125,000.00 | \$ 125,000.00 | \$ 130,000.00 | \$ 140,000.00 | \$ 140,000.00 | \$1,245,000.00 |
| | | | | | \$ 167,500.00 | \$ 135,500.00 | \$ 145,500.00 | \$ 145,500.00 | \$ 150,500.00 | \$ 150,500.00 | \$ 150,500.00 | \$ 155,500.00 | \$ 165,500.00 | \$ 165,500.00 | \$1,532,000.00 |
| | Evaluation Categories: | | | | | | | | | | | | | | |
| RPH | Risk to Public Health | | | | | | | | | | | | | | |
| DF | Deteriorated Facility | | | | | | | | | | | | | | |
| SR | Systematic Replacement | | | | | | | | | | | | | | |
| IOE | Improvement of Operating Efficiency | | | | | | | | | | | | | | |
| С | Coordination | | | | | | | | | | | | | | |
| EPS | Equitable Provision of Se | | | | | | | | | | | | | | |
| NEF | New or Expanded Facilit | ies | | | | | | | | | | | | | |

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Prepared by: Wayne Donaldson Project Title: District ADAHardware

Date Prepared: <u>December 1, 2021</u> Program Area: <u>School Facilities</u>

Project Description: Work has been done throughout the district to install ADA compliant hardware and doors. With the renovation of GHS and LMS, and elimination of LCS, the focus of continued work will be LHS and JWL. There are approximately 30 knobs at each location still in need of change-out to ADA compliant levers. This work can be done by maintenance staff; the project estimate is for hardware only.

Evaluation Category: EPS

Planning Context: This is a continuation of work that has been done over time.

Schedule: This work can be done by Staff at any time. Typically, as work is necessary on older, non-compliant hardware, it is replaced with new, ADA compliant levers; adjacent or nearby rooms are typically addressed at the same time for efficiency of work.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

MH_ priority within department/programarea L Risk of deferring project

Estimated Cost: \$2024: \$4,000; 2025: \$4,000; 2026: \$3,000; 2027: \$4,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

- x Rule of thumb indicator, unit costs
 - From the cost estimate from engineer, architect, or vendor
- _ From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: LHS Curb Repair Program Area: School Facilities

Project Description: Approximately 25 radius sections and 30 straight sections of concrete curbing have been damaged beyond repair, and many more seem to be deteriorating similarly. It is possible that there was a bad mix of concrete that has accelerated this damage. This budget figure is an estimate to address these major issues to start with, but further investigation is needed to implement a plan to preserve or replace the rest of the curbing, if possible.

Evaluation Category: DF

Planning Context: Curbing was installed as part of the 2001/2002 Critical Needs work at Ledyard High School.

Schedule: Summer or vacation work would be necessary to keep traffic and parking from construction areas.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M_ priority within department/programarea L_Risk of deferring project

Estimated Cost: \$ 2024: \$4,000; 2025: \$4,000; 2026: \$4,000; 2027: \$4000; 2085: \$4000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

x Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>Air Conditioning</u> Program Area: <u>School Facilities</u>

Project Description: This project would be designed to bring additional air-conditioned areas to Ledyard High School. Currently, there are several rooms served by "window type" air conditioning units for various needs—rooms that are not served by HVAC but see summer use, rooms with student or staff medical needs, or rooms with technology that require conditioned space. Systematically replacing these units with "mini-split" technology would increase air quality and energy efficiency.

Evaluation Category: IOE/EPS

Planning Context: Split system air conditioning units were installed in the Computer Labs at LHS as part of the classroom renovation.

Schedule: This work can be done by Staff at any time. Priority areas to be addressed will be computer labs and rooms with medical needs.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

MH priority within department/programarea

L Risk of deferring project

Estimated Cost: 2024: \$8,000; 2025: \$8,000; 2026: \$8,000; 2027: \$8,000; 2028: \$8,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

x Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>Athletic Field Repairs</u> Program Area: <u>School Facilities</u>

Project Description: This project is a continuation to improvements made on athletic fields at Ledyard High School. The introduction of a watering/fertilization program has been successful and will be continued. New backstops were installed on the varsity fields and the JV baseball field in 2020. Dugouts for the Varsity fields were updated in 2021.

Evaluation Category: DF

Planning Context: Continuation of concerted effort to improve the conditions of athletic fields.

Schedule: This work could take place at any time, scheduled around athletic

seasons. Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: Funding provided for previous work.

Project Priority:

M_ priority within department/programarea L_Risk of deferring project

Estimated Cost: 2024: \$7,500; 2025: \$7,500; 2026: \$7,500; 2027: \$7,500; 2028: \$7500

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

X_Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

<u>x</u> Preliminary estimate, (e.g. no other basis for estimate guesstimate)

Prepared by: Wayne Donaldson Date Prepared: December 1, 2021

Project Title: <u>LHS MasonryRepair</u> Program Area: <u>School Facilities</u>

Project Description: Several areas of the LHS brick façade are in need of repair. A false column near the media center is pulling away from the building and has no wire ties to the building; the main chimney would benefit from installation of a cap; several areas in need of repointing. Further, more in-depth investigation is needed to establish the full scope of need, but this budget figure is an estimate to address these major issues to start with.

Evaluation Category: DF

Planning Context: The chimney was repaired approximately 7 years ago, but capping was not in the budget/scope of work.

Schedule: Summer or vacation work would be necessary at the media center location of work; however several other areas could be addressed at any time.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M_ priority within department/programarea L Risk of deferring project

Estimated Cost: 2023: \$20,000; 2024: \$20,000; 2025:\$20,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

_ From bids received

<u>x</u> Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2021

Project Title: <u>LHS Room 103 Greenhouse</u> Program Area: <u>School Facilities</u>

Project Description: Provide new counters and cabinets for the fish area of the greenhouse.

Evaluation Category: DF

Planning Context: This has been a recurring request from the teacher in this location, but with the multitude of facilities needed at LHS has not been able to reach priority status.

Schedule: Summer project, in order to avoid student activity interference.

Coordination: This could be addressed as a stand-alone project, or in conjunction with Science Lab upgrades.

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programareaL_Risk of deferring project

Estimated Cost: 2024: \$12,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment
Rule of thumb indicator, unit costs
From the cost estimate from engineer, architect, or vendor
From bids received

x Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: <u>District Wide HVAC Maint</u> Program Area: <u>School Facilities</u>

Project Description: Provide funds for the proper maintenance of the HVAC systems.

Evaluation Category: DF

Planning Context: The new equipment at LMS and GHS along with the existing heating and cooling systems need regular scheduled maintenance to ensure the proper operation over the life of the units. This work will be completed with a combination of inhouse and contractors.

Schedule: As required by the manufacturer...

Coordination: As needed, major inspections and verification before the start of school each year.

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programareaL_Risk of deferring project

Estimated Cost: 2024: \$110,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment
Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor
From bids received
Preliminary estimate, (e.g. no other basis for estimate, quesstimate)

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| IOE Rank | Board of Education - Capital Improvement Plan FY2024 | | | | | | | | | | | | | | |
|-------------|--|----------|------------------------|----------------|---------------|---------------|--------------|---------|---------|---------|---------|---------|---------|---------|---------------|
| | 1-Dec-22 Draft for Review-Board of Education | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | Ag Science Capital Non-Recurring Items | | | | | | | | | | | | | | |
| | Project Title or Item Requested | Location | Evaluation Category | Funding source | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | FY 2033 | Total |
| | 2 Renovate Wood and metal shops | LHS | DF | Ag Science CNR | | \$ 200,000.00 | | | | | | | | | \$ 200,000.00 |
| | 3 Upgrade smart boards | LHS | DF | Ag Science CNR | \$ 28,000.00 | | | | | | | | | | \$ 28,000.00 |
| | 4 Replacement Cabinetry | LHS | SR | Ag Science CNR | \$ 55,000.00 | | | | | | | | | | \$ 55,000.00 |
| | 5 Electiric access gate | LHS | DF | Ag Science CNR | \$ 15,000.00 | | | | | | | | | | \$ 15,000.00 |
| | 8 Up grade restrooms | LHS | IOE | Ag Science CNR | | \$ 20,000.00 | | | | | | | | | \$ 20,000.00 |
| | 1 Replace Rotted Sill on Barn | LHS | | Ag Science CNR | \$ 20,000.00 | | | | | | | | | | \$ 20,000.00 |
| | 6 Ag Science Fencing | LHS | RPH | Ag Science CNR | | \$ 10,000.00 | | | | | | | | | \$ 10,000.00 |
| | Replace conference & Library flooring | LHS | DF | Ag Science CNR | | | \$ 10,000.00 | | | | | | | | \$ 10,000.00 |
| | 5 Repalce office flooring | LHS | IOE | Ag Science CNR | | \$ 20,000.00 | | | | | | | | | \$ 20,000.00 |
| | | | | | \$ 118,000.00 | \$ 250,000.00 | \$ 10,000.00 | \$ - | | | | | | | \$ 378,000.00 |
| | Evaluation Categories: | | | | | | | | | | | | | | |
| RPH | Risk to Public Health | | | | | | | | | | | | | | |
| DF | Deteriorated Facility | | | | | | | | | | | | | | |
| SR | Systematic Replacement | | | | | | | | | | | | | | |
| IOE | Improvement of Operating Efficiency | | | | | | | | | | | | | | |
| С | Coordination | | | | | | | | | | | | | | |
| EPS | Equitable Provision of Services | | | | | | | | | | | | | | |
| NEF | New or Expanded Facilities | | | | | | | | | | | | | | |

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Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Reno Ag Sci wood & metal shop Program Area: School Facilities

Project Description: Renovations to the wood and metal shop to make adjustments for the current curriculum.

Evaluation Category: IOE

Planning Context: The current layout of the shop area no longer meets the current curriculum needs..

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2025: \$200,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Replace interactive boards Program Area: School Facilities

Project Description: Upgrade the current obsolete interactive boards

to current models..

Evaluation Category: SR

Planning Context: Summer.

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2024: \$28,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

 \underline{X} From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Replacement cabinets Program Area: School Facilities

Project Description: Replace deteriorated cabinets.

Evaluation Category: DF

Planning Context: Current cabinets have been damaged by water and soils from use...

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2024: \$55,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail

on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Install auto access gate Program Area: School Facilities

Project Description: Install a card operated gate to prevent access to the rear of the

school building..

Evaluation Category: NEF

Planning Context: The current layout of the shop area no longer meets the current

curriculum needs..

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2024: \$15,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail

on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: <u>Upgrade Ag Sci restrooms</u> Program Area: <u>School Facilities</u>

Project Description: Renovations to the wood and metal shop to make adjustments for the current curriculum.

Evaluation Category: SR

Planning Context: The current restrooms will be 25 years old in 2025 and not longer meet the current water use codes...

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2025: \$20,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Replace rotted sill on barn Program Area: School Facilities

Project Description: The sill on the rear wall is rotted this will be replaced with PT

lumber.

Evaluation Category: DF

Planning Context: Needed to maintain the structural integrity of the Barn.

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2024: \$20,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: <u>Ag Science Fencing</u> Program Area: <u>School Facilities</u>

Project Description: Add additional fencing in exterior areas continually used by

students.

Evaluation Category: NEF

Planning Context: Currently there are areas around the Ag Science wing that allow direct access to the student work areas. The installation of some additional fencing will provide a barrier between students and visitors.

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2024: \$10,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail

on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, quesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Replace conference & media carpet Program Area: School Facilities

Project Description: Renovations to the wood and metal shop to make adjustments for

the current curriculum.

Evaluation Category: DF

Planning Context: Current carpet is 20 years old and past its useful life.

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M_ priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2026: \$10,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail

on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Prepared by: Wayne Donaldson Date Prepared:December 1, 2022

Project Title: Replace office flooring Program Area: School Facilities

Project Description: The office carpet is 20 years old and in need of replacement.

Evaluation Category: DF

Planning Context: Scheduled replacement

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M priority within department/programarea

L_Risk of deferring project

Estimated Cost: 2025: \$20,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Ledyard Public Schools



2017–2022 Strategic Plan



Ledyard Public Schools

"Believing in the unlimited potential of every student"

Vision

Ledyard is a diverse and empowering community that inspires in each child a continuous love of learning, self-confidence, and commitment to excellence. The community supports each child to achieve at the highest levels and to innovate in a world of change. Our children thrive and make a lasting contribution to the community. Citizens trust, invest in, and benefit from the Ledyard Public Schools.

Our Beliefs

<u>Relationships</u>: We understand that education is rooted in relationships and personal connections. Each person learning and working in our schools deserves an environment of respect, dignity, and kindness. We celebrate diversity of thought, collaboration, and inclusion.

<u>Leadership</u>: We strive for excellence and cultivate leadership at all levels and seek the knowledge and resources necessary to create conditions for the children and staff in our system to thrive.

<u>Collaboration</u>: We value high quality professional learning and educator collaboration to improve student achievement. We recognize that children are best served when adults are active participants in a professional learning community across the district, openly sharing information, knowledge, and best practices.

<u>Credibility:</u> We build and maintain trust within the schools and community. Our decisions are informed by the needs of our students and multiple sources of data. We hold our work to the highest standard and are transparent, proactive, and accountable for our actions.

<u>Achievement:</u> We believe in the unlimited potential of each student. We provide rigorous and relevant learning endeavors that challenge students to reach high levels of performance.

<u>Innovation:</u> We foster a culture where growth and change are celebrated. We encourage creative, forward-thinking solutions and risk-taking from students and staff. We honor and develop our students' interests and passions, empowering students to ask questions and seek answers.

Enrichment: We believe enrichment experiences are critical to students' overall development.

District Theories of Action & Priorities

I. If we develop strong connections and positive relationships rooted in respect, dignity and kindness and are supportive of student academic and social-emotional needs, then students will be ready to learn, leading to improved student achievement.

Priorities

- 1. Continue developing positive school climates and cultures
- 2. Provide appropriate levels of intervention to meet student needs
- Develop student social and emotional health and supportive interpersonal relationships
- II. If we foster leadership and provide high quality professional learning opportunities that focus on instructional improvement and student learning outcomes, then pedagogy will be enhanced, leading to improved student achievement.

Priorities

- 1. Establish opportunities for shared leadership at the school and district level
- 2. Develop and implement a logical, supportive and effective teacher evaluation process
- 3. Establish Professional Learning Communities (PLC) to expand opportunities to share expertise and exemplary practice
- 4. Align professional learning with district priorities
- III. If we provide comprehensive literacy and numeracy programs in the primary grades, and students have the necessary preparation to learn at high levels in all content areas, then student achievement will improve.

Priorities

- 1. All students will demonstrate mastery of the grade level ELA and math standards
- 2. Students will be provided with literacy and numeracy interventions and enrichment
- 3. All students will read on or above level by the end of grade three

IV. If we provide a comprehensive academic and enrichment program that embeds opportunities to develop 21st Century Skills and gives students the knowledge, skills, and strategies necessary for success in academics, careers, and life, then student engagement and achievement will improve.

Priorities

- 1. Revise and update K-12 curriculum to reflect 21st Century Skills and to incorporate revised state and national standards for learning
- 2. Revise, update, and expand applied learning experiences
- 3. Maintain award winning K-12 Art and Music experiences
- 4. Maintain competitive athletic and diverse extracurricular opportunities for middle and high school students
- 5. Expand extracurricular opportunities for elementary students
- V. If we provide student-centered learning opportunities that encourage voice, inquiry, creativity, and innovation, then student engagement and achievement will improve.

Priorities

- 1. Establish and utilize a common philosophy of personalized learning and associated instructional practice
- 2. Support teachers' common understanding and use of practices and pedagogy that support inquiry-based instruction in Ledvard
- 3. Continue to expand and develop 1 to 1 program and associated instructional practice
- VI. If we implement practices and protocols to effectively use data to enhance decision making, then operational practices and student achievement will improve.

Priorities

- 1. Establish and implement a common district SRBI Process
- 2. Establish district and school based data protocols that inform organizational and instructional decisions
- 3. Review and evaluate current and potential assessments for impact on teaching and learning

VII. If we make credible and innovative operational and organizational changes, then district effectiveness and efficiency will improve.

Priorities

- 1. Evaluate and establish appropriate specialized in-district special education programing that serves students in their community and offers improved learning and social-emotional opportunities
- 2. Plan and prepare for the successful reorganization of K-8 programming and school renovations
- 3. Improve organizational work flow through the use of technology and job assignments
- 4. Improve school scheduling to maximize learning time blocks and provide the most efficient staffing allocation to meet instructional needs
- VIII. If we collaboratively develop and manage a budget aligned with our strategic plan, and engage and communicate effectively with all stakeholders, then resources will be allocated in a way that best supports the needs of our students and the goals of our community.

Priorities

- 1. Develop and annually update 3-year plans for budgeting purposes in the areas of capital needs, staffing/human resources, curriculum development/textbooks, and technology procurement
- 2. Provide clear and concise communication during the annual budget process



Focus Priorities 2018-2020

In September 2017, the Ledyard Board of Education adopted a comprehensive strategic plan outlining goals and priorities for the next 5-10 years. Below is a list of focus priorities which will guide the district for the first 2 years of the plan.

- Continue developing positive school climates and cultures
- All students will demonstrate mastery of the grade level ELA and math standards
- Continue revisions and updates to K-12 curriculum to reflect 21st Century Skills and to incorporate revised state and national standards for learning
- Establish Professional Learning Communities (PLC) to expand opportunities to share expertise and exemplary practice
- Support teachers' common understanding and use of practices and pedagogy that support inquiry-based instruction in Ledyard
- Plan and prepare for the successful reorganization of K-8 programming and school renovations